

FISCAL YEAR

2025-2026

OFFICIAL
BUDGET



This budget will raise more revenue from property taxes than last year's budget by an amount of \$498,449, which is a 5.32 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$269,057.

Property Tax Rate Comparison

Rate	<u>2024-2025</u>	<u>2025-2026</u>
Property Tax Rate	\$ 0.689747 / \$100	\$ 0.689747 / \$100
No New Revenue Tax Rate	\$ 0.664632 / \$100	\$ 0.669556 / \$100
No New Revenue Maintenance & Operations Tax Rate	\$ 0.541773 / \$100	\$ 0.555313 / \$100
Voter Approval Tax Rate	\$ 0.681570 / \$100	\$ 0.691010 / \$100
Debt Rate	\$ 0.120835 / \$100	\$ 0.116262 / \$100
De Minimis Rate	\$ 0.699020 / \$100	\$ 0.706515 / \$100

The total amount of municipal debt obligations secured by property taxes: \$14,220,300

The information below is in accordance with Section 140.0045 of the Local Government Code as amended by HB 1495 of the 86th Texas Legislature:

	<u>Legislative Lobbying</u>	<u>Legal Public Notices</u>
2023-2024 Actual	\$0	\$5,228
2024-2025 Estimated	\$0	\$4,500
2025-2026 Budget	\$0	\$7,000

CITY OF SANGER, TEXAS
ANNUAL BUDGET
OCTOBER 1, 2025 – SEPTEMBER 30, 2026

SUBMITTED TO
THE MAYOR AND CITY COUNCIL
SEPTEMBER 2, 2025

THOMAS MUIR
Mayor

MARISSA BARRETT
Council Member, Place 1

GARY BILYEU
Council Member, Place 2

JOSH BURRUS
Council Member, Place 3

ALLEN CHICK
Council Member, Place 4

VICTOR GANN
Council Member, Place 5

JOHN NOBLITT
City Manager

CLAYTON GRAY
Chief Financial Officer

DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Sanger
Texas**

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Sanger, Texas, for its Annual Budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, financial plan, operations guide, and communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

TABLE OF CONTENTS

INTRODUCTION

Budget Message	10
Strategic Planning for Results	21
City Council Strategic Plan	22
Sanger 2040 Comprehensive Plan.....	23
Performance Measures	24
Long-Range Financial Planning	25
Organization Chart	32
Authorized Personnel	33
Budget Calendar	34
The Budget Process.....	35
Fund List & Matrix	37
Fund Relationship with Functional Areas	38
About Sanger	39
Ordinance Adopting the Annual Budget	45
Ordinance Adopting the Property Tax Rate.....	48

BUDGET SUMMARY

2054-2026 Budget at a Glance.....	52
2025-2026 Budget by Fund	54
Revenues, Expenditures & Changes in Fund Balance	56
Changes from Proposed Budget to Adopted Budget.....	63
Combined Funds Budget Summary (Detailed)	64
Combined Funds Budget Summary.....	66

FUNDS IN DETAIL

GENERAL FUND

Overview	68
Budget Summary.....	69
Revenues	71
Expenditures by Category and Department.....	75
Departmental Budgets	
Police	76
Fire.....	79
Municipal Court.....	82
Development Services	85
Streets	88
Parks & Recreation	91
Library	94
Solid Waste.....	97
Transfers to Other Funds.....	99
Non-Departmental.....	101

TABLE OF CONTENTS (continued)

FUNDS IN DETAIL (CONTINUED)

DEBT SERVICE FUND

Overview	103
Budget Summary.....	104
Expenditures	106
Debt Service Requirements.....	107

ENTERPRISE FUND

Overview	109
Budget Summary.....	110
Revenues	112
Expenditures by Category and Department.....	113
Departmental Budgets	
Water	114
Waste Water	117
Electric	120
Customer Service	123
Debt Service	126
Transfers to Other Funds.....	130

INTERNAL SERVICE FUND

Overview	132
Budget Summary.....	133
Expenditures by Category and Department.....	135
Departmental Budgets	
City Council.....	136
Administration	138
City Secretary	140
Legal	143
Public Works Administration	145
Finance	148
Human Resources	152
Marketing	156
Facilities	160
Non-Departmental.....	163

4A CORPORATION FUND

Overview	165
Budget Summary.....	166
Revenues	168
Departmental Budget	
Economic Development	169

TABLE OF CONTENTS (continued)

FUNDS IN DETAIL (CONTINUED)

4B CORPORATION FUND

Overview	173
Budget Summary.....	174
Revenues	176
Departmental Budget	
Economic Development Expenditures	177

SPECIAL REVENUE FUNDS

Overview	181
Budget Summary.....	182
Combined Schedule of Special Revenue Funds	183
Hotel Occupancy Tax Fund	184
General Storm Recovery Fund	184
Electric Storm Recovery Fund	185
Police Grant Fund	185
Fire Grant Fund	186
Library Grant Fund	186
Beautification Fund.....	187
Library Restricted Fund	187
Parkland Dedication Fund	188
Roadway Impact Fee Fund	188
Court Security Fund.....	189
Court Technology Fund	189
Youth Diversion Fund	190
Court Security/Technology Fund	190
Child Safety Fund.....	191
Forfeited Property Fund.....	191
Police Donations Fund	192
Fire Donations Fund	192
Park Donations Fund.....	193
Library Donations Fund	193

CAPITAL PROJECTS AND CAPITAL IMPROVEMENT PLAN

Overview	196
Budget Summary.....	197
Capital Projects Fund	198
Enterprise Capital Projects Fund.....	199
Capital Improvement Plan	200
Capital Projects Fund Five Year Summary.....	202
Enterprise Capital Projects Five Year Summary	204

TABLE OF CONTENTS (continued)

APPENDIX

Departmental Capital Equipment Requests.....	208
Financial Management Policy.....	217
Investment Policy	224
Debt Service Schedules	229
S&P Global Rating Report.....	234
2025 Tax Rate Calculation Worksheet	240
Glossary of Terms	252

INTRODUCTION

BUDGET MESSAGE

September 2, 2025

Introduction

We are pleased to present the FY 2025-2026 Budget for the City of Sanger.

The City of Sanger's budget is one of our most important tools for planning and providing the services our community relies on. It helps the City Council and staff make thoughtful decisions about how to use public funds to support residents, improve neighborhoods, and plan for the future. Like all cities, Sanger faces tough choices—there are always more needs than resources. That's why we take a careful, balanced approach to budgeting, making sure we prepare for current conditions while also thinking ahead.

Sanger is in a time of strong and steady growth. We're seeing more building activity—both homes and businesses—and more interest in larger developments, like residential subdivisions and mixed-use projects. As the city grows, we remain committed to delivering the high-quality services our community expects, while making sure our growth is sustainable and our financial practices stay responsible.

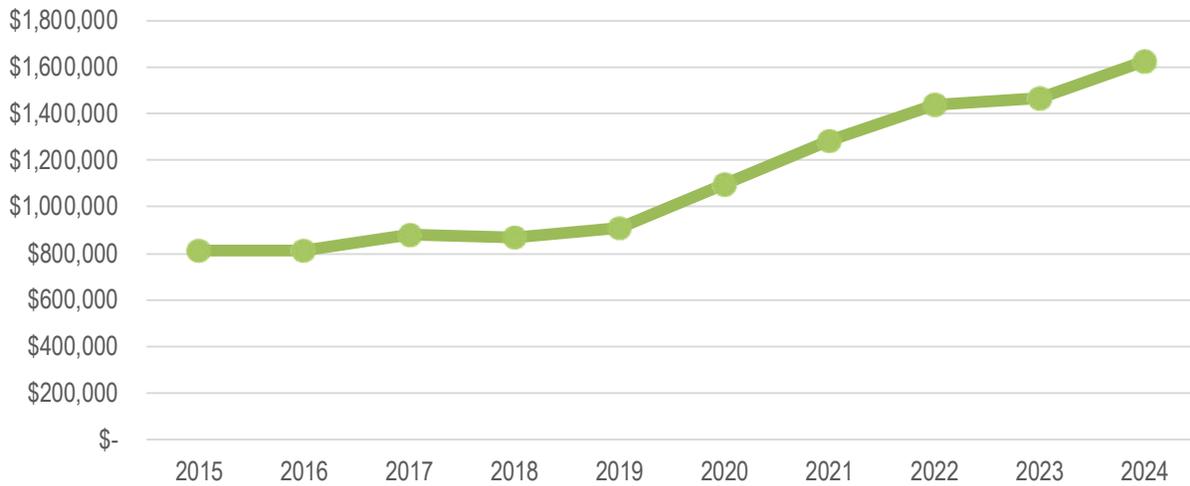
This message is meant to help you understand how the budget works and the environment in which it was created. It follows the same general structure as in past years, highlighting the key parts of this year's budget. We also include a SWOT analysis—an overview of the City's strengths, weaknesses, opportunities, and challenges in the year ahead. Finally, we explain where the City's money comes from and how it is spent. Whether you're familiar with city finances or new to the topic, this message is designed to give you a clearer picture of how your city works for you—and how we're planning for a strong future together.

Current Conditions

The city has seen an improvement in supply chain issues, which is a positive indicator for the next fiscal year. However, inflation rates and possible legislative changes impacting city funding could dynamically change future forecasts. Inflation rates tend to impact not only the City's purchasing power but also lending rates. Legislative changes that may go into effect in the new fiscal year will continue to be monitored, as they could dramatically impact project timelines and costs through 2026 and beyond.

The housing market is still strong in Sanger. Demand continues to be high due to the area's location and the increase and convenience of available amenities. Additional residents add to several revenue streams but also increase the need for services, which is often times offsetting, negating any revenue gains. Sales tax in FY 2024-2025 should end the year close to projections. For FY 2025-2026 we are projecting General Fund Sales Tax Revenues \$1,950,000.

General Fund Sales Tax Ten Year History



New residential and commercial construction and increased valuations are reflected in an anticipated increase in the property tax base. As always, we take a conservative approach to budgeting revenues.

We continue to work on the Capital projects scheduled for this year, and some of these will carry over into next year. Engineering along Marion, Belz, and Jennifer Circle are well underway and we anticipate the projects will be ready to award by late fourth quarter. The Street and Utility Maintenance Program (SUMP) is also moving forward at a rapid pace. Streets have been graded, and packages are being built for the Council’s review and possible approval in late 2025. Miracle Field, Porter Park Phase II, and the Sanger Senior Center are all slated for work this year, demonstrating the city’s commitment to quality-of-life projects for the community.

FY 2025- 2026 Budget Highlights

Capital Equipment

To request departmental capital expenditures, city department directors will complete a request form for each requested expenditure. During individual and group budget meetings, these requests are reviewed along with supporting documentation and options to the request. All capital requests are reviewed to determine if they are in sync with City Council goals and the city’s strategic plan. The departmental capital request forms selected for funding are included in the Appendix of this document.

The proposed budget includes the following Capital Equipment.

Department	Category	Description	Amount
Police	Vehicles	Chevrolet Traverse	\$ 50,283
Fire	Vehicles	Brush Apparatus	\$ 312,948
Water	Vehicles	1 Ton Truck with Dump Bed	\$ 75,000
Electric	Vehicles	Chevrolet 3500HD Crew Cab Pickup	\$ 54,000
City Council	Equipment	Delcom-recording Council Meetings	\$ 71,000
City Council	Equipment	Granicus-recording Council Meetings	\$ 94,500
Finance	Equipment	Migration to Tyler ERP Pro v10	\$ 69,250
Facilities	Capital Improvements	HVAC system for Library	\$ 13,500
Total			\$ 740,481

Internal Service Fund

Some departments have responsibilities in both the General Fund and Enterprise Fund. To both increase transparency and assist operational efficiency, we have placed those departments in an Internal Service Fund (ISF). This allows us to present a single budget for each department better reflecting that department's true budget. It also streamlines the purchasing process. For accounting purposes, these departments are allocated to the funds on a monthly basis so that each fund's true cost can be reflected in the audit.

Personnel

We continue to make improvements to our compensation and benefits plan so that we can both attract and maintain competent staff members. The City engaged Public Sector Personnel Consultants to prepare a compensation study and on June 3, 2024, the City Council adopted a new salary schedule based on that study's results. The new schedule makes adjustments to positions that are currently below market grade. The personnel review system uses a weighted measure to award this percentage at 2%, 4%, and 6% levels depending upon performance. In the current economic climate, it is imperative that we stay competitive on wages and benefits to keep from continually losing good employees to other cities.

To support Sanger's growth, the City is expanding its workforce to maintain excellent customer service across all departments and enhance existing services. The primary goal is to ensure the community remains safe and clean for all residents. The City is adding three Lieutenant positions in the Fire Department to improve public safety in our growing community. In response to the challenges of managing growth, the City is adding a Planning Technician position in Development Services.

Operating Expenses

We do not directly control many of our operating expenses like health care costs and the price of fuel. Absorbing these costs can leave very little extra money left for the expansion of services. Any proposed increases in operating costs must be accompanied by written justification from the department head. All of the department heads have done a good job in their proposed budgets of keeping operating expenses in check.

Capital Projects

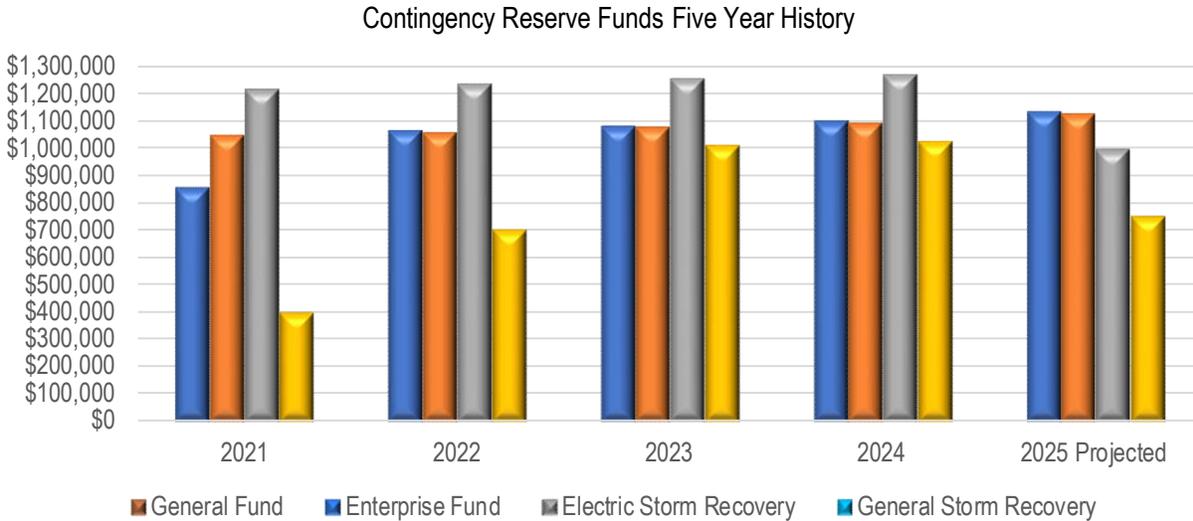
This year, capital projects continuing include the rehabilitation of several streets in the city, as well as the installation of a new automated water and electric meter reading system, work on aesthetics along the I-35 corridor, work on improvements and renovations to the Senior Center and the Community Center.

New projects slated to begin this year include the design of renovations to Fire Station 1, improvements at Switzer Park, electric system improvements, and clarifiers at the wastewater treatment plant.

A five-year capital summary and improvement plan is included in this document.

Reserve

In 2014, the City reached its goal of increasing emergency reserves to \$2,000,000. In addition to these reserves, the city has two funds that account for reserves explicitly earmarked for recovery from storm damage. In total, contingency reserves across the General, Enterprise, Electric Storm Recovery, and General Storm Recovery Funds now total \$4,000,000.



	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025 Projected</u>
General Fund	\$ 856,943	\$ 1,063,637	\$ 1,078,335	\$ 1,098,248	\$ 1,131,200
Enterprise Fund	1,046,227	1,057,580	1,073,800	1,092,101	1,125,500
Electric Storm Recovery	1,213,988	1,234,785	1,255,941	1,270,261	995,000
General Storm Recovery	400,000	700,000	1,005,367	1,020,506	750,000
Totals	\$ 3,519,179	\$ 4,058,024	\$ 4,415,466	\$ 4,483,140	\$ 4,001,700

SWOT Analysis

A SWOT analysis is a look at the city’s Strengths, Weaknesses, Opportunities and Threats (SWOT). It is intended to give the reader a strategic perspective of current and future issues. These issues have an effect on both revenues and expenditures.

Strengths

The local economy remains strong as indicated by the steady increase in construction. The unemployment rate has adjusted in Denton County and remains lower than the state average. The area continues to see a large influx of new residents each year and this trend is expected to continue for the foreseeable future. Sanger’s location is one of its greatest strengths and something we continue to aggressively market.

Rail and Interstate access and developable industrial land also top the list of Sanger’s strengths. Commercial interest in industrial property has picked up in the last year. We continue to proactively recruit retailers and other businesses.

Another asset is the quality of life enjoyed by the citizens of Sanger. Sanger residents have access to all of the amenities of the metroplex while enjoying life in a quiet, small-town atmosphere. Access to Lake Ray Roberts is also a quality-of-life asset and an economic boost for Sanger. The sports park has been a tremendous quality of life improvement for our citizens as well. It is well-used and has been well-received by the citizens. It has also been a tremendous advertising tool for Sanger. In 2014, we added a splash park to replace our obsolete swimming pool, another quality-

of-life improvement for our citizens to enjoy. In 2018 the 4B board funding allowed the installation of shade structures to cover the bleachers at Porter Park. In 2019 the Board provided grant funding for a community project that involved building an event pavilion at Porter Park.

Sanger Electric is another strength enjoyed by the City of Sanger. This revenue not only supports the Enterprise Fund but the Storm Recovery Fund as well.

Sanger also enjoys having both a 4A and 4B economic development board. Each of these boards generates over \$1M annually in revenue. These monies have allowed Sanger to compete economically and make the quality-of-life improvements as mentioned above. 4B funds are currently being used to pay for the debt service on the Porter Sports Complex and other projects.

Emergency reserve funds are also a strength. Eventually, every city faces some type of disaster. Be it a tornado, flood, ice storm or another disaster, two things are certain: the city will need money for the recovery efforts, and traditional revenue sources will be negatively impacted at the same time. Having these funds on hand will help us recover as quickly as possible without destroying us financially.

Weaknesses

To a large extent, cities in Texas are dependent on property taxes to fund their general revenue operations. In Sanger, approximately 50% of general fund operating revenues come from property tax. The weakness here is that almost three quarters of the market value of property in Sanger comes from residential improvements. Demand for service is much higher from residential properties than from commercial properties. This means that, when averaged out, residences rarely pay the full amount in property tax for the services they receive from the city. Commercial properties, however, typically generate more property tax than they require in services. Growing our commercial property tax base is essential to providing quality service to our customers while limiting the property tax burden on our residents. Recruiting more industrial and commercial development continues to be a priority.

Another weakness is median home prices in Sanger. High demand for homes and a short supply of available properties continues raising average home prices across the state. The most recent report supplied by the Denton County Appraisal District reveals that the average home value in Denton County is \$548,861. The same report values the average home in Sanger at \$301,298. The lower values result in a much lower tax income per property than in other areas. We need to diversify our housing mix to include houses in higher price ranges that generate higher property taxes. This will also help alleviate the tax burden on families with lower incomes and those with fixed incomes. The Council has established benchmarks that are helping to alleviate this weakness. As a result, we are seeing our average valuation increase. We will continue to proactively encourage this trend at the staff and Council levels to eliminate this weakness.

Another weakness that stifles growth is the fact that as the city limit has expanded, we added areas that are not in our water supply CCN. Because the water supply corporation that serves these areas does not provide fire protection, development is severely limited. In recent years, legislation has alleviated this to some extent by providing a mechanism to transfer the CCN. However, the issue still remains a hindrance to growth due to the costs associated with the transfer.

The increase in requests for special districts, such as Municipal Utility Districts (MUDs), continues to flood our region. The ease at which these districts can be created has reduced the City's leverage for mutually beneficial development agreements that would bring many of these districts into the City's taxing jurisdiction. Instead, these districts tend to fall

outside our municipal boundaries but require high expenditure services, primarily fire and emergency medical services, subsidized by Sanger's General Fund.

Opportunities

Industrial Development

Sanger is uniquely located to service both North Texas and Southern Oklahoma and has hundreds of acres of developable land with both interstate highway and rail access. Sanger must capitalize on these industrial prospects and aggressively market its strengths. To do this will require additional investment in infrastructure to ensure that industrial sites are "shovel ready" when companies are ready to move. To that end, the city has extended water and wastewater lines to potential industrial sites along I-35 to entice industrial development.

Residential Development

The city has issued 32 single-family residential permits so far this year. Several new phases of existing developments are underway or have residential lots that have just been released for construction. Staff and Council continue to encourage a greater mix in housing and we are still seeing those efforts pay off. Homes in higher price ranges generate higher property taxes but typically require the same number of services as homes of lesser appraised value. This allows the city to provide services at a lower tax rate, saving everyone on their property taxes. The average home value in Sanger is approximately \$301,298. At that value, a home will generate approximately \$2,100 in city property tax each year. In comparison, a \$450,000 home generates approximately \$3,100 at the same tax rate. Simply put, higher-priced homes translate into lower property taxes and increased services for everyone.

Commercial Development

Commercial development continues to progress at a steady pace. Sanger is experiencing some commercial growth and should see more as the IH-35 begins, and 455 work towards final completion. The good news is that Sanger has plenty of developable commercial property. We have invested heavily in bringing utilities to these sites so that they are ready for development. The city must continue to promote commercial development, especially development that generates both property and sales tax.

Threats

High inflation rates will be our biggest threat this fiscal year. At this time, it is very difficult to project the long-term impacts on the economy. It is imperative that we monitor it closely and stay ahead of any economic downturn.

One threat that bears close watch is the increased cost of health insurance. We typically do not know until late in the budget process if we will face an increase this year or not but an increase is likely.

A growing concern on the horizon is a legislative push to restrict city and county spending. Texas Governor Greg Abbott is leading the effort, proposing limits on local budget growth by tying spending increases to inflation and population growth. Supporters argue that unchecked local spending drives up property tax bills. Still, local officials and critics caution that these constraints could severely impact fast-growing communities already facing mounting service demands. The proposed caps could force cuts to essential services such as law enforcement and delay major infrastructure projects. A bill in the Texas House would require voter approval for any spending that exceeds the proposed limits.

Understanding the Municipal Budget

This section is intended to give the reader an overview of how the budget works. Municipal budgets are governed by Federal and State Statutes and local regulations. The intent here is not to explain every requirement for municipal budgeting but to discuss generally how the budget works.

The city operates six major funds. They are the General Fund, Enterprise Fund, 4A Economic Development Fund, 4B Economic Development Fund, Debt Service Fund, and Capital Improvement Funds. These funds are explained in detail below. The city's fiscal year runs from October 1st through September 30th each year. The budget process begins in the spring of each year internally. Budget workshops are held during the summer of each year with the city Council and economic development boards. Public hearings are also held on the budget. The budget must be approved and next year's property tax rate set before October 1st each year.

One important point to make is that revenue numbers in the budget are estimates of what we think will be collected next year. Projected revenues are not sitting in the city's bank account on October 1st waiting to be used. If revenues do not meet projections, then expenditures must be curtailed to meet those shortfalls. If revenues exceed projections, then excess fund balances at the end of the year can be used to build up reserves, do capital projects or supplant next year's revenues.

Strategic Goals

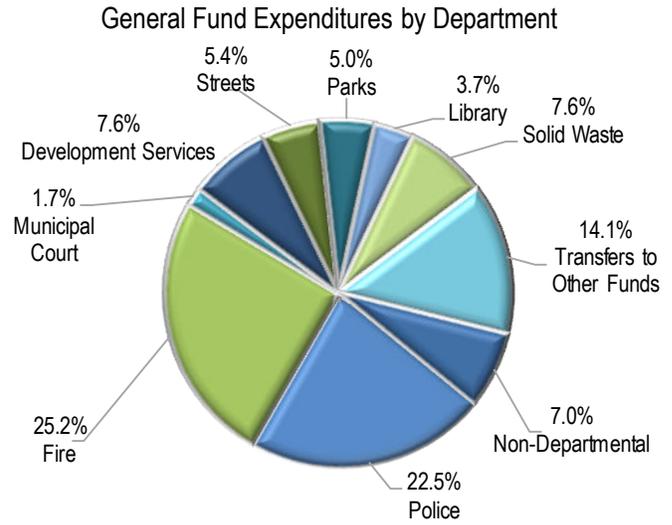
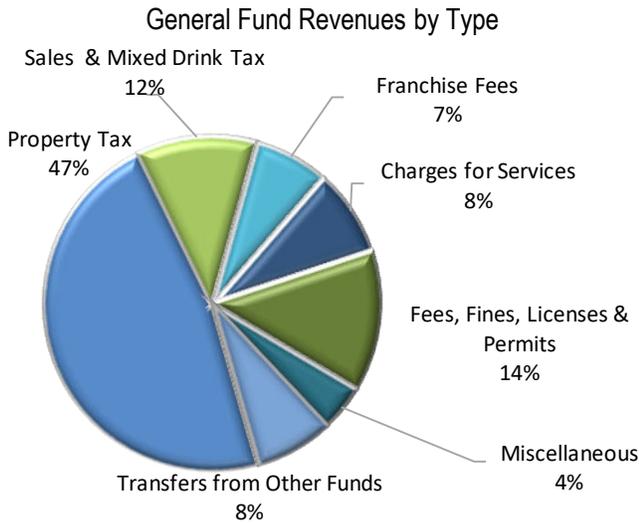
The City's budget is developed within the framework of the City Council's Strategic Plan, which includes seven strategic goals that guide Sanger's continued growth and development. Each department establishes goals and objectives aligned with these priorities, and departmental performance measures are monitored to ensure progress on key initiatives.

This budget also includes targeted investments that directly support the Strategic Plan. For example, three Lieutenant positions are being added, and the Fire Department will acquire a new brush apparatus to advance the goal of maintaining a safe and well-prepared community. Additional details can be found in the "City Council Strategic Plan" section and in each department's overview.

General Fund

The General Fund is the fund used to finance the operations of the general government. The General Fund includes Public Safety, a portion of Public Works, Community Services, Sanitation, and a portion of Administrative and Support Services. Public Safety includes Police, Municipal Court, Animal Control, Code Enforcement, Fire and Ambulance departments. Sanitation is solid waste, which is contracted out to a third-party operator. Community Services include Development Services and the Library. The Park and Recreation and Street departments are shown on their own to more clearly show the portion of the general fund spent on these departments. Transfer to Other Funds includes transfer to the Internal Service Fund as well as the Capital Improvement Projects Fund.

General Fund revenues come from a myriad of sources including property tax, sales tax, court fees, Fire and EMS revenues and franchise fees. By far, the largest revenue stream is property tax. Due to the growth and appreciation of property values, Sanger has enjoyed increasing property taxes over the last twelve years.

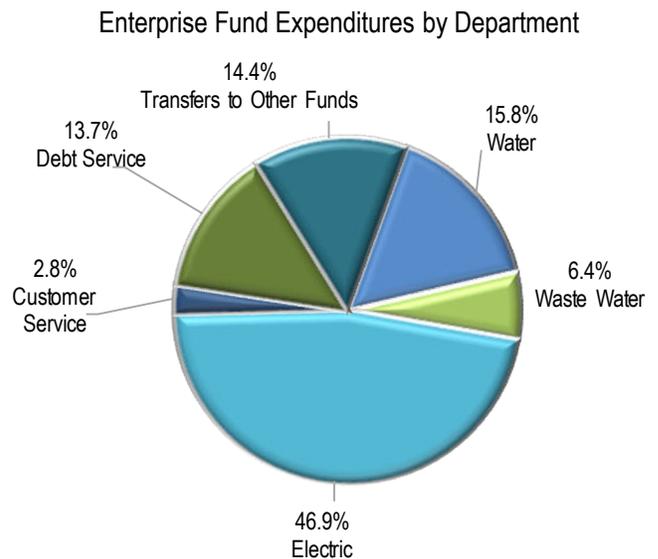
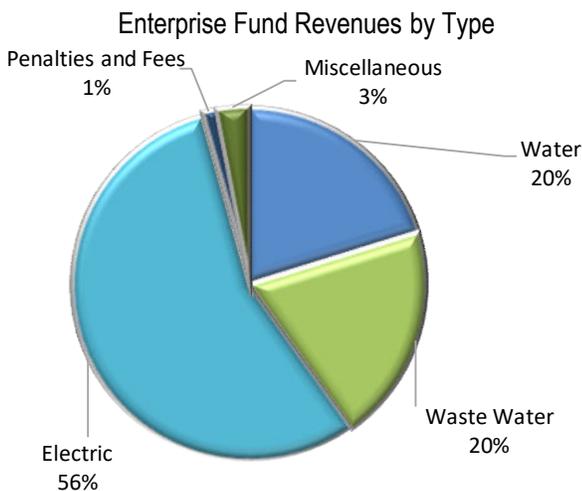


Enterprise Fund

The Enterprise Fund is made up of utility departments including Water, Wastewater, and Electric. Expenditures include daily operations of the utilities, capital improvements, debt service on bonds for capital improvements as well as transfers to the Internal Service Fund and the Electric Storm Recovery Fund.

One increase we have to absorb in the electric utility is the increase in transmission and congestion costs we pay. These costs are regulated by the Electric Reliability Council of Texas (ERCOT) and are used partially to help pay for new transmission lines from West Texas to other parts of the State.

The city engaged NewGen Strategies & Solutions, an independent consulting firm, several years ago to make recommendations for rates for the next five years. Council responded to the recommendations by making adjustments to utility billing rates and plans to follow NewGen's recommendations. In 2025, the City engaged NewGen once again to update the City's rate study. This year's budget is based on their recommended utility rates.



Internal Service Fund

The Internal Service Fund includes departments with responsibilities in both the General and Enterprise Funds. The Internal Service Fund allows us to show the department's entire budget in one place, making it more transparent and easier to manage. The departments include Non-Departmental costs, City Council, Administration, City Secretary, Public Works, Finance, Human Resources, Marketing, and Facilities Maintenance. Instead of having a separate budget for each fund, those departments have a single budget in the Internal Service Fund. This makes it easier for the reader to see the true cost of the department without having to look in two different places. It also streamlines cost allocation internally.

Economic Development Funds

Under Texas Law, certain municipal governments can establish Economic Development Corporations for the purposes of attracting economic development and other limited purposes. These corporations are overseen by boards appointed by the City Council. Sanger is one of the few Cities that has both a 4A and 4B Economic Development Corporation. Both of these corporations receive revenues from a separate ½ cent sales tax. This sales tax generates over \$900,000 each year for each of the corporations.

Thanks to these two boards the City of Sanger has been able to provide economic development incentives and make park and recreation improvements that it simply could not afford otherwise. While these funds can only be used for limited purposes, having them frees up revenues for other purposes.

Debt Service Fund and Capital Projects Funds

Long-term, property tax-funded debt is paid from the Debt Service Fund. The Capital Projects Funds are where expenditures on Capital Projects are paid. (There are separate funds for General Capital Projects and Enterprise Capital Projects.) Both debt service and capital projects funds serve as internal service funds used for accounting purposes.

Hotel/Motel Tax Fund

The expenditure of hotel occupancy tax (HOT) funds is tightly regulated by state law. To ensure that these funds are spent appropriately, they are placed in a separate fund and not commingled with the General Fund. This budget also provides up to \$20,000 a year in HOT taxes to the Sanger Chamber of Commerce for marketing.

Strategic Planning

The City's Comprehensive Plan contains several strategic goals that guide budgeting through a program of strategic planning for results. Each year, these goals help determine items included in the annual budget. Each Department identified in this budget references the specific comprehensive plan goals that are supported by the operations of that department. A few of these are discussed below for the current year.

Street Network - Several years ago, the City developed a multi-year plan to improve aged streets in the City. The 2025-2026 Phase of this plan is included in the budget, providing \$362,000 for street improvements.

Country Atmosphere – The budgets of several departments, including Police, Animal Control, Fire, Parks and Administration incorporate the goal of maintaining and improving upon the existing county living atmosphere of Sanger.

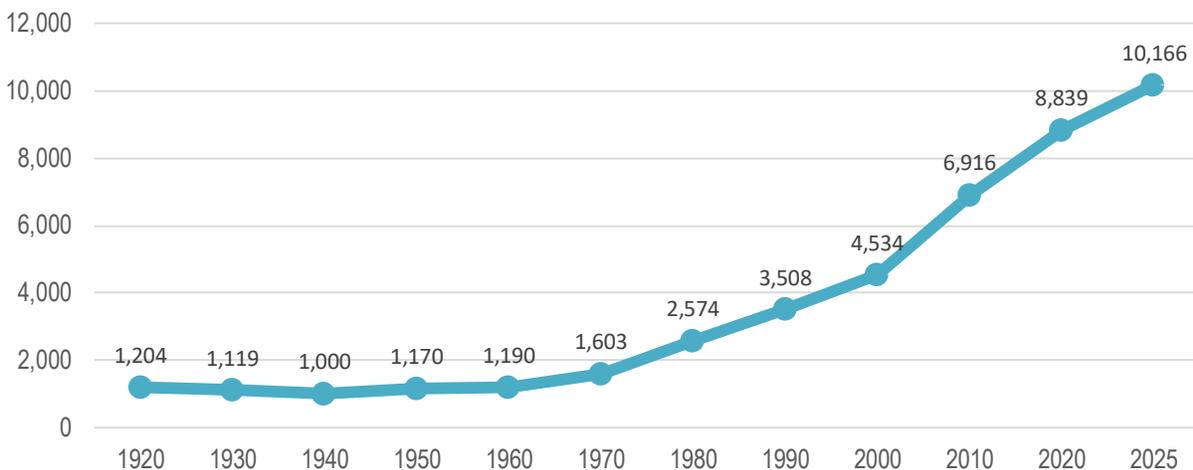
Looking Toward the Future

The Dallas-Fort Worth area continues to add new residents each year. According to the U.S. Census Bureau population estimates, six of the US counties with the largest population growth are located in Texas. We believe this makes Sanger a prime candidate for growth as the DFW area continues to attract new businesses and residents.

The northern cities of the DFW area continue to see much growth, and many people are choosing to live in a northern suburb and drive south for work. Easy access via I-35 makes Sanger an excellent choice for people looking to live in a smaller community. The Texas Department of Transportation estimates that 75,000 vehicles travel through Sanger on I-35 every day.

Sanger has grown from a railroad stop established in the 1880s into a thriving community that offers residents the best of both worlds: big-city opportunities combined with small-town charm. Sanger's population has more than doubled in the past 20 years, growing from 4,534 in 2000 to an estimated 10,166 in 2025.

Population Growth



Sanger has seen business grow as travel in the US picks up after the slump induced by COVID-19. Sanger continues to be an attractive destination for residential and commercial developers alike. In the past few years, Sanger has welcomed a new Holiday Inn Express hotel, QuickTrip, and Starbucks. A new 50,000 square-foot Tom Thumb grocery store is scheduled to open in December 2025.

The combination of the population growth of the DFW area, Sanger's ideal position for commuters who want to live in a smaller community, and new business ventures in Sanger point to a bright future for our city.

Conclusion

This budget document complies with the "Annual Budget" section of the City's Financial Management Policy (page 199) in all areas.

The fiscal condition of the City is strong. The commitment to conservative financial policies has positioned Sanger well for the future. This budget again demonstrates a conservative approach to assist us in remaining financially stable. It reflects our commitment to improving the community where we can by utilizing outlays for additions and improvements to amenities and infrastructure, as well as the maintenance of existing assets.

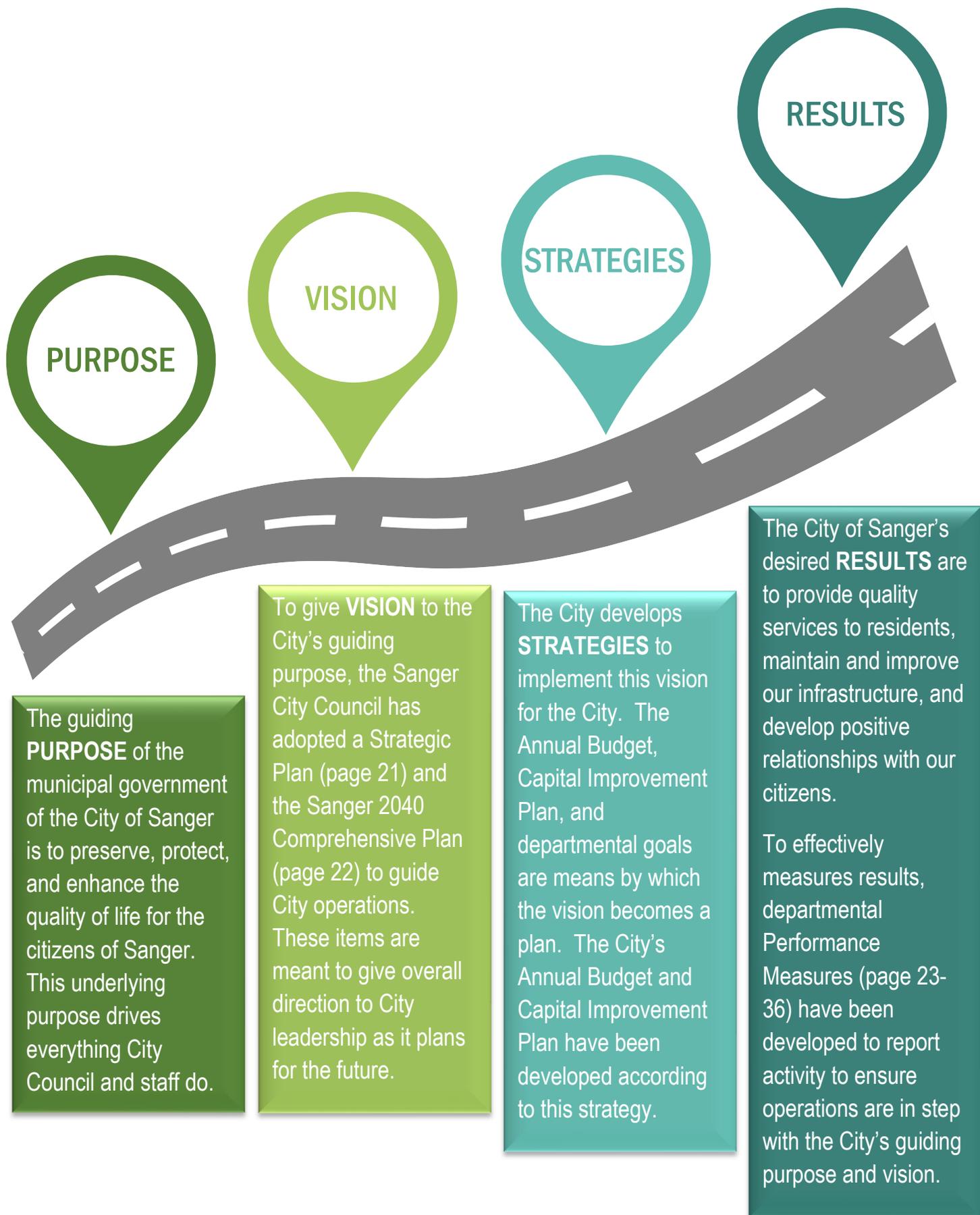
Information on the City's current and past year budgets, as well as other financial information, is available on the City's website at <https://www.sangertexas.org/177/Financial-Transparency>.

I would like to thank Chief Financial Officer Clayton Gray for the work he has done in the preparation of this budget, and for providing the historical data on the funds presented. I would like to thank our department heads. They have done a tremendous job of managing their departments through the immense challenges of the past several years by working as a team to provide our community with the highest level of service. I also want to thank the Mayor and Council for their support and leadership. Staff looks forward to working with you all during the implementation of this budget.

Respectfully submitted,

John Noblitt
City Manager

STRATEGIC PLANNING FOR RESULTS



PURPOSE

The guiding **PURPOSE** of the municipal government of the City of Sanger is to preserve, protect, and enhance the quality of life for the citizens of Sanger. This underlying purpose drives everything City Council and staff do.

VISION

To give **VISION** to the City's guiding purpose, the Sanger City Council has adopted a Strategic Plan (page 21) and the Sanger 2040 Comprehensive Plan (page 22) to guide City operations. These items are meant to give overall direction to City leadership as it plans for the future.

STRATEGIES

The City develops **STRATEGIES** to implement this vision for the City. The Annual Budget, Capital Improvement Plan, and departmental goals are means by which the vision becomes a plan. The City's Annual Budget and Capital Improvement Plan have been developed according to this strategy.

RESULTS

The City of Sanger's desired **RESULTS** are to provide quality services to residents, maintain and improve our infrastructure, and develop positive relationships with our citizens.

To effectively measure results, departmental Performance Measures (page 23-36) have been developed to report activity to ensure operations are in step with the City's guiding purpose and vision.

CITY COUNCIL STRATEGIC PLAN

In 2023, the Sanger City Council adopted a plan to provide guidance for the future which included a specific set of strategic goals, which are tangible directives to guide the development of the City. These seven goals are general statements of the community's desired ultimate physical, social, economic, and environmental status. These strategic goals and strategies set the standard with respect to the community's desired quality of life.



SANGER 2040 COMPREHENSIVE PLAN

The City worked with a third-party consultant to prepare a comprehensive plan tailored to Sanger's vision and goals over the next 20 to 30 years.

View the plan here: <https://tx-sanger.civicplus.com/DocumentCenter/View/180/Sanger-Comprehensive-Plan-PDF>



PERFORMANCE MEASURES

Performance measures enable the City to collect information about operational activities, community conditions, and other factors in order to make informed decisions regarding services. They provide a tangible way to set goals and monitor progress of those goals. The use of performance measures allows management to make decisions that are supported by evidence. For instance, performance measures are reviewed as a step in the budget process to help determine service levels, staffing, and allocation of expenditures.

During this fiscal year, each department worked with the City Manager to review current measures and to develop new measures to provide the best information for making informed decisions going forward. To ensure the relevancy of the measures, each performance measure is tied to a departmental objective, and each departmental objective is tied to one of the visionary goals set by the City Council.

Individual departmental performance measures are presented throughout the budget in the discussion of individual departments. These measures are tied to specific departmental objectives and the related City Council goals.

LONG-RANGE FINANCIAL PLANNING

CONSIDERATION OF GROWTH FACTORS FROM THE PAST TEN YEARS

The City's long-range financial operating financial planning model takes into consideration a number of factors affecting the city's continued growth. Key growth indicators affecting both revenue and expenses are presented below, indicating the increase over ten years from 2014 through 2024.

	Factor	2014	2024	2034 Estimated
	Population - Denton County continues to see record numbers of new residents each year	6,916	10,071	18,128
	Number of Residential Housing Units - The increasing population drives the development of new neighborhoods.	2,194	3,282	5,908
	Number of Electric Utility Accounts - New construction in Sanger Electric's service area increases the number of customers	2,614	2,806	5,051
	Number of Water Utility Accounts - - New construction in Sanger Electric's service area increases the number of customers	2,596	3,631	6,536
	Number of Waste Water Utility Accounts - - New construction in Sanger Electric's service area increases the number of customers	2,478	3,454	6,217
	Number of Property Tax Parcels - As land is developed, the number of both residential and commercial parcels increase each year	3,847	4,865	8,757
	Taxable Property Valuation - A continued strong real estate market and market demand continue to increase property values	\$ 431,459,694	\$ 1,373,407,440	\$ 3,433,518,600
	Property Tax Revenues - As both the number of parcels and valuations rise each year, property tax revenues increase	\$ 2,817,529	\$ 7,061,026	\$ 14,122,052
	Sales Tax Revenues - Growth of commercial enterprises combined with an increasing population result in higher sales taxes	\$ 1,358,531	\$ 3,388,067	\$ 8,470,168
	I-35 Estimated Daily Traffic Count - Interstate 35 runs through Sanger, bringing many visitors each day through our city	56,742	75,443	113,165

ASSUMPTIONS FOR REVENUE FORECASTING

An increasing population will lead to increased revenues in the following areas:

- **Charges for Services** –An increased number of customers for electric, water, and wastewater services. The City has engaged NewGen Strategies and Solutions to determine and forecast electric, water, and waste water rates. The most recent rate study was performed in 2025 and goes through 2030.
- **Property Taxes** – As the city grows, open land is divided into individual parcels for development. Continued high demand for new construction (both residential and commercial) result in increasing property tax revenues. The Texas State Senate passed Senate Bill 2 in 2019, making sweeping changes to the taxing process. The law restricts the amount of property tax increase allowed each year, which can greatly hinder a growing community like Sanger. The City works closely with the Denton Central Appraisal District and the Denton County Tax Assessor/Collector each year in updating revenue forecasts.
- **Sales Taxes** – The combination of a growing population and an increased number of commercial enterprises result in increased sales tax revenues for Sanger. The City works closely with our Economic Development department to understand how new businesses coming to Sanger will affect sales tax revenues. For instance, the Sanger's first Starbucks and first QT store opened in 2023. A new Tom Thumb grocery store is scheduled to open in December 2026. Once road construction is complete on I-35 and FM 455 through the City, more businesses are expected to open along those throughfares.
- **Fines, Fees, Licenses & Permits** – Combined licenses, fees, fines, and permits historically account for about ten percent of the General Fund revenues. Increased population, development, density, and road traffic are factors affecting the growth of these revenue areas.

ASSUMPTIONS FOR EXPENDITURE FORECASTING

- **Salaries & Benefits** – The City considers employees the most important of all assets. The City recently engaged Public Sector Personnel Consultants to prepare a compensation study. On June 3, 2024, the City Council adopted a new salary schedule based on that study's results. The latest schedule made adjustments to positions that were below market grade. In addition to these adjustments, this budget includes a 4% allotment for raised during the year. The City participates in the Texas Municipal Retirement System, offering a 2:1 matching ratio to employee contributions.
- **Supplies & Materials** – As Sanger grows, operations will demand that the consumption of supplies and materials increase accordingly. While these items are typically estimated to increase five percent each year, the current period of high post-Covid inflation have resulted in much higher prices in some categories. We continue to monitor costs, searching for the most cost-efficient means of obtaining the necessary items for operations.
- **Maintenance & Operations** – Overall, maintenance and operations costs are assumed to increase at a rate of five percent each year. The combined effects of the COVID-19 pandemic and inflation have resulted in much higher prices in some categories, and the City is exploring cost-efficient means of providing necessary items.
- **Capital Expenditures** – As Sanger grows, there is a need for new capital expenditures – including new streets, expanding utility systems, and other infrastructure to maintain the current levels of service offered to the citizens and businesses in our city. The City's Capital Improvement Plan is updated each year to give the most accurate forecast of needs over the next five years.

FIVE-YEAR PROJECTIONS FOR THE GENERAL AND ENTERPRISE FUNDS

- The five-year projections presented on the following pages include the results of operations for the 2023-2024 fiscal year and the projected results for the 2024-2025 year.
- Years two through five are projected based on a set of percentages for each individual revenue and expenditure category. These percentages have been developed by combining several factors:
 - A review of both 3-year and 10-year historic trends for each category to determine historic trends.
 - A consideration of the city's current economy, growth projections for the city, county, and state.
 - Projected future needs for additional staffing and capital expenditures
- These projections are a tool used to plan for the future beyond the 2025-2026 budget year, ensuring that Sanger is ready for the future growth our City is projected to see.

GENERAL FUND FIVE-YEAR PROJECTION

	2023-2024	2024-2025	2025-2026
	Actual	Estimated	Budget
Beginning Fund Balance	18,488,297	19,275,369	18,273,779
Revenues			
Taxes	8,776,966	9,574,000	10,028,661
Franchise Fees	1,044,323	1,138,097	1,229,809
Solid Waste	1,242,252	1,255,246	1,441,000
Licenses & Permits	403,680	1,881,297	975,250
Fines	163,425	140,360	134,710
Fire & EMS	1,405,897	1,170,000	1,164,800
Police & Animal Control	2,067	153,949	4,500
Parks & Recreation	22,090	29,600	24,525
Library	24,859	25,179	24,250
Interest Income	457,684	440,000	500,000
Miscellaneous	287,846	216,900	252,500
Transfers In	146,535	395,000	1,295,000
Total Revenues	13,977,624	16,419,628	17,075,005
Expenditures			
Salaries & Benefits	5,867,979	7,399,821	9,021,600
Supplies & Materials	397,576	438,116	782,887
Maintenance & Operations	542,839	700,263	717,953
Contract Services	1,848,113	2,084,054	2,424,538
Utilities	59,184	70,798	105,150
Capital Expenses	422,624	4,221,077	363,231
Debt Service	10,400	-	-
Court Costs	55,866	34,655	51,775
Grant Expenses	42,266	269,818	1,200,000
Transfers Out	3,943,705	2,202,616	2,407,871
Total Expenses	13,190,552	17,421,218	17,075,005
Net Revenues Over (Under) Expenditures	787,072	(1,001,590)	-
Ending Fund Balance	19,275,369	18,273,779	18,273,779

	Projection	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>
	%	2026-2027	2027-2028	2028-2029	2029-2030
Beginning Fund Balance		18,273,779	18,347,166	18,512,237	18,789,965
Revenues					
Taxes	10%	11,031,527	12,134,680	13,348,148	14,682,963
Franchise Fees	3%	1,266,703	1,304,704	1,343,845	1,384,160
Solid Waste	5%	1,513,050	1,588,703	1,668,138	1,751,545
Licenses & Permits	7%	1,043,518	1,116,564	1,194,723	1,278,354
Fines	3%	138,751	142,914	147,201	151,617
Fire & EMS	3%	1,199,744	1,235,736	1,272,808	1,310,992
Police & Animal Control	5%	4,725	4,961	5,209	5,469
Parks & Recreation	3%	25,261	26,019	26,800	27,604
Library	3%	24,978	25,727	26,499	27,294
Interest Income	7%	535,000	572,450	612,522	655,399
Miscellaneous	10%	277,750	305,525	336,078	369,686
Transfers In	2%	1,320,900	1,347,318	1,374,264	1,401,749
Total Revenues		18,381,907	19,805,301	21,356,235	23,046,832
Expenditures					
Salaries & Benefits	9%	9,833,544	10,718,563	11,683,234	12,734,725
Supplies & Materials	5%	822,031	863,133	906,290	951,605
Maintenance & Operations	7%	768,210	821,985	879,524	941,091
Contract Services	5%	2,545,765	2,673,053	2,806,706	2,947,041
Utilities	5%	110,408	115,928	121,724	127,810
Capital Expenses	13%	410,451	463,810	524,105	592,239
Debt Service	0%	-	-	-	-
Court Costs	4%	53,846	56,000	58,240	60,570
Grant Expenses	3%	1,236,000	1,273,080	1,311,272	1,350,610
Transfers Out	5%	2,528,265	2,654,678	2,787,412	2,926,783
Total Expenses		18,308,520	19,640,230	21,078,507	22,632,474
Net Revenues Over (Under) Expenditures		73,387	165,071	277,728	414,358
Ending Fund Balance		18,347,166	18,512,237	18,789,965	19,204,323

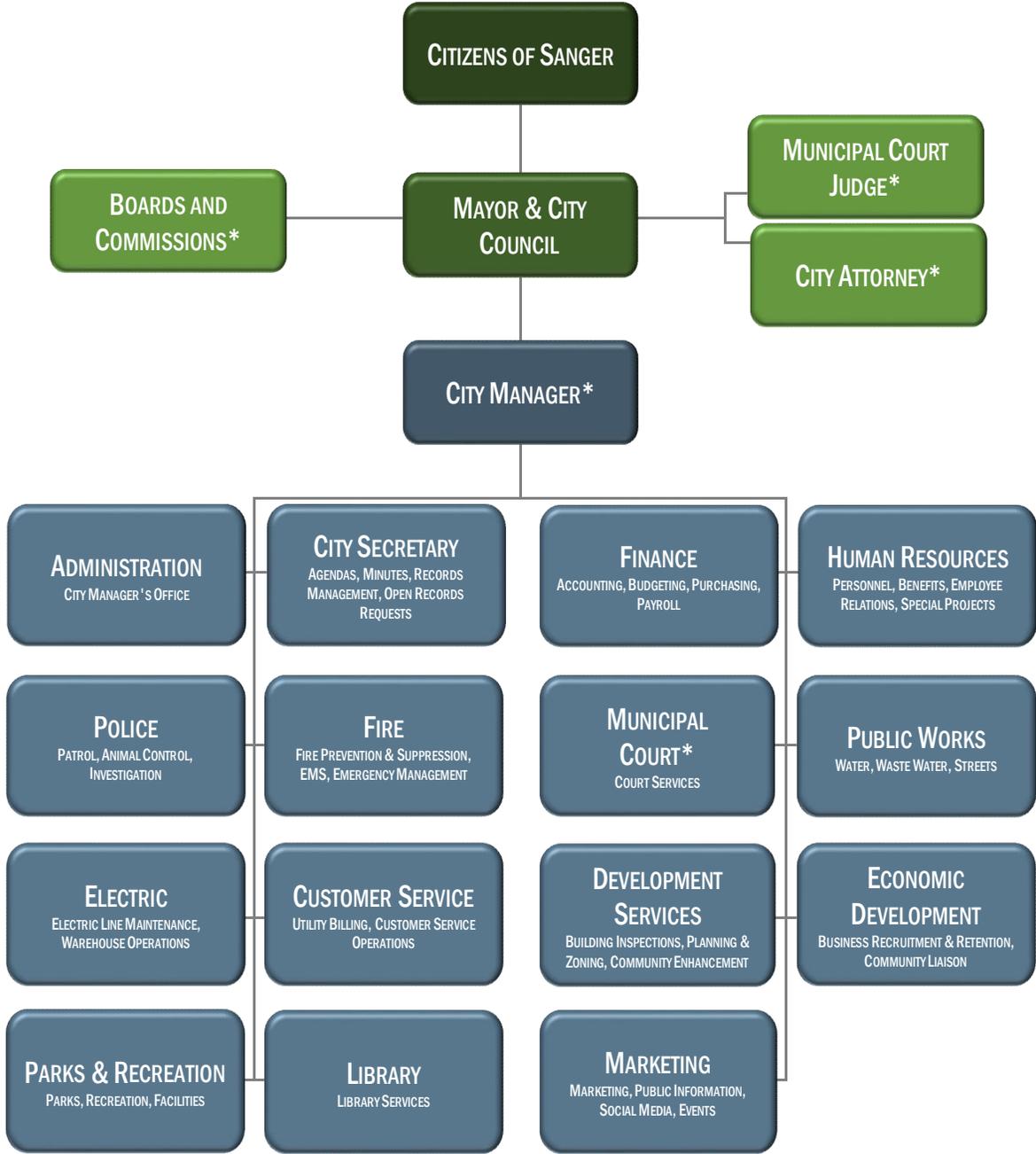
ENTERPRISE FUND FIVE-YEAR PROJECTION

	2023-2024	2024-2025	2025-2026
	Actual	Estimated	Budget
Beginning Fund Balance	7,707,946	19,560,763	22,709,038
Revenues			
Water	2,888,195	2,980,000	3,564,849
Waste Water	3,023,303	2,814,824	3,516,596
Electric	9,129,735	9,250,305	9,793,739
Penalties and Fees	225,513	221,789	240,000
Interest Income	143,464	200,000	250,000
Miscellaneous	79,199	229,995	262,000
Transfers In	9,024,016	300,000	-
Total Revenues	24,513,425	15,996,913	17,627,184
Expenditures			
Salaries & Benefits	1,723,753	2,151,160	2,359,100
Supplies & Materials	159,185	209,556	273,620
Maintenance & Operations	6,719,082	6,070,138	8,625,806
Contract Services	344,344	379,309	966,800
Utilities	324,214	263,011	306,100
Capital Expenses	-	89,503	129,000
Debt Service	1,697,386	1,845,529	2,430,156
Transfers Out	1,692,644	1,840,432	2,536,602
Total Expenses	12,660,608	12,848,638	17,627,184
Net Revenues Over (Under) Expenditures	11,852,817	3,148,275	-
Ending Fund Balance	19,560,763	22,709,038	22,709,038

ENTERPRISE FUND FIVE-YEAR PROJECTION

	Projection %	<u>Year 2</u> 2026-2027	<u>Year 3</u> 2027-2028	<u>Year 4</u> 2028-2029	<u>Year 5</u> 2029-2030
Beginning Fund Balance		22,709,038	22,826,054	23,063,230	23,423,295
Revenues					
Water	5%	3,743,091	3,930,246	4,126,758	4,333,096
Waste Water	5%	3,692,426	3,877,047	4,070,899	4,274,444
Electric	5%	10,283,426	10,797,597	11,337,477	11,904,351
Penalties and Fees	5%	252,000	264,600	277,830	291,722
Interest Income	10%	275,000	302,500	332,750	366,025
Miscellaneous	10%	288,200	317,020	348,722	383,594
Transfers In	0%	-	-	-	-
Total Revenues		18,534,143	19,489,010	20,494,436	21,553,232
Expenditures					
Salaries & Benefits	9%	2,571,419	2,802,847	3,055,103	3,330,062
Supplies & Materials	5%	287,301	301,666	316,749	332,586
Maintenance & Operations	4%	8,970,838	9,329,672	9,702,859	10,090,973
Contract Services	4%	1,005,472	1,045,691	1,087,519	1,131,020
Utilities	5%	321,405	337,475	354,349	372,066
Capital Expenses	14%	147,060	167,648	191,119	217,876
Debt Service	5%	2,551,664	2,679,247	2,813,209	2,953,869
Transfers Out	1%	2,561,968	2,587,588	2,613,464	2,639,599
Total Other Uses		18,417,127	19,251,834	20,134,371	21,068,051
Net Revenues Over (Under) Expenditures		117,016	237,176	360,065	485,181
Ending Fund Balance		22,826,054	23,063,230	23,423,295	23,908,476

ORGANIZATIONAL CHART



**City Manager, City Attorney, Municipal Court Judge, Municipal Court Clerk, Boards & Commissions are appointed by City Council*

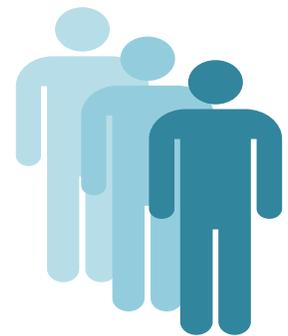
AUTHORIZED PERSONNEL

Fund & Department		2023-24	2024-25	2025-26
General	Police	23.0	24.0	24.0
	Fire	26.0	32.0	29.0
	Municipal Court	4.0	4.0	4.0
	Development Services	6.0	6.0	7.0
	Streets	5.0	6.0	6.0
	Parks	6.4	6.4	6.4
	Library	7.0	8.0	8.0
	General Fund Totals	77.4	86.4	84.4
Enterprise	Water	9.0	9.0	9.0
	Waste Water	3.0	3.0	3.0
	Electric	8.0	8.0	8.0
	Customer Service	3.0	3.0	3.0
	Enterprise Fund Totals	23.0	23.0	23.0
Internal Service	Administration	2.0	3.0	3.0
	City Secretary	1.0	1.0	1.0
	Legal	1.0	1.0	0.0
	Public Works Administration	2.0	3.0	3.0
	Finance	4.0	4.0	4.0
	Human Resources	2.0	2.0	2.0
	Marketing	1.0	1.0	1.0
	Facilities	0.6	0.6	0.6
	Internal Service Fund Totals	13.6	15.6	14.6
4A	Economic Development	0.5	1.0	1.0
	4A Fund Totals	0.5	1.0	1.0
4B	Economic Development	0.5	1.0	1.0
	4B Fund Totals	0.5	1.0	1.0
Total Authorized Personnel		115.0	127.0	124.0

NOTE: Detailed position information is presented with each Department in the budget.

The following four positions are new this year:

- Fire– Three Lieutenants are added in accordance with the City Council’s Strategic Plan to “Provide a safe and prepared city.” The additions will allow more flexibility to have one crew on a fire apparatus and another crew on a medical apparatus.
- Development Services – One Planning Technician is being added in accordance with the City Council’s Strategic Plan to “Promote economic development and a diversified economy.” This addition is necessary given the ever-increasing workload related to new building activity as Sanger grows.



BUDGET CALENDAR

BUDGET CALENDAR FY 2025-2026	
Date	Item
February 3, 2025 - March 4, 2025	The Chief Financial Officer prepares budget materials to be distributed to city departments.
March 5, 2025	Budget materials are distributed to all city departments. Department directors begin working on their requested budget, departmental goals, and long-range plans.
April 17, 2025	The City Manager, Chief Financial Officer and department directors meet to review individual departmental requested budget, discuss long-range financial plans and goal-setting.
June 3, 2025 - June 5, 2025	The City Manager and the Chief Financial Officer meet individually with department directors for a mid-year budget review.
April 17, 2025 - July 30, 2025	A preliminary budget is prepared. The City Manager continues working with directors on goal-setting and long-rand planning for departments and the City as a whole.
July 7, 2025	The first City Council budget workshop is held.
July 21, 2025	The second City Council budget workshop is held.
July 25, 2025	The Denton County Chief Appraiser Certifies the city's tax roll.
July 31, 2025	The proposed budget is filed with City Secretary and is provided to the City Council.
August 4, 2025	No-New-Revenue and Voter-Approval Tax Rates are submitted to the City Council. The City Council approves a proposed tax rate.
August 18, 2025	A Public Hearing is held on the proposed Budget. A Public Hearing is held on the proposed Tax Rate.
September 2, 2025	The City Council votes on approval of the city's Tax Roll. The City Council votes on the adoption of the annual budget. The City Council votes on levying a tax rate.
Various dates	The City Council may amend the annual budget by ordinance at any point during the year

THE BUDGET PROCESS

The City of Sanger's fiscal year begins on October 1st and ends on September 30th of the following calendar year. This fiscal year establishes both the budget year and the accounting year.

The foundation of the City's budget is the City Council's Strategic Plan (see "City Council Strategic Plan" later in this section). This plan provides staff with guidance to ensure the budget and capital improvement plan support and advance the organization's established goals. The City Manager informs department directors of the organization-wide goals that Council has set, and works with directors in setting departmental goals that support these higher-level strategic plans.

The budget is developed at a departmental level. In March, the Chief Financial Officer develops worksheets that detail expenditures for the past four years, year-to-date balances as of March 31st, and projected totals through the end of the current fiscal year. These worksheets are distributed to individual departments for review and completion. Each department prepares an estimate for their projected totals through the end of the fiscal year and estimates for the upcoming year. For any increases or additions of new items to the budget, departments will document the justification for the requested increases. Once the departments have completed the worksheets, they are returned with any supporting documentation to the Finance Director. The City Manager and the Chief Financial Officer meet with each Department Director individually to review the budget worksheets. The City Manager and all City Directors meet an entire day to review each department's budget requests for the coming year. Directors work with the City Manager during individual and group meetings to identify long-range planning and goal-setting. As the budget process progresses, the City Manager works with departments to focus on these goals and plans to ensure they align with the City's overall goals.

Concurrently with the development of the budget is the creation and refinement of the City's five-year Capital Improvement Plan. This plan is reviewed in light of the City's strategic goals, and items may be added, removed, or planned for a different time period. The City Manager works with the City Council, City staff and outside consultants in developing the plan.

Revenues are projected based on historical trends, the current economic climate, and expected future trends. Personnel expenses are prepared based on the current year and adjusted as necessary for staffing changes or changes in the cost of benefits. Utility expenses are projected based on the current and prior years, modified where applicable due to utility rate changes or changes to City facilities. During the budget process, it is essential to consider the present, past, and future. Current conditions for this budget include the number of utility customers the City serves, the staffing level required to provide services to citizens, and how the post-Covid period of high inflation has affected the City's operating costs. The past holds valuable information, including historical trends of sales tax revenues and the rate of change in property values for property tax projections. Future considerations include the number of new houses expected to be built in the next twelve months, the number and size of businesses scheduled to open soon, and planned development along the I-35 corridor that runs through Sanger. To help prepare for the future, this budget contains a five-year projected budget for the General Fund.

The departmental budget worksheets are combined with revenues, personnel, and utility expenses to prepare a working budget, which the City Manager reviews. The City Manager and the Chief Financial Officer meet with each department to review and discuss the requested budget in detail. These meetings assist the City Manager in determining budget

priorities. The Denton County Chief Appraiser will certify the tax roll during July, allowing the City to propose a tax rate and estimate property tax revenues.

A series of public budget workshops are held with the City Council, allowing for citizen input for the budget process. These workshops allow the City Council to formulate its priorities for the proposed budget. Following these workshops, the proposed budget is formulated. This proposed budget is filed with the City Secretary before the end of August and is published on the City's website for citizen review. Public hearings on the proposed budget and property tax rate are scheduled to allow for citizen input. Following the public hearings, the budget may be adopted at any regular or special meeting of the City council prior to the beginning of the fiscal year. On final adoption, the budget is in effect for the budget year.

At times, circumstances may require the adopted budget to be amended. For example, if a facility were unexpectedly damaged and the repairs were unplanned, unfunded, and not covered by insurance, the budget would need to be modified to authorize the necessary expenditures. Throughout the fiscal year, the City Council may amend the budget to address such unforeseen needs.

Section 9.05 of the City's Charter states "Under conditions which may arise and which could not reasonably have been foreseen in the normal process of planning the budget, the Council may, by a majority vote of the full membership, amend or change the budget to provide for any additional expenses in which the general welfare of the citizenry is involved. These amendments shall be by ordinance, and shall become an attachment to the original budget."

When a budget amendment is required, staff prepares an ordinance for the budget amendment and presents it to the City Council along with all relevant supporting information.

The citizens of Sanger play an important role in development of the budget. By communicating with the City Council and staff throughout the year, the public directly affect the strategic goals that form the basis for development of the budget. Public participation and input during the budget workshops help ensure the final budget supports the strategic goals set by Council.

In February and August, the City Manager and the Chief Financial Officer meet individually with each Department Director to compare operations year to date with the annual budget.

FUND LIST & MATRIX

<p style="writing-mode: vertical-rl; transform: rotate(180deg);">GOVERNMENTAL FUNDS</p>	<p>GENERAL FUND*: This is the general operating fund for the City, utilized to account for all resources not required to be accounted for in another fund. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p> <p>DEBT SERVICE FUND: This governmental fund type accounts for the accumulation of resources for and the payment of general long-term debt principal and interest. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p> <p>CAPITAL PROJECTS FUNDS: These funds were established to account for resources used for the acquisition and construction of capital facilities by the City. The city's Capital Projects Funds include the Capital Projects Fund* and Enterprise Capital Projects Fund*. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p> <p>SPECIAL REVENUE FUNDS: These funds are used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Special Revenue funds of the City include Hotel Occupancy Tax Fund; General Storm Recovery Fund; Enterprise Storm Recovery Fund; Police Grant Fund; Fire Grant Fund; Library Grant Fund; Beautification Fund; Library Restricted Fund; Parkland Dedication Fund; Roadway Impact Fee Fund; Court Security Fund; Court Technology Fund; Youth Diversion Fund; Court Security/Technology Fund; Child Safety Fund; Forfeited Property Fund; Police Donations Fund; Fire Donations Fund; Park Donations Fund, and Library Donations Fund. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">PROPRIETARY FUNDS</p>	<p>ENTERPRISE FUND*: This fund accounts for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. The basis of accounting for financial reporting and budgeting is the accrual basis.</p> <p>INTERNAL SERVICE FUND*: This fund accounts for the financing of centralized services to different funds and City departments on a cost reimbursement basis. The basis of accounting for financial reporting and budgeting is the accrual basis.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">FIDUCIARY FUNDS</p>	<p>4A CORPORATION FUND: This fund accounts for the operations and financing of self-supporting activities of the Sanger Texas Industrial Development Corporation. Funded by a ½ cent sales tax, this fund is used to help new and existing businesses expand in Sanger with a primary goal of bringing jobs to Sanger. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p> <p>4B CORPORATION FUND: This fund accounts for the operations and financing of self-supporting activities of the Sanger Texas Economic Development Industrial Corporation. Funded by a ½ cent sales tax, this fund is used to enhance the local economy by improving the quality of life in Sanger. The basis of accounting for financial reporting and budgeting is the modified accrual basis.</p>

**The General, Capital Projects, Enterprise Capital Projects, Enterprise, and Internal Service Funds are considered major funds.*

FUND RELATIONSHIPS WITH FUNCTIONAL AREAS

		FUNCTIONAL AREA				
		Administration	Public Safety	Community Development	Public Works	Culture & Recreation
	General		Police, Animal Control, Fire, Municipal Court	Development Services	Streets, Solid Waste	Parks & Recreation, Library
	Debt Service	Debt Service				
	Enterprise	Debt Service			Water, Waste Water, Electric	
	Internal Service	City Council, Administration, City Secretary, Legal, Finance, Human Resources, Facilities			Public Works Administration	
	4A			4A		
	4B			4B		
	Capital Projects	Administration			Public Works Administration	
	Enterprise Capital Projects	Administration			Public Works Administration	
	Hotel/Motel	Administration				
	General Storm Recovery	Administration				
	Electric Storm Recovery	Administration				
FUND	Police Grant Fund		Police			
	Fire Grant Fund		Fire			
	Library Grant Fund					Library
	Beautification					Parks
	Library Restricted					Library
	Parkland Dedication	Administration				
	Roadway Impact Fee	Administration				
	Court Security		Court			
	Court Technology		Court			
	Youth Diversion Fund		Court			
	Court Security/Tech Fund		Court			
	Child Safety		Police			
	Forfeited Property		Police			
	Police Donations		Police			
	Fire Donations		Fire			
	Park Donations					Parks
	Library Donations					Library

ABOUT SANGER

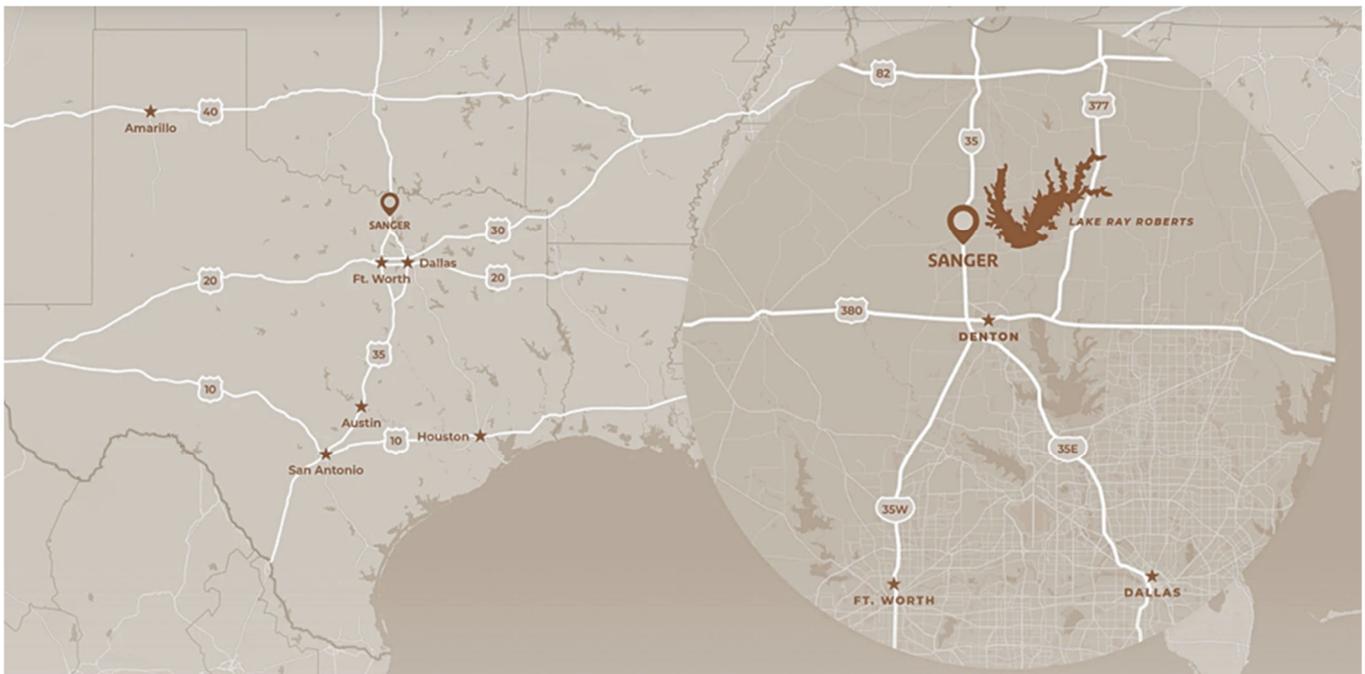
OVERVIEW

The City of Sanger, Texas was incorporated in 1886 and operates under a Council-Manager form of government. The City provides general government, public safety, public works, culture and recreation, water, sewer and electricity operations to citizens.

LOCATION

Sanger is strategically located along in Northern Denton County and occupies 10.9 square miles along Interstate 35. The city's location, services and amenities make it a wonderful place to live. Uniquely situated 50 miles from both Dallas and Fort Worth, Sanger offers residents the amenities of a major metropolitan area while retaining a small-town quality of life. In addition, the Dallas/Fort Worth International Airport is 38 miles away.

Sanger is located minutes from the shores of Lake Ray Roberts, the 6th largest lake in Texas. Sanger is also located in "horse country", as Denton County has more working horse ranches than any other county in the United States.



HISTORY

During the rapid expansion of railroads following the Civil War, the Gulf, Colorado & Santa Fe Railway grew from South Texas northward, through the area that is today known as Sanger. The railroad selected a spot between Fort Worth and Gainesville for a new stop. The railroad had two reasons for selecting this particular spot. First, the steam locomotives of the day required frequent stops to replenish the engine's water supply. Second, this spot was close to the Chisholm Trail. Cattle drives were a major economic activity at the time and the Chisholm Trail was the most important route for cattle drives leaving Fort Worth. In a relatively short time, the railroad would replace the Chisholm Trail as the means for moving cattle north out of Texas.

In 1886, the railroad purchased land from Mrs. Elizabeth Huling of Lampasas, Texas and built a one-room depot, cattle pens and loading chute on the site. Mrs. Huling hired two surveyors to lay out a town around the railroad stop, and she donated land for a wagon yard, water well, school, town square, cemetery, and a church. Lots were laid out for stores and homes, and lots were given to anyone who would build a house costing at least \$500. The city was originally named Huling in her honor.

The community's name was changed to New Bolivar for a short time. The railroad officially named the town Sanger in 1887 in honor of railroad customers Lehman, Isaac, Alex, Sam and Philp Sanger. Pioneers in the dry goods wholesale and resale industry in Texas, the Sanger Brothers built a chain of stores in railroad towns to utilize the trains to move merchandise. Although the city was named in their honor, the Sanger Brothers never lived in the city or operated a store here.

Rail service began when the first trains came through in 1887. Cattle began loading the trains as soon as service to Kansas City was established. The first residents of the area were Francis and Melissa Ready and their daughter Molly. In the spring of 1887, the family sought refuge from a snow storm in the depot as they were passing through, and decided to stay. The family built a one-room cabin, and Mrs. Ready cooked meals for the cowboys who drove the cattle to the pens. Mr. Ready later built a hotel near the pens, and operated a post office in the lobby after he was commissioned postmaster.

The City of Sanger was incorporated in 1892 and William E. Partlow was elected the first Mayor of Sanger. Business thrived in the following years and led to the growth of the City. Thanks to a large mill and grain elevator, Sanger became a large farming community.

At some point, a fire destroyed the depot and the railroad built a new station that included a larger depot building, waiting rooms, a Western Union telegraph office, and a Wells Fargo freight office. The depot operated 24 hours a day, 6 days a week. Around 1900, ranchers began trucking cattle to Fort Worth instead of shipping them to Kansas City. At the time when the trains stopped shipping cattle, resourceful individuals began using the railroad to ship dairy cream to Fort Worth and Ardmore, Oklahoma.

Texas State Highway 40 ran through the area and became a portion of US Route 77 in 1929. Interstate 35 was built along the route in the early 1960's. As the railroad replaced the cattle trail, the highway system replaced the railway as the conduit that brought visitors and business to Sanger. The years following World War II saw the decline of railroads nationwide, and the Sanger depot eventually closed. Interstate 35 serves the heartland of America, running from South Texas to Minnesota. According to the Texas Department of Transportation, more than 50,000 vehicles pass through Sanger on I-35 daily.

QUICK FACTS

LOCATION	Sanger is located along Interstate 35 in northern Denton County in north Texas. Sanger is located less than an hour from both Dallas and Fort Worth.
AREA	10.9 square miles
FORM OF GOVERNMENT	Council-Manager
INCORPORATION	1892
POPULATION	10,166 (01/01/2025 estimate)
TRANSPORTATION	Interstate 35 DFW Airport - 39 miles Love Field - 48 miles BNSF Railway
CLIMATE	Köppen Climate Classification "Cfa" (Humid Subtropical Climate) Average temperature 64° Average Precipitation 14.9"
SALES TAX RATE	6.25% State of Texas 1.00% City of Sanger 0.50% 4A Corporation 0.50% 4B Corporation
BOND RATING	AA+ (Standard & Poor's)
TOP 10 PROPERTY TAXPAYERS	Wal-Mart Stores East, L.P. US06068 Wal-Mart Stores East, L.P. Crossmar Texas Industrial 1 LLC & Sanger Tex Industrial LLC MPG Texas 2LLC & Hatchedegg LLC Ramar Land Corporation Maccamp LTD BFG Holdings I Inc. R & L Transfer Inc. PNK T1 LLC Sanger Retail LTD

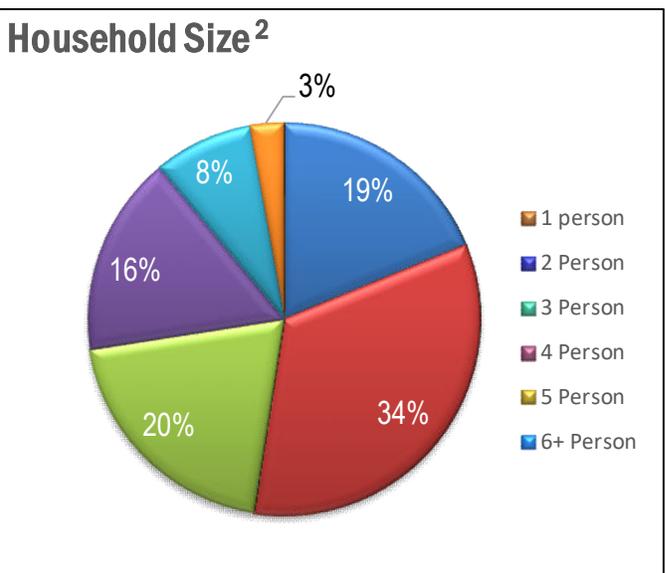
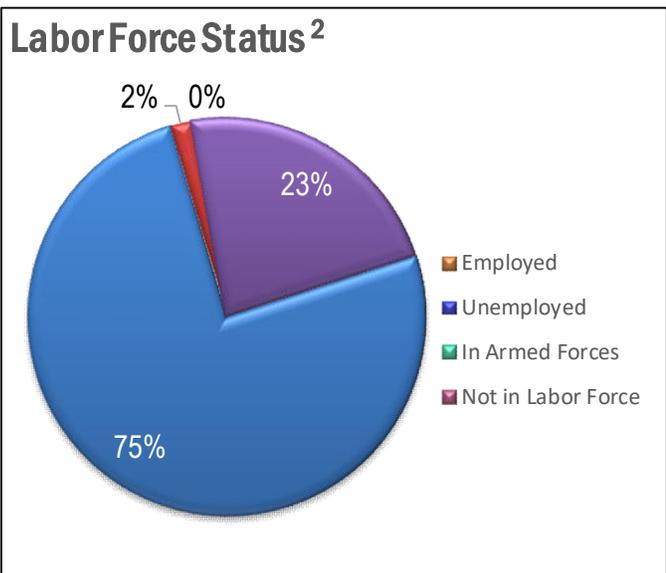
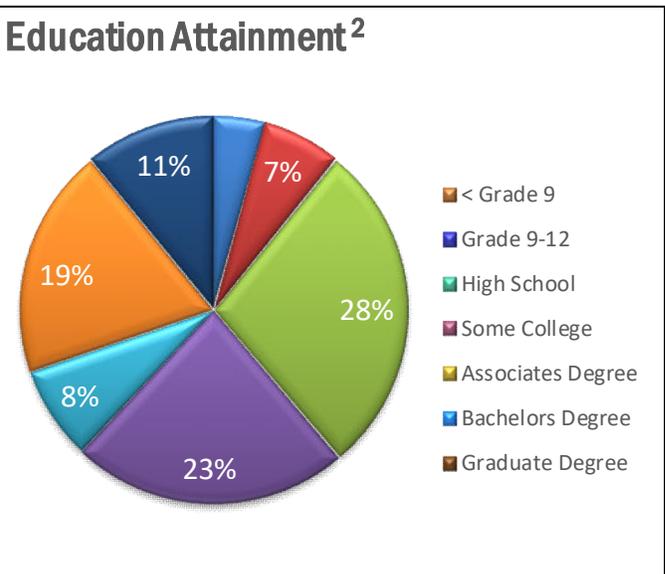
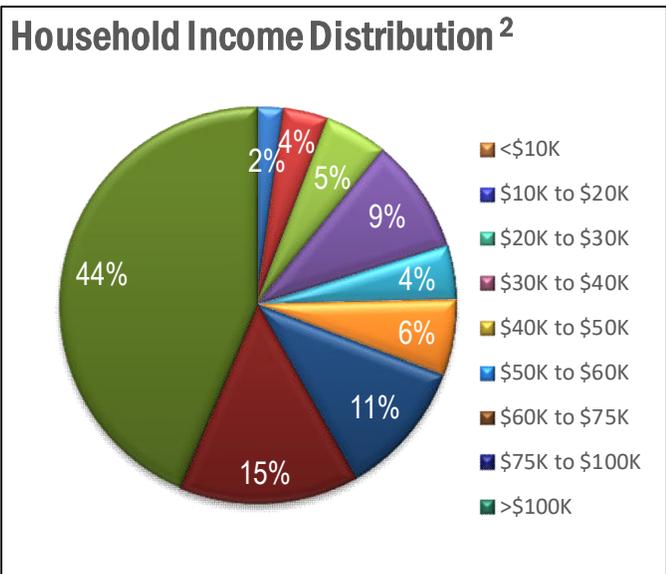
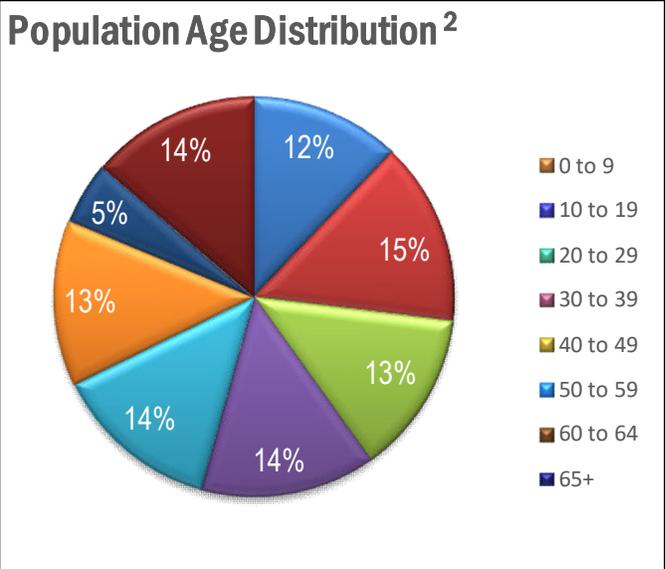
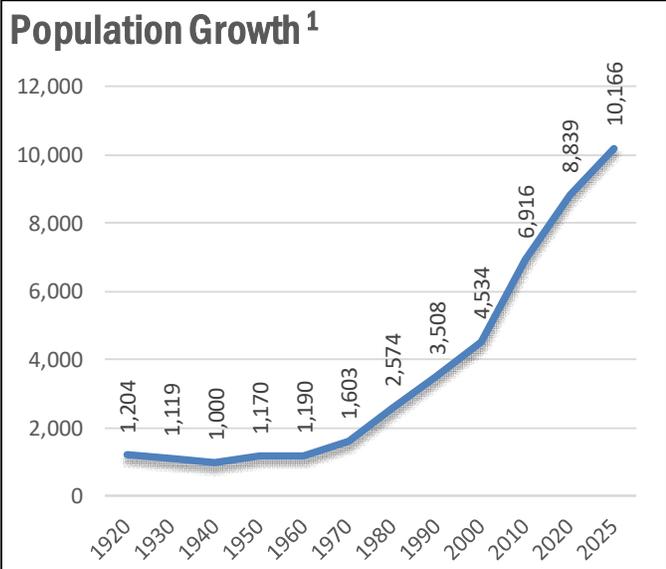
LOCAL EVENTS

Sanger takes pride in the small-town charm it offers. The City proudly hosts many community events for all ages throughout the year, offering residents a chance to have fun with their neighbors. Events from the past year include the following:

MARCH	City-Wide Clean-Up Day
APRIL	Easter Egg-APalooza
MAY	Hooked Up Fishing Derby
JUNE	Summer Reading Program
JULY	Freedom Fest
AUGUST	Back 2 School Bash
SEPTEMBER	Old Bolivar Street Songwriter Festival
OCTOBER	City-Wide Clean-up Day Sanger "Sellabration"
DECEMBER	Christmas on the Square
ONGOING	Various Sports Leagues Book Club Sanger Studio Saturday Preschool Story Time Legos at the Library Coffee with the City Manager



SANGER DEMOGRAPHICS



¹ North Central Texas Council of Governments

² Sanger Economic Development Department

THE AREA



**TOP TEN
EMPLOYERS**

900-1,000 Employees

Walmart Distribution
Center

250 – 300 Employees

Sam's Distribution Center
Sanger Independent
School District

150-200 Employees

R&L Carriers

100-150 Employees

A&W Productions
City of Sanger
Eikon Engineering

50-100 Employees

Babe's Chicken

1-50 Employees

North Texas Plastics
Sanger Bank



**LOCAL
SCHOOLS**

**Sanger Independent
School District**

Butterfield Elementary
School
Chisholm Trail Elementary
School
Clear Creek Intermediate
School
Sixth Grade Campus
Sanger Middle School
Linda Tutt High School
Sanger High School

Universities

*University of North Texas
(Denton)*

*Texas Women's
University (Denton)*

*North Central Texas
College (Gainesville)*



**LOCAL
ATTRACTIONS**

Sanger Public Library

Sanger Museum

Lake Ray Roberts

3 miles

Fort Worth Stockyards

44 miles

American Airlines

Center

(Dallas Mavericks and

Dallas Stars)

49 miles

Amon Carter Museum of

American Art

50 miles

Six Flags Over Texas

51 miles

Dallas Museum of Art

51 Miles

Globe Life Field

(Texas Rangers)

54 miles

AT&T Stadium

(Dallas Cowboys)

56 miles

ORDINANCE ADOPTING THE OFFICIAL BUDGET

CITY OF SANGER, TEAS

ORDINANCE No 09-24-25

AN ORDINANCE OF THE CITY OF SANGER, DENTON COUNTY, TEXAS, ADOPTING THE BUDGET PROVIDING FOR THE APPROPRIATION OF FUNDS FOR OPERATING AND CAPITAL EXPENDITURES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2025 AND ENDING SEPTEMBER 30, 2026, PROVIDING FOR THE INTRA- AND INTER-DEPARTMENT AND FUND TRANSFERS, PROVIDING FOR UNEXPECTED REVENUES SUCH AS GRANTS, DONATIONS, AND INSURANCE PROCEEDS, PROVIDING FOR AN EFFECTIVE DATE, AND PROVIDING FOR APPROVAL OF THE INVESTMENT POLICY

WHEREAS, the City of Sanger (the "City") is a home rule municipality regulated by state law and Charter, and

WHEREAS, pursuant to the laws of the State of Texas and the City Charter, the budget covering proposed expenditures for the fiscal year beginning October 1, 2025, and ending September 30, 2026, was filed with the City Secretary, and

WHEREAS, budget workshops were conducted by the City Council on the proposed budget at which time the proposed budget was fully considered, and

WHEREAS, in accordance with the provisions of the City Charter and the Local Government Code, the City Council of the City of Sanger, Texas published notices of public hearings on the budget and conducted public hearings in accordance with City Charter and state statutes, and

WHEREAS, Chapter 2256 of the Texas Government Code, commonly known as the "Public Funds Investment Act," requires the City to review its investment policy and investment strategies not less than annually, and

WHEREAS, the Public Funds Investment Act requires the governing body to adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument shall record any changes made to either the investment policy or investment strategies, and

WHEREAS, the attached City of Sanger Investment Policy is in compliance with the Public Funds Investment Act and requires no changes to either the investment policy or investment strategies, and

WHEREAS, The City has implemented Governmental Accounting Standards Board Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions (GASB 54) and Fund balance categories under GASB 54 are Nonspendable and Spendable and classifications under the Spendable category are Restricted, Committed, Assigned, and Unassigned and these classifications reflect not only the nature of funds, but also provide clarity to the level of restriction placed upon fund balance, and

WHEREAS, the City Council finds that passage of this Ordinance is in the best interest of the citizens of Sanger

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF SANGER, TEXAS

SECTION 1 That the City Council adopts the budget for the City of Sanger, Texas, a copy of which is on file in the office of the City Secretary and which hereinafter referred to as the "Budget" for the fiscal year beginning October 1, 2025, and ending September 30, 2026

SECTION 2 That the budget presented by the City Council and reviewed during the public hearing is hereby approved and adopted for the Fiscal Year 2025-2026

General Fund	\$ 17,075,005
Debt Service Fund	\$ 1,854,222
Enterprise Fund	\$ 17,627,184
Internal Service Fund	\$ 4,539,773
44 Fund	\$ 624,650
4B Fund	\$ 1,493,400
Capital Projects Fund	\$ 8,732,000
Enterprise Capital Projects Fund	\$ 1,979,260
Special Revenue Funds	\$ 181,500

SECTION 3 That the City Manager be authorized to make intra and inter-department fund transfers during the fiscal year as becomes necessary in order to avoid over expenditure of any department's total budget

SECTION 4 That the City Manager be authorized to increase the budget for items received during the year that have a corresponding revenue and expenditure such as Grants, Donations, and Insurance Proceeds received for property damage

SECTION 5 That the City Manager be authorized to sign contracts up to \$50,000 for services and projects authorized in the budget

SECTION 6 That the City of Sanger has complied with the requirements of the Public Funds Investment Act and the City Council has reviewed the investment policy and investment strategies and there are no changes to either the investment policy or investment strategies

SECTION 7 In circumstances where an expenditure is to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows restricted fund balance, followed by committed fund balance, assigned fund balance, and lastly unassigned fund balance. When it is appropriate for fund balance to be assigned, the City Council hereby delegates the authority to the City Manager. The following fund balances are committed: Equipment Replacement Funds, Library Building Expansion Funds, Beautification Board Funds, all Donated Funds, and Capital Projects Funds

SECTION 8 It is hereby declared to be the intention of the City Council that the sections, paragraphs, sentences, clauses, phrases and words of this Ordinance are severable and, if any word, phrase, clause, sentence, paragraph, or section of this Ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such

unconstitutionality shall not affect any of the remaining portions of this Ordinance, since the same would have been enacted by the City Council without the incorporation in this Ordinance of any such unconstitutional word, phrase, clause, sentence, paragraph, or section.

SECTION 9. This ordinance will take effect immediately from and after its passage and the publication of the caption, as the law and Charter in such case provides.

SECTION 10. The City Council of the City of Sanger, Texas met in a public meeting on September 2, 2025, and adopted this ordinance with a majority vote as follows:

Council Member Marissa Barrett	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Gary Bilyeu	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Josh Burrus	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Allen Chick	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Victor Gann	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>

PASSED AND APPROVED by the City Council of the City of Sanger, Texas on this 2nd day of September 2025.

APPROVED:



Thomas E. Muir, Mayor

ATTEST:



Kelly Edwards, City Secretary



ORDINANCE ADOPTING THE PROPERTY TAX RATE

CITY OF SANGER, TEXAS

ORDINANCE No 09-25-25

AN ORDINANCE OF THE CITY OF SANGER, DENTON COUNTY, TEXAS, LEVYING A TAX RATE FOR THE GENERAL GOVERNMENT FOR THE FISCAL YEAR 2025-2026 AND PROVIDING FOR A PENALTY AND AN EFFECTIVE DATE

WHEREAS, the City of Sanger (the "City") is a home rule municipality regulated by state law and Charter, and

WHEREAS, the City Council of the City of Sanger finds that a tax rate of \$0.689747 per \$100 valuation for the Fiscal Year 2025-2026, hereinafter levied for current expenses of the City and general improvements of the City and its property, must be levied to provide the revenue requirements of the budget for the ensuing year, and

WHEREAS, all statutory and constitutional requirements for the levy and assessment of ad valorem taxes have been completed in due and correct time and all requirements of the Sanger Charter have been met, and

WHEREAS, the City Council finds that the passage of this Ordinance is in the best interest of the citizens of Sanger

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF SANGER, TEXAS

SECTION 1 That the City Council does hereby levy and adopt the tax rate on \$100 assessed valuation for the City for maintenance and operation of the City government for the tax year 2025- 2026 as follows

\$0.573485/\$100

SECTION 2 That the City Council does hereby levy and adopt the tax rate on \$100 assessed valuation for the City for debt service for City government for the tax year 2025-2026 as follows

\$0.116262/\$100

SECTION 3 That, because the total amount of revenue generated from taxes to fund maintenance and operations will be greater than last year and because the tax rate exceeds the effective maintenance and operations rate, the following statements are made as required by Section 26.05 of the Texas Tax Code: **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.27 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$18.17.**

SECTION 4. It is hereby declared to be the intention of the City Council that the sections, paragraphs, sentences, clauses, phrases and words of this Ordinance are severable and, if any word, phrase, clause, sentence, paragraph, or section of this Ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining portions of this Ordinance, since the same would have been enacted by the City Council without the incorporation in this Ordinance of any such unconstitutional word, phrase, clause, sentence, paragraph, or section.

SECTION 5. Any person, firm or corporation who shall violate any of the provisions of this article shall be guilty of a misdemeanor and upon conviction shall be fined in accordance with the general penalty provision found in The Code of Ordinances, Section 1.109 General Penalty for Violations of Code.

SECTION 6. This ordinance will take effect immediately from and after its passage and the publication of the caption, as the law and Charter in such cases provide.

SECTION 7. The City Council of the City of Sanger, Texas met in a public meeting on September 2, 2025, and adopted this ordinance with a majority vote as follows:

Council Member Marissa Barrett	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Gary Bilyeu	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Josh Burrus	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Allen Chick	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>
Council Member Victor Gann	AYE <input checked="" type="checkbox"/>	NAY <input type="checkbox"/>	ABSTAIN <input type="checkbox"/>	ABSENT <input type="checkbox"/>

PASSED AND APPROVED by the City Council of the City of Sanger, Texas on this 2nd day of September 2025.

APPROVED:


Thomas E. Muir, Mayor

ATTEST:


Kelly Edwards, City Secretary

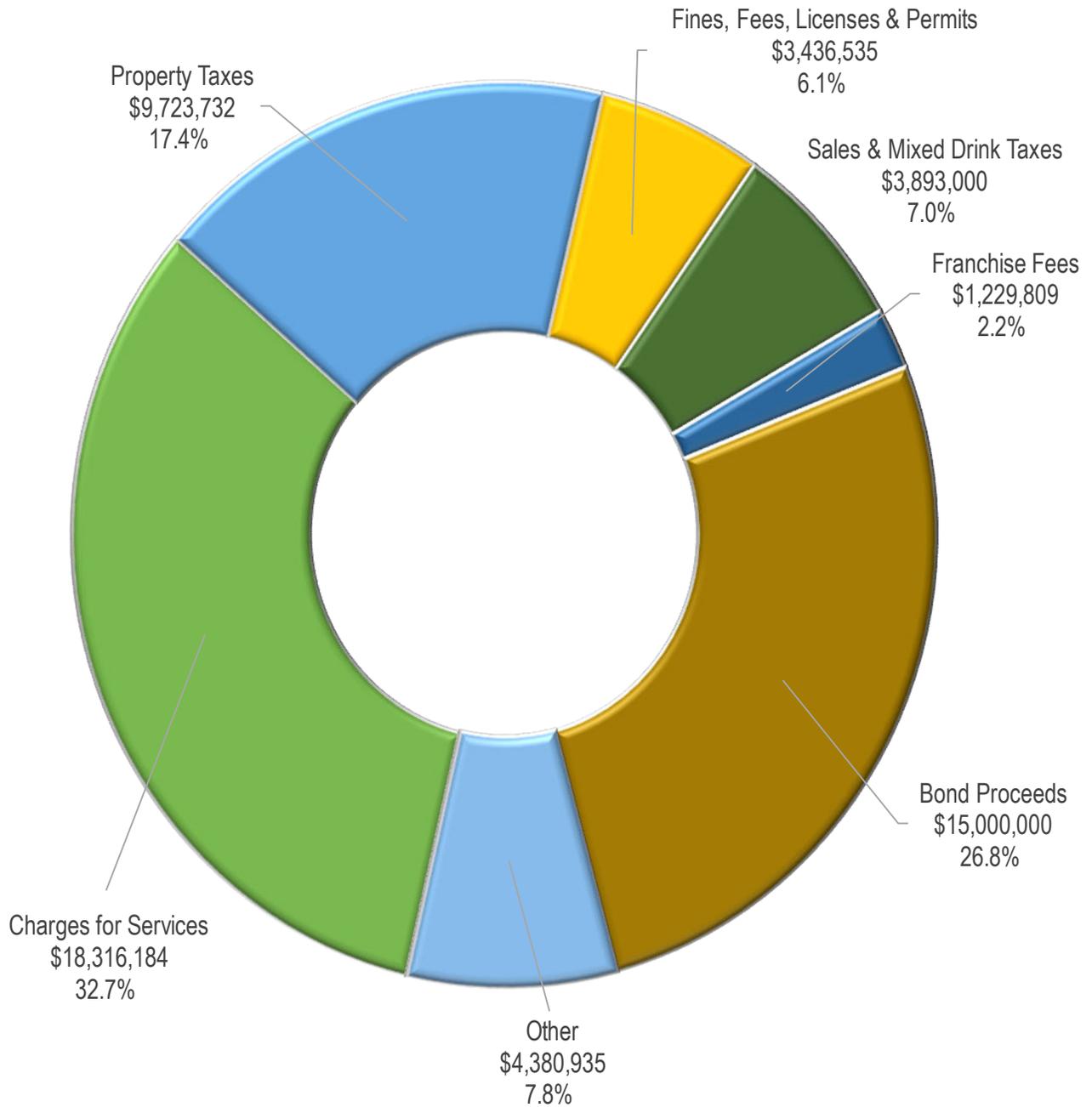




BUDGET SUMMARY

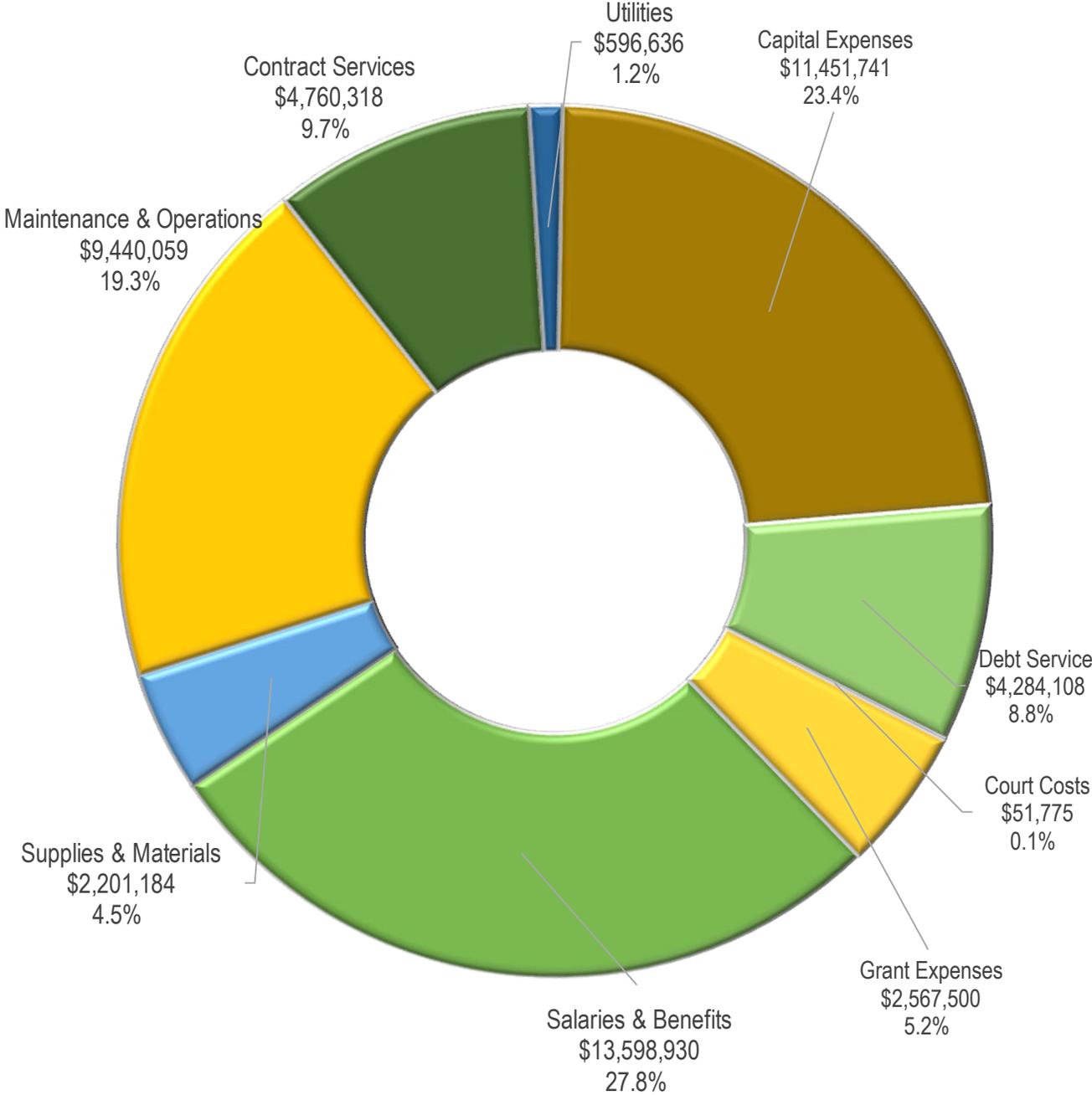
2025-2026 BUDGET AT A GLANCE

WHERE DOES THE MONEY COME FROM?



TOTAL REVENUES = \$56.0 MILLION (EXCLUDES INTER-FUND TRANSFERS)

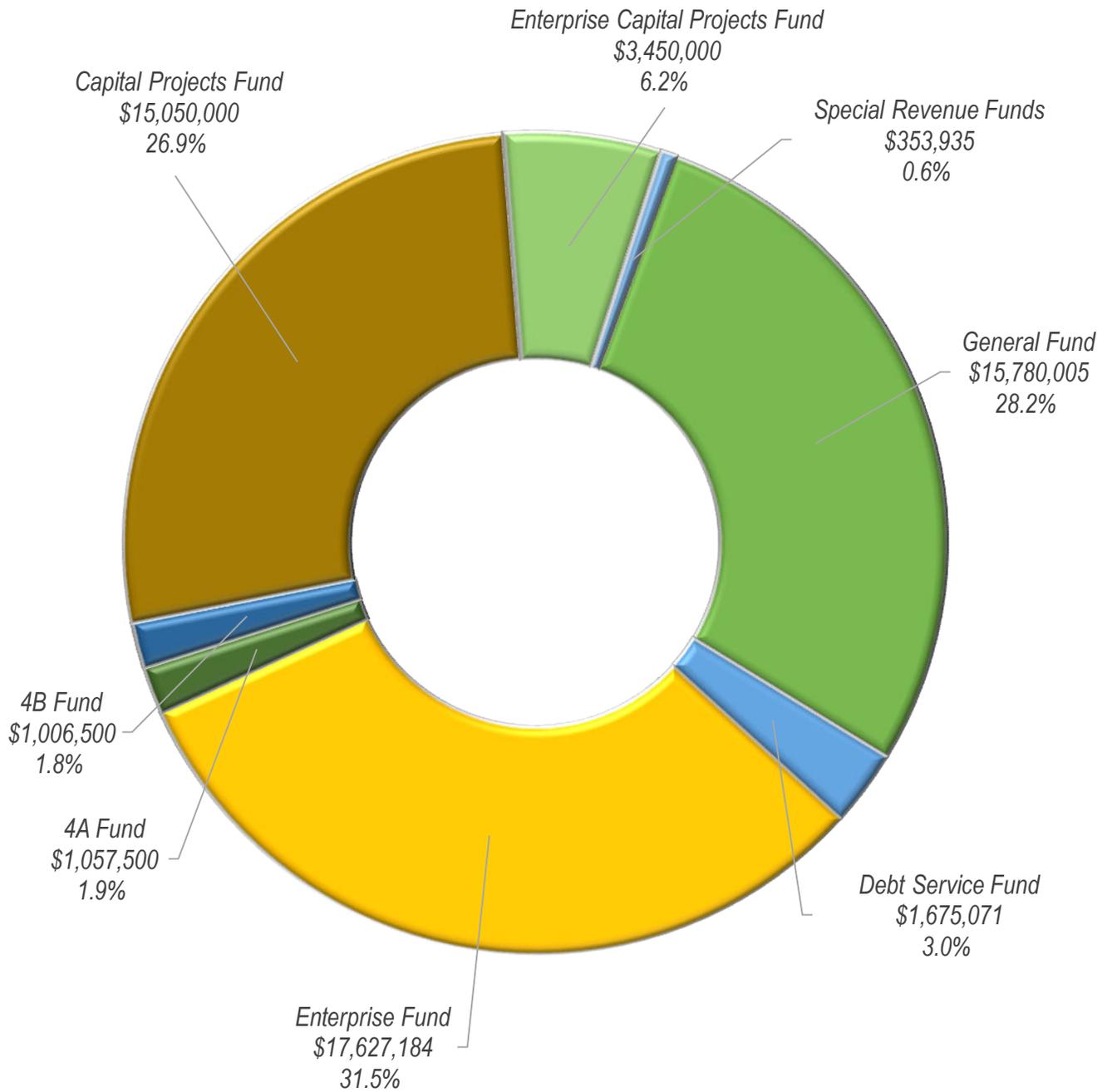
HOW IS THE MONEY USED?



Total Expenditures = \$48.5 Million (Excludes Inter-Fund Transfers)

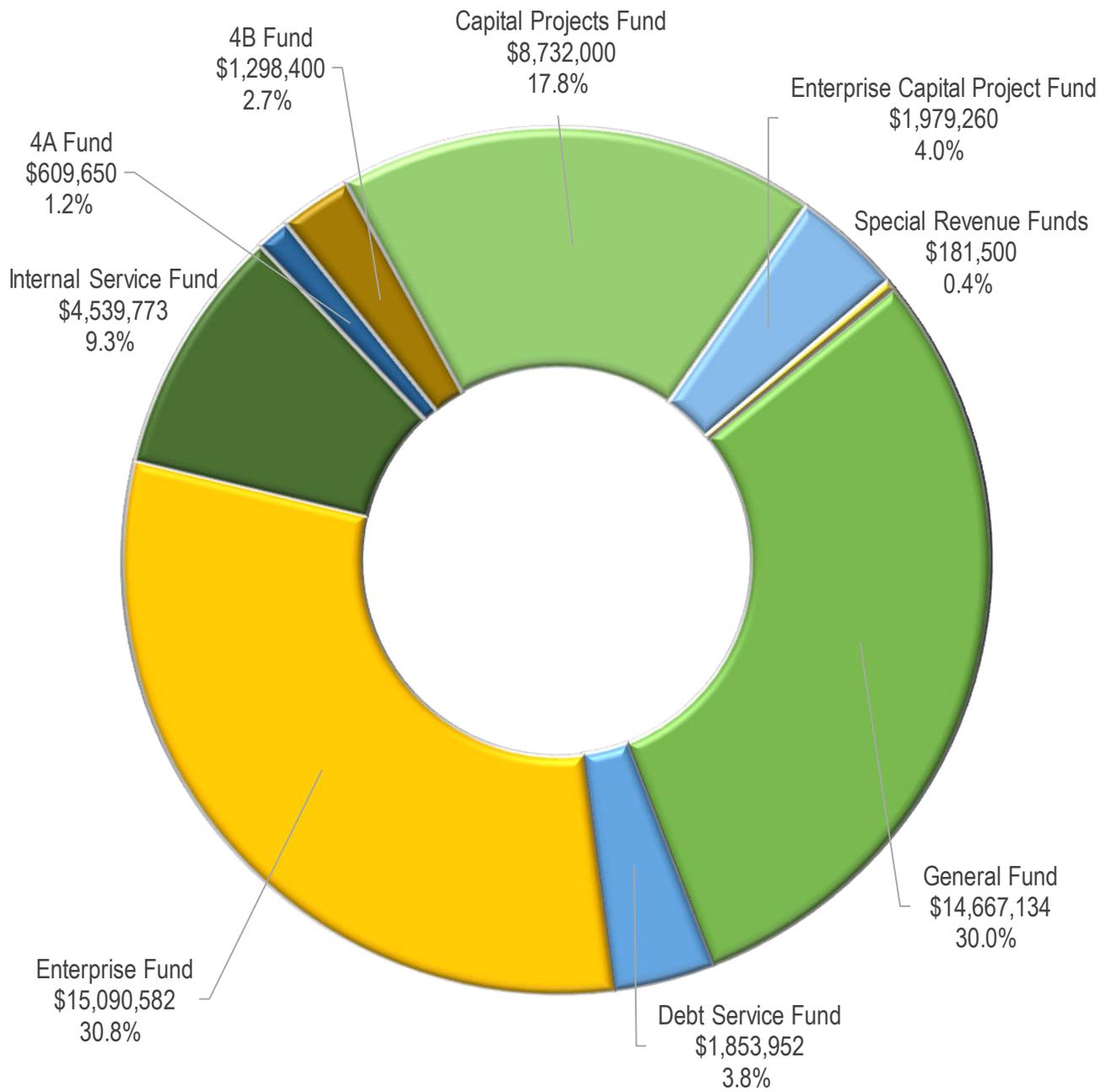
2025-2026 BUDGET BY FUND

REVENUES BY FUND



Total Revenues = \$56.0 Million (EXCLUDES INTER-FUND TRANSFERS)

EXPENDITURES BY FUND



Total Expenditures = \$48.5 Million (Excludes Inter-Fund Transfers)

REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OVERVIEW OF MAJOR REVENUE SOURCES

The City has numerous sources of income, including taxes, franchise fees, charges for services, fees, and licenses and permits. For the 2025-2026 budget, four revenue sources account for 77% of all revenues: Charges for Services, Property Taxes, and Bond Proceeds.

Charges for Services

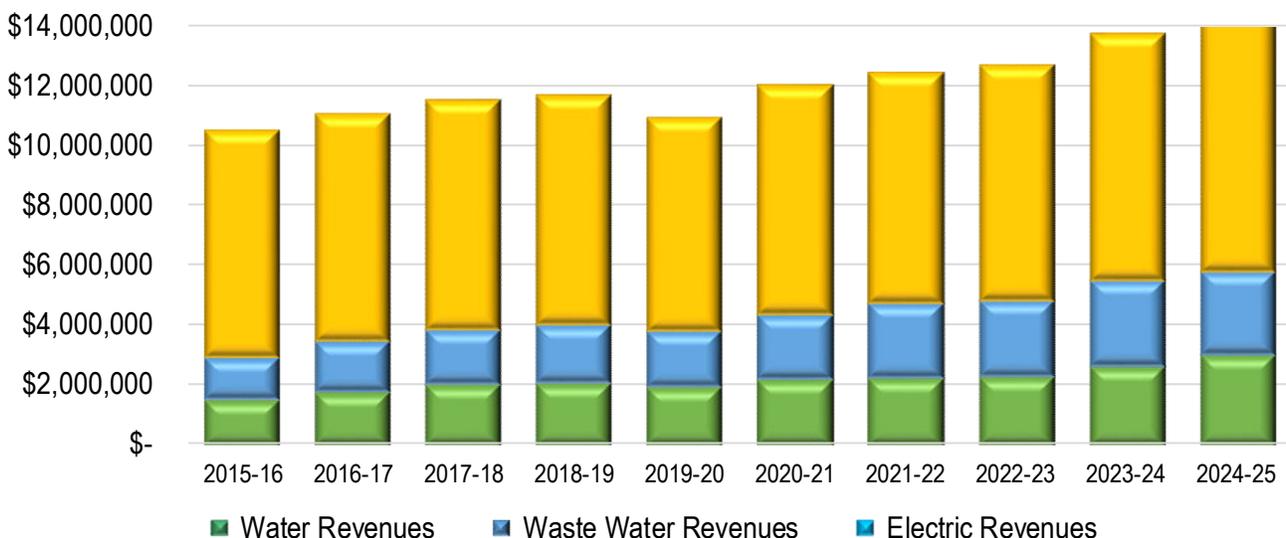
Charges for Services includes the billing of Water, Waste Water and Electric utilities in the Enterprise Fund and Solid Waste Collections in the General Fund. Total Charges for services are \$18,316,184 which is 29% of the City's total projected revenues.

Enterprise Fund Charges for Services

The primary revenue stream of the Enterprise Fund is the billing and collection of Water, Waste Water and Electric utilities. Totalling \$16,868,186, these combined charges for services accounts for 27% of the City's projected revenues.

- Water revenues of \$3,564,849 are an increase of \$584,849 (20%) over last year's projection of \$2,980,000. Revenues have steadily grown through the years, resulting from both increasing population and occasional changes in the rate structure. Water revenues are expected to rise in future years due to the continued growth of our community's population.
- Waste Water revenues of \$3,516,598 are an increase of \$701,774 (25%) over last year's projection of \$2,814,824. Revenues have steadily grown through the years, the result of both increasing population and occasional changes in the rate structure. Waste Water revenues are expected to rise in future years, the result of the continued growth of our community's population.
- Electric revenues of \$9,793,739 are an increase of \$534,434 (6%) from last year's projection of \$9,250,305. The City has reevaluated projections for Electric revenues over the past several years and has adjusted revenue estimates as necessary. Electric revenues are expected to rise in future years, the result of the continued growth of our community's population.

Enterprise Fund Charges for Services Past 10 Years



Water, Waste Water and Electric rates are set by City ordinance and have historically been set using trend analysis and a cost-of-service model. The City engaged NewGen Strategies & Solutions, an independent consulting firm, to make recommendations for rates for the next five years. NewGen presented their findings and recommendations to City Council in August 2025. City Council has adopted the suggested rates to be effective with the first billing in October.

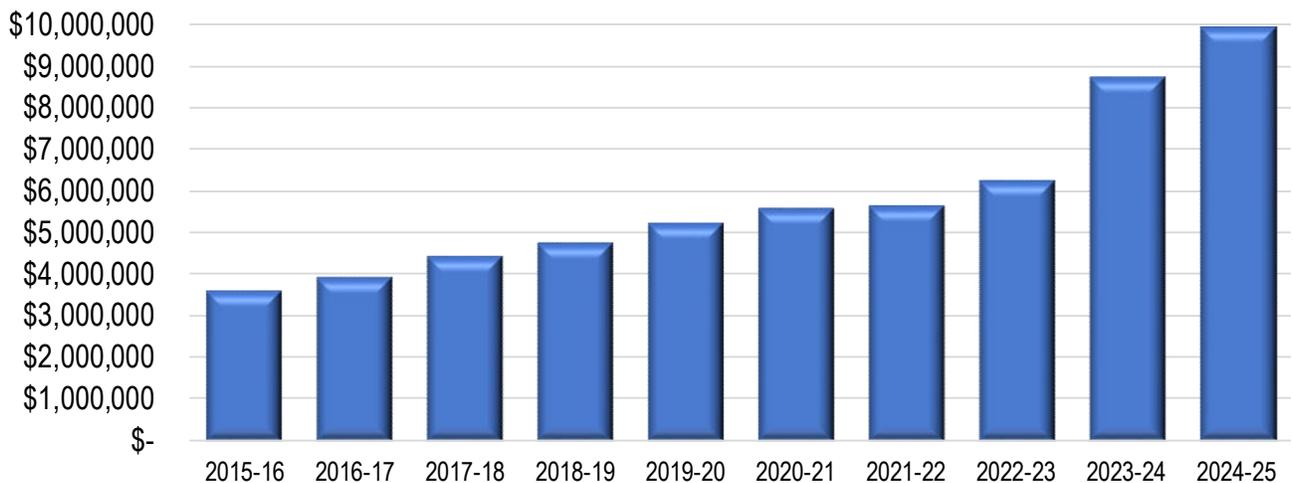
General Fund Charges for Services

General Fund Charges for services includes billing for Sanitation and Recycling Services. These charges total \$1,441,000 and account for 2% of total revenues. This amount is a increase of 15% over last year’s projection of \$1,255,246. When the City entered into a new contract with Republic Services last year, residential waste collections moved from twice per week to once per week to reduce costs to customers.

Property Taxes

The collection of Property Taxes accounts for a total of \$9,723,732 or 16% of the City’s projected revenues. Property within Sanger is appraised annually by the Denton Central Appraisal District. Property Tax revenue is calculated using the appraised values of properties and the property tax rate. Property Taxes are reported in the General Fund and the Debt Service Fund. Projected Property Tax collections are an increase of \$357,732 (4%) over the prior year projection of \$9,366,000. Property Tax revenues are expected to continue to rise in future years, the result of a continued pattern of new home starts and commercial building in our community.

Property Tax Revenues Past 10 Years



The Sanger City Council approved Ordinance 08-13-24 on August 19, 2024, setting the property tax rate at \$0.689747 per \$100 valuation for the 2024-25 budget year. For 2025-26, the same tax rate of \$0.689747 is proposed.

Bond Proceeds

The City anticipates issuing \$15,000,000 in Certificates of Obligation during the 2025-26 year to fund projects in the Capital Projects Fund. During the next two fiscal years, the City anticipates over \$20,000,000 of spending on capital projects. More details on these projects are included in the Capital Improvement Plan beginning on page 174.

OVERVIEW OF MAJOR EXPENDITURE CATEGORIES

Sanger is a growing community, as evidenced by the fact that our population has more than doubled since 2000. As our significant sources of revenue have grown, so have our major expenditure categories. Management is dedicated to keeping current service levels to our citizens and business community as we grow. The primary categories of expenditures in this budget include Salaries & Benefits, Capital Expenses, Maintenance & Operations, Transfers out, and Contract Services. For the 2025-2026 budget, these five categories total 82% of all expenditures.

Salaries and Benefits

With a total of \$13,574,830, Salaries and Benefits account for 25% of total expenditures. The General Fund accounts for \$9,018,500 of this amount. The General Fund includes 90.4 (69%) of the City's 131 budgeted positions. The Enterprise Fund accounts for \$2,359,100 of this amount. The Enterprise Fund includes 23 (17%) of the City's 131 budgeted positions. The category of Salaries and Benefits encompasses employee compensation and the City's portion of Social Security and Medicare taxes, Texas Municipal Retirement System, health insurance and worker's compensation.

Maintenance and Operations

With a total of \$9,440,059, Maintenance and Operations expenditures account for 17% of total expenditures. The bulk of this amount (\$8,618,808) is budgeted in the Enterprise Fund. Major components of this amount are: Electric Wholesale Utility Purchases & Transmission Costs; Electric Franchise Fees; Water Purchases and Utility Demand Charges; Systems Maintenance for Water, Waste Water & Electric.

Transfers Out

With a total of \$5,137,573, Transfers Out account for 10% of total expenditures. The bulk of this amount, \$4,468,773 (81%) is transfers from the General and Enterprise Fund to the Internal Service Fund.

Contract Services

With a total of \$4,760,318, Contract Services expenditures account for 9% of total expenditures. The bulk of this amount (\$2,424,538) is budgeted in the General Fund. Major components of this amount are solid waste services and outside engineering services. In addition, \$1,158,980 is budgeted in the Internal Service Fund and is comprised primarily of outside legal, technology, and insurance services.

Capital Expenses

During the budget process, capital items are identified and considered for inclusion in the budget. These items may be identified by individual City departments, the City Manager, or by the City Council. Capital projects must be clearly defined and the need explained in order to make it into the budget. Through meetings between the City Manager and Directors and in City Council workshops, these projects are discussed. Those projects identified as necessary are then placed on a timeline – which will determine if they are included in the current budget or in a future budget. The Capital Projects section of this document explains this in more detail and includes a five-year future schedule of currently planned projects.

With a total of \$11,451,741, Capital Expenditures account for 21% of total expenditures. The bulk of this amount (\$8,732,000) is budgeted in the Capital Projects Fund. The major components of this amount are \$2,500,000 for the renovation and improvement of Marion Road, \$2,000,000 for the City's Street/Utility Maintenance Program, \$1,200,000 for Belz Road/Jennifer Circle road improvements, and \$800,000 on a new joint public safety facility.

The following pages detail capital expenditures for the budget year by fund, and include the effects of the item on the budget and the City's service levels.

	Capital Expense	Amount	Budgetary Impact	Service Level Impact
General Fund	Police: Chevrolet Traverse	\$ 50,283	The expected impact on current and future operations is to reduce maintenance costs for patrol units in the Police Department.	Allow the City to maintain the current level of police enforcement .
	Fire: Brush Apparatus	\$ 312,948	The expected impact on current and future operations is to reduce maintenance costs for equipment in the Fire Department.	Allow the City to maintain the current level of fire suppression .
Fund Total		\$ 363,231		

	Capital Expense	Amount	Budgetary Impact	Service Level Impact
Enterprise Fund	Water: 1 Ton Truck with Dump Bed	\$ 75,000	The expected impact on current and future operations is to reduce maintenance costs for vehicles in the Water Department.	Allow the City to provide a higher level of service in the Water Department
	Electric: Chevrolet 3500HD Crew cab Truck	\$ 54,000	The expected impact on current and future operations is to reduce maintenance costs for vehicles in the Electric Department.	Allow the City to provide a higher level of service in the Electric Department
Fund Total		\$ 129,000		

	Capital Expense	Amount	Budgetary Impact	Service Level Impact
Internal Service Fund	Council: Equipment to Record of Council Meetings	\$ 94,500	The expected impact is to increase costs. The City has not been recording and streaming video of City Council Meetings in the past.	Allow the City to increase the level of service in the City Council Department.
	Council: Service to Record Council Meetings	\$ 71,000	The expected impact is to increase costs. The City has not been recording and streaming video of City Council Meetings in the past.	Allow the City to increase the level of service in the City Council Department.
	Finance: Tyler Software Upgrade to v10	\$ 69,250	There is no expected impact on current and future operational costs	Allow the City to increase the level of service in the Finance, Court, Utility Billing, and Human Resources Departments.
	Facilities: Replace HVAC at Library	\$ 13,500	The expected impact on current and future operations is to reduce maintenance costs for vehicles in the Facilities Department.	Allow the City to increase the level of service in the Facilities Department.
Fund Total		\$ 248,250		

Capital Projects Fund

Capital Expense	Amount	Budgetary Impact	Service Level Impact
Annual Street Rehab Program	\$ 362,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Street Utility Maintenance Program	\$ 2,000,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Marion Road	\$ 2,500,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Porter Park Phase II	\$ 600,000	The expected impact on current and future operations is to reduce maintenance costs for grounds maintenance in the Parks Department	Allow the City to provide a higher level of service in the Parks Department.
Community Center Renovation	\$ 500,000	Updating this facility with new restrooms, kitchen, storage areas, paint and electrical upgrades is expected to reduce ongoing building maintenance costs.	Allow the City to provide upgraded services to the members of our community.
Chisam Road Reconstruction	\$ 400,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Downtown Parking Improvements	\$ 20,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Fire Station Renovation	\$ 250,000	When a new facility is completed, the project is expected to decrease ongoing building maintenance costs and energy consumption.	Allow the City to provide upgraded public safety services to our community.
Switzer Park Renovations	\$ 100,000	The expected impact on current and future operations is to reduce maintenance costs for grounds maintenance in the Parks Department	Allow the City to provide a higher level of service in the Parks Department.
Belz Road/Jennifer Circle Improvements	\$ 1,200,000	This project is expected to decrease maintenance costs in the Street Department in current and future budget years.	Allow the City to provide upgraded street system for citizens.
Joint Public Safety Facility	\$ 800,000	When a new facility is completed, the project is expected to decrease ongoing building maintenance costs and energy consumption.	Allow the City to provide upgraded public safety services to our community.
Fund Total	\$ 8,732,000		

Enterprise Capital Projects Fund	Capital Expense	Amount	Budgetary Impact	Service Level Impact
	Water System Improvements	\$ 500,000	This project is expected to reduce water line maintenance costs in future budget years.	Allow the City to continue providing water service to customers as Sanger grows.
	WWTP Blowers	\$ 160,000	This project is expected to reduce waste water treatment plant maintenance costs in future budget years.	Allow the City to continue providing waste water service to customers as Sanger grows.
	Electric System Improvements	\$ 1,000,000	This project is expected to reduce electric line maintenance costs in future budget years.	Allow the City to continue providing electric service to customers as Sanger grows.
	Water Site Study	\$ 70,000	This project is expected to reduce water storage facility maintenance costs in future budget years.	Allow the City to continue providing water service to customers as Sanger grows.
	WWTP Clarifiers	\$ 150,000	This project is expected to reduce sewer line maintenance costs in future budget years.	Allow the City to continue providing waste water service to customers as Sanger grows.
	Cell Communication to Replace Line-of-Sign	\$ 83,500	This project is expected to reduce water storage facility maintenance costs in future budget years.	Allow the City to continue providing water service to customers as Sanger grows.
	Return Activated Sludge Pump	\$ 15,760	This project is expected to reduce sewer line maintenance costs in future budget years.	Allow the City to continue providing waste water service to customers as Sanger grows.
Fund Total	\$ 1,979,260			
Grand Total	\$ 11,451,741			

Additional details on capital expenditures in the Capital Projects and Enterprise Capital Projects Funds are included in this document beginning on page 174.

OVERVIEW OF CHANGES IN FUND BALANCE

City funds often will not see a great increase or decrease in Fund Balance in a single year. There are circumstances, however, where a larger increase or decrease in Fund Balance may occur as the result of strategic planning. Changes in Fund Balance are projected to be as follows:

Fund	Projected Beginning Fund Balance, 10/01/2025	Revenues	Expenditures	Projected Ending Fund Balance, 9/30/2026	% Change
General Fund	\$ 18,273,779	17,075,005	17,075,005	\$ 18,273,779	0.0%
Debt Service Fund	\$ 285,315	1,855,071	1,854,222	\$ 286,164	0.3%
Enterprise Fund	\$ 24,011,672	17,627,184	17,627,184	\$ 24,011,672	0.0%
Internal Service Fund	\$ 48,118	4,539,773	4,539,773	\$ 48,118	0.0%
4A Fund	\$ 6,639,900	1,057,500	624,650	\$ 7,072,750	6.5%
4B Fund	\$ 3,497,656	1,006,500	1,493,400	\$ 3,010,756	-13.9%
Capital Projects Fund	\$ 111,496	15,216,585	8,732,000	\$ 6,596,081	5816.0%
Enterprise Capital Projects Fund	\$ 3,718,712	3,647,215	1,979,260	\$ 5,386,667	44.9%
Special Revenue Funds	\$ 5,158,556	353,935	181,500	\$ 5,330,991	3.3%
Total	\$ 61,745,204	\$ 62,378,768	\$ 54,106,994	\$ 70,016,978	13.4%

Capital Projects Fund

The Capital Projects Fund is projecting a 6,138% increase (\$6,844,216) in Fund Balance this year. This increase is primarily the result of the projected issuance of bonds in the amount of \$15,000,000 to fund projects over the next three years. More details are included in the Capital Projects Fund section of this document.

Enterprise Capital Projects Fund

The Enterprise Capital Projects Fund is projecting an increase in Fund Balance of \$1,667,955 (45%). This increase results from the projected increase in revenues to be used to fund projects in future budget years. The Capital Projects Fund section of this document provides more details.

4B Fund

The 4B Fund is projecting a decrease in Fund Balance of \$486,900 (-14%). This decrease is primarily the result of the projected payment of a grant in the amount of \$1,000,000 associated with a new Tom Thumb grocery store in the City.

CHANGES FROM PROPOSED BUDGET TO ADOPTED BUDGET

No changes were made to the 2025-2026 proposed budget. The adopted budget is the same as the proposed budget.

COMBINED FUNDS SUMMARY (DETAILED)

COMBINED SUMMARY OF REVENUES, EXPENDITURES AND CHANGES TO FUND BALANCE FOR ALL FUNDS SUBJECT TO APPROPRIATION

	General Fund	Debt Service Fund	Enterprise Fund	Internal Service Fund	4A Fund
Beginning Fund Balance	18,273,779	285,315	24,011,672	48,118	6,639,900
Revenues					
Property Tax	8,060,661	1,663,071	-	-	-
Sales & Mixed Drink Tax	1,968,000	-	-	-	962,500
Franchise Fees	1,229,809	-	-	-	-
Charges for Services	1,441,000	-	16,875,184	-	-
Fees	1,218,075	-	240,000	-	-
Licenses & Permits	975,250	-	-	-	-
Fines	134,710	-	-	-	-
Interest Income	500,000	12,000	250,000	-	95,000
Intergovernmental Revenue	-	-	-	-	-
Grant Revenue	-	-	-	-	-
Miscellaneous	252,500	-	262,000	-	-
Bond Proceeds	-	-	-	-	-
Transfers In	1,295,000	180,000	-	4,539,773	-
Total Revenues	17,075,005	1,855,071	17,627,184	4,539,773	1,057,500
Expenditures					
Salaries & Benefits	9,021,600	-	2,359,100	1,971,230	123,500
Supplies & Materials	782,887	-	273,620	883,427	95,250
Maintenance & Operations	717,953	-	8,625,806	92,500	1,900
Contract Services	2,424,538	-	966,800	1,158,980	139,000
Utilities	105,150	-	306,100	185,386	-
Capital Expenses	363,231	-	129,000	248,250	-
Debt Service	-	1,854,222	2,430,156	-	-
Court Costs	51,775	-	-	-	-
Grant Expenses	1,200,000	-	-	-	250,000
Transfers Out	2,407,871	-	2,536,602	-	15,000
Total Expenditure	17,075,005	1,854,222	17,627,184	4,539,773	624,650
Net Revenues Over (Under) Expenditures	-	849	-	-	432,850
Ending Fund Balance	18,273,779	286,164	24,011,672	48,118	7,072,750

	4B Fund	Capital Projects Fund	Enterprise Capital Projects Fund	Special Revenue Funds	Total
Beginning Fund Balance	3,497,656	111,496	3,718,712	5,158,556	61,745,204
Revenues					
Property Tax	-	-	-	-	9,723,732
Sales & Mixed Drink Tax	962,500	-	-	-	3,893,000
Franchise Fees	-	-	-	-	1,229,809
Charges for Services	-	-	-	-	18,316,184
Fees	-	-	750,000	105,000	2,313,075
Licenses & Permits	-	-	-	-	975,250
Fines	-	-	-	13,500	148,210
Interest Income	44,000	50,000	200,000	90,185	1,241,185
Intergovernmental Revenue	-	-	2,500,000	-	2,500,000
Grant Revenue	-	-	-	-	-
Miscellaneous	-	-	-	145,250	659,750
Bond Proceeds	-	15,000,000	-	-	15,000,000
Transfers In	-	166,585	197,215	-	6,378,573
Total Revenues	1,006,500	15,216,585	3,647,215	353,935	62,378,768
Expenditures					
Salaries & Benefits	123,500	-	-	-	13,598,930
Supplies & Materials	62,000	-	-	104,000	2,201,184
Maintenance & Operations	1,900	-	-	-	9,440,059
Contract Services	51,000	-	-	20,000	4,760,318
Utilities	-	-	-	-	596,636
Capital Expenses	-	8,732,000	1,979,260	-	11,451,741
Debt Service	-	-	-	-	4,284,378
Court Costs	-	-	-	-	51,775
Grant Expenses	1,060,000	-	-	57,500	2,567,500
Transfers Out	195,000	-	-	-	5,154,473
Total Expenditure	1,493,400	8,732,000	1,979,260	181,500	54,106,994
Net Revenues Over (Under) Expenditures	(486,900)	6,484,585	1,667,955	172,435	8,271,774
Ending Fund Balance	3,010,756	6,596,081	5,386,667	5,330,991	70,016,978

COMBINED FUNDS BUDGET SUMMARY

COMBINED BUDGET SUMMARY

FOR ALL FUNDS SUBJECT TO APPROPRIATION

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	56,670,378	60,991,416	60,991,416	61,745,204
Revenues				
Property Tax	8,769,346	9,375,429	9,366,000	9,723,732
Sales & Mixed Drink Tax	3,270,790	3,868,000	3,735,124	3,893,000
Franchise Fees	1,044,323	1,150,239	1,138,097	1,229,809
Charges for Services	16,283,485	16,622,160	16,300,375	18,316,184
Fees	2,099,256	2,266,746	2,815,517	2,313,075
Licenses & Permits	403,680	681,750	1,881,297	975,250
Fines	179,790	203,926	175,774	148,210
Interest Income	1,263,384	963,650	1,142,808	1,241,185
Intergovernmental Revenue	-	3,500,000	1,000,000	2,500,000
Proceeds from Sale of Real Property	-	12,000,000	-	-
Grant Revenue	32,500	1,953,803	23,720	-
Miscellaneous	485,403	456,670	579,645	659,750
Transfers In	14,921,900	5,296,367	6,696,793	6,378,573
Bond Proceeds	-	-	-	15,000,000
Total Revenues	48,753,857	58,338,740	44,855,150	62,378,768
Expenditures				
Salaries & Benefits	9,312,998	12,461,551	11,719,393	13,598,930
Supplies & Materials	1,205,639	1,890,394	1,558,983	2,201,184
Maintenance & Operations	7,353,044	8,912,609	6,856,867	9,440,059
Contract Services	3,125,807	3,950,017	3,438,623	4,760,318
Utilities	546,629	540,010	506,150	596,636
Capital Expenses	13,304,154	10,014,603	10,985,809	11,451,741
Debt Service	3,559,087	3,897,735	3,695,081	4,284,378
Court Costs	55,866	67,809	34,655	51,775
Grant Expenses	71,711	2,549,993	401,218	2,567,500
Transfers Out	5,897,884	5,305,096	4,904,583	5,154,473
Total Expenditures	44,432,819	49,589,817	44,101,362	54,106,994
Net Revenues Over (Under) Expenditures	4,321,038	8,748,923	753,788	8,271,774
Ending Fund Balance	60,991,416	69,740,339	61,745,204	70,016,978

FUNDS IN DETAIL

GENERAL FUND

OVERVIEW

The General Fund is the principal operating fund for resources (revenues) and uses of resources (expenditures) for what are generally recognized as governmental functions and services. In general, all activities are recorded in this fund unless there is a managerial or legal reason for it to be recorded in another fund.

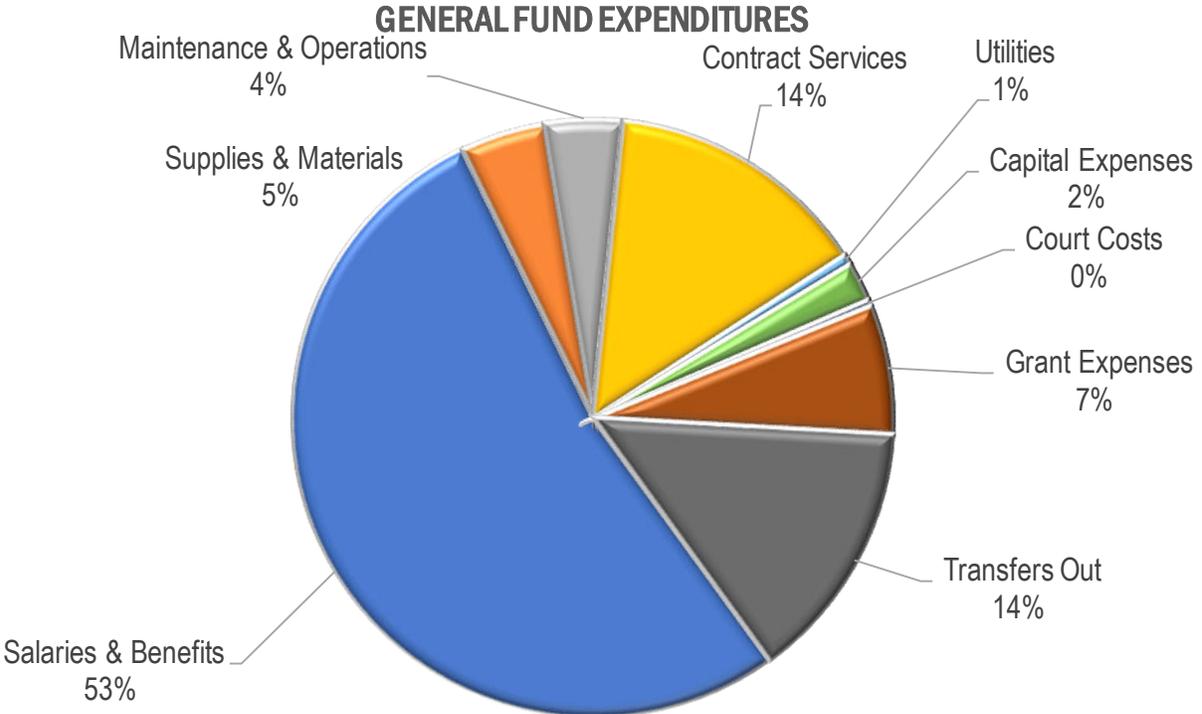
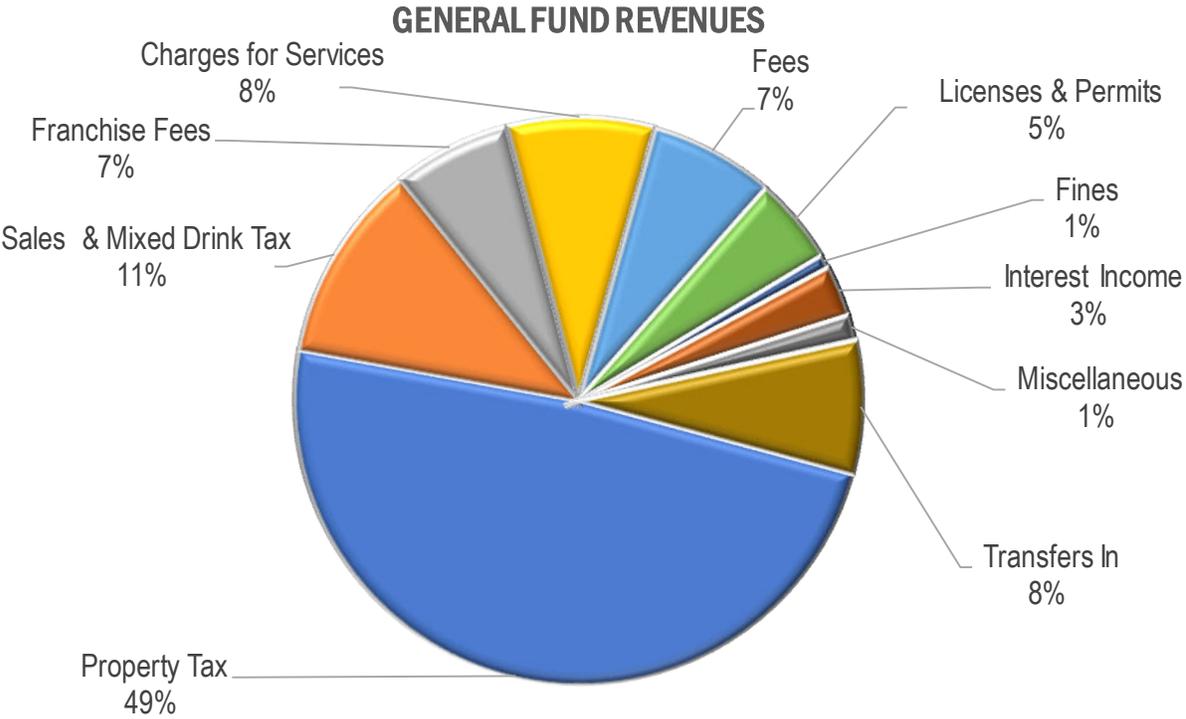
The General Fund receives revenues from property taxes, sales taxes, franchise fees, fines, fees for service, interest income and other miscellaneous general revenue sources.

The General Fund includes these departments:

- Police
- Fire
- Municipal Court
- Development Services
- Streets
- Parks & Recreation
- Library
- Solid Waste

The basis of accounting for the General Fund for both financial reporting and budgeting is the modified accrual basis.

GENERAL FUND BUDGET SUMMARY



GENERAL FUND BUDGET SUMMARY

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	18,488,297	19,275,369	19,275,369	18,273,779
Revenues				
Taxes	8,776,966	9,658,872	9,574,000	10,028,661
Franchise Fees	1,044,323	1,150,239	1,138,097	1,229,809
Solid Waste	1,242,252	1,366,000	1,255,246	1,441,000
Licenses & Permits	403,680	681,750	1,881,297	975,250
Fines	163,425	187,926	140,360	134,710
Fire & EMS	1,405,897	985,947	1,170,000	1,164,800
Police & Animal Control	2,067	154,449	153,949	4,500
Parks & Recreation	22,090	17,500	29,600	24,525
Library	24,859	22,350	25,179	24,250
Interest Income	457,684	365,000	440,000	500,000
Miscellaneous	287,846	149,400	216,900	252,500
Transfers In	146,535	395,000	395,000	1,295,000
Total Revenues	13,977,624	15,134,433	16,419,628	17,075,005
Expenditures				
Salaries & Benefits	5,867,979	7,925,965	7,399,821	9,021,600
Supplies & Materials	397,576	637,159	438,116	782,887
Maintenance & Operations	542,839	732,073	700,263	717,953
Contract Services	1,848,113	2,186,470	2,084,054	2,424,538
Utilities	59,184	69,150	70,798	105,150
Capital Expenses	422,624	858,159	4,221,077	363,231
Debt Service	10,400	-	-	-
Court Costs	55,866	67,809	34,655	51,775
Grant Expenses	42,266	286,190	269,818	1,200,000
Transfers Out	3,943,705	2,402,878	2,202,616	2,407,871
Total Expenditures	13,190,552	15,165,853	17,421,218	17,075,005
Net Revenues Over (Under) Expenditures	787,072	(31,420)	(1,001,590)	-
Ending Fund Balance	19,275,369	19,243,949	18,273,779	18,273,779

GENERAL FUND REVENUES

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Taxes				
Property Tax	7,009,473	7,605,872	7,606,000	7,945,661
Delinquent Prop. Tax	52,467	50,000	50,000	55,000
Penalty & Interest Prop. Tax	71,884	60,000	50,000	60,000
Sales Tax	1,627,649	1,925,000	1,850,000	1,950,000
Mixed Drink Tax	15,493	18,000	18,000	18,000
Total Taxes	8,776,966	9,658,872	9,574,000	10,028,661
Franchise Fees				
Franchise Fees-Atmos Energy	72,134	78,750	76,808	80,000
Franchise Fee-Suddenlink/Optim	26,266	33,600	28,000	23,000
Franchise Fee-Nortex	6,367	6,000	9,000	8,000
Franchise Fees-Coserv	177,806	183,750	184,000	200,000
Franchise Fees-Sanger Water	123,383	143,628	143,628	170,742
Franchise Fees-Sanger Sewer	146,612	152,220	152,220	175,830
Franchise Fees-Sanger Electric	410,400	453,441	453,441	479,737
Franchise Fees-Solid Waste	77,076	91,350	85,000	85,000
Right-Of-Way Fees	4,279	7,500	6,000	7,500
Total Franchise Fees	1,044,323	1,150,239	1,138,097	1,229,809
Solid Waste				
Sanitation Billing	1,227,948	1,350,000	1,239,746	1,425,000
Sanitation Penalties	14,304	16,000	15,500	16,000
Total Solid Waste	1,242,252	1,366,000	1,255,246	1,441,000
Licenses & Permits				
Building Permits	257,761	375,000	1,400,000	700,000
Zoning And Plats	15,378	20,000	77,831	55,000
Engineering Inspection Fee	(2,376)	15,000	0	0
Civil Plan Review Fees	10,726	8,000	26	0
Third Party Fees	0	200,000	309,097	130,000
Street Cut Permit	789	500	0	500
Health Permits	18,313	20,000	31,875	30,000
Fire Alarm/Fire Sprinkler	94,555	32,000	31,596	35,000
Solicitor Permits	625	750	1,013	750
Rv Park Annual Permit Fee	1,500	1,500	5,955	4,000
Beer & Wine Permit Fees	1,075	1,500	5,130	5,000
Mowing Fees	5,334	7,500	18,774	15,000
Total Licenses & Permits	403,680	681,750	1,881,297	975,250

GENERAL FUND REVENUES

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Fines				
Default/Court	1,281	1,100	1,518	2,500
Judicial Fee-County-Jfct	27	165	45	70
Judicial Fee-City	3	55	5	10
Local Municipal Jury Fund	70	165	57	70
State Traffic Fee	11,097	16,500	11,571	12,000
Consolidated Court Cost04	42,902	46,200	35,922	35,000
State Jury Fee-Sjrf	20	220	33	50
Child Safety Court Cost	475	770	951	900
Administrative Fee \$20	360	375	1,225	850
Special Expense Fee	14,445	24,200	15,116	15,000
Truancy Prevention Fund	3,494	3,960	1,348	3,000
Fines	75,014	77,000	56,907	50,000
Impound Fees	21	0	25	0
Warrant Fees - Fta	3,729	3,300	3,633	3,100
Arrest Fees	3,231	3,850	2,679	3,000
Leose-Police	0	0	0	0
Ctvoc - Police	0	0	0	0
Traffic Code	666	1,650	693	650
Civil Justice Fee	1	0	0	0
Defensive Driving Ddc (Court)	290	1,100	354	350
Cash Bonds Court	(600)	0	0	0
Time Payment Local	435	770	560	500
Seatbelt Safety	0	0	80	0
Municipal Service Bureau	5,664	5,500	6,942	7,000
Time Payment State	0	100	48	100
Truancy Defensive Fd.	10	66	16	40
Tlfta1-State	220	330	177	120
Tlfta2-Omni	342	330	273	220
Tlfta3-City	228	220	182	180
Total Fines	163,425	187,926	140,360	134,710
Fire & EMS				
Fire-Denton Co. Interlocal	139,250	254,800	400,000	254,800
Amb. Denton Co Interlocal	230,947	179,147	175,000	185,000
Fire - Grant Funding	0	56,000	0	25,000
Emergicon Revenue - Ambulance	593,584	396,000	500,000	630,000
Emergency Relief Reimbursement	47,373	0	70,000	0
Deployment Reimbursements	394,743	100,000	25,000	70,000
Total Fire & EMS	1,405,897	985,947	1,170,000	1,164,800

GENERAL FUND REVENUES

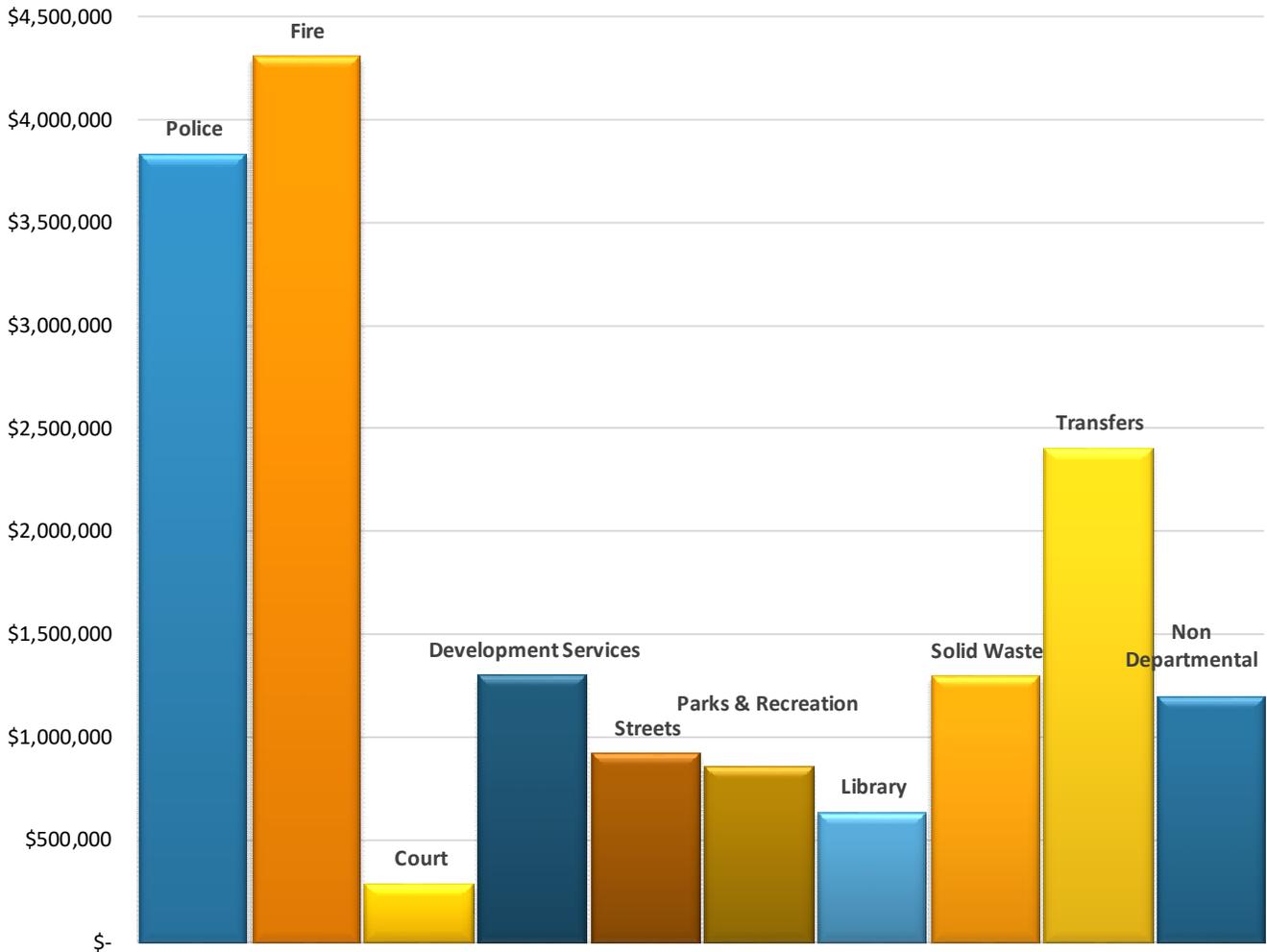
	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Police and Animal Control				
Animal Control Fines & Fees	245	1,500	1,000	1,500
Police Fees & Fines	1,822	3,000	3,000	3,000
Police - Grant Funding	0	149,949	149,949	0
Total Police and Animal Control	2,067	154,449	153,949	4,500
Parks & Recreation				
Community Center Fees	10,065	10,000	10,650	6,000
Parks & Ballfield Revenue	8,285	5,000	12,000	8,200
Recreation Program Fees	0	0	4,200	8,325
Special Events	0	0	0	500
Church Rental Fees	3,740	2,500	2,750	1,500
Total Parks and Recreation	22,090	17,500	29,600	24,525
Library				
Library Miscellaneous	433	450	515	450
Library Fines	99	100	135	100
Library Copies	2,421	3,000	3,177	3,000
Inter Library Loan	39	900	956	900
Library Cards	30	0	26	0
Lost Library Books	479	500	370	600
Library - Denton County I.L.A.	21,358	17,400	20,000	19,200
Total Library	24,859	22,350	25,179	24,250
Interest Income	457,684	365,000	440,000	500,000
Total Interest Income	457,684	365,000	440,000	500,000

GENERAL FUND REVENUES

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Miscellaneous Income				
Rental Income	30,001	31,500	22,000	31,500
Miscellaneous Income	220,227	36,000	55,400	100,000
Credit Card Fees	0	0	4,000	4,000
Event Sponsorships	23,500	22,200	17,000	32,500
Event Vendor Fees	9,335	9,700	8,500	9,500
Sale Of Capital Assets	281	25,000	100,000	50,000
Insurance-Damage Reimb	4,502	25,000	10,000	25,000
Total Miscellaneous	287,846	149,400	216,900	252,500
Other Sources				
Pilot Trans. - Enterprise Fund	95,000	95,000	95,000	95,000
Transfer From Storm Recovery	0	300,000	300,000	0
Transfer From Debt Service Fnd	51,535	0	0	0
Use Of Fund Balance	0	0	0	1,200,000
Total Transfers	146,535	395,000	395,000	1,295,000
Total Revenues	13,977,624	15,134,433	16,419,628	17,075,005

GENERAL FUND EXPENDITURES BY CATEGORY AND DEPARTMENT

	Expenditure Category									Total
	Salaries & Benefits	Supplies & Materials	Maintenance & Operations	Contract Services	Utilities	Capital Outlay	Court Costs	Grant Expenses	Transfers	
Police	\$ 3,207,100	\$ 212,800	\$ 129,500	\$ 218,863	\$ 19,000	\$ 50,283	\$ -	\$ -	\$ -	\$ 3,837,546
Fire	3,415,900	338,000	120,500	117,675	5,000	312,948	-	-	-	4,310,023
Court	210,400	23,800	1,200	4,000	550	-	51,775	-	-	291,725
Development Services	647,400	48,800	7,100	600,300	1,000	-	-	-	-	1,304,600
Streets	506,400	16,087	346,703	-	56,000	-	-	-	-	925,190
Parks & Recreation	518,500	45,900	107,450	164,600	23,600	-	-	-	-	860,050
Library	515,900	97,500	5,500	19,100	-	-	-	-	-	638,000
Solid Waste	-	-	-	1,300,000	-	-	-	-	-	1,300,000
Transfers	-	-	-	-	-	-	-	-	2,407,871	2,407,871
Non-Departmental	-	-	-	-	-	-	-	1,200,000	-	1,200,000
Total	\$ 9,021,600	\$ 782,887	\$ 717,953	\$ 2,424,538	\$ 105,150	\$ 363,231	\$ 51,775	\$ 1,200,000	\$ 2,407,871	\$ 17,075,005



POLICE

OVERVIEW

The City of Sanger Police Department provides law enforcement services for the City. It is tasked with upholding and protecting the safety and security of citizens and visitors to the City of Sanger.

Mission Statement

To enhance the quality of life in the City through a proactive and professional level of police service; to maintain a strong commitment to excellence; to ensure safety through integrity, trust, and accountability; to treat all persons with respect, dignity, and equality; and to build partnerships with the community to meet current and future challenges.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Provide a safe and prepared City.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Maintain staffing to a level that can provide appropriate police response and significantly reduce overtime.
- Made many successful outreaches to the community and local social organizations.

GOALS FOR FISCAL YEAR 2025-26

- Continue to find relevant and excellent training for police staff to continue to build on our professionalism, experience, and service to the city.
- Research the cost and benefit of a patrol drone program with the goal of implementation if it proves beneficial.
- Continue research into Flock or a similar city-wide camera program with the goal of implementation.
- Establish the Community Relations Officer position to start that program and lean into developing citizen's watch groups and planning for a Citizen's Police Academy program.
- Conduct staffing review to evaluate the need for added sworn personnel.
- Research Automated Emergency Defibrillator for potential future purchase for the department.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Police Chief	1	1	1
Assistant Police Chief	0	0	0
Lieutenant	2	2	2
Sergeant	4	4	4
Detective	2	3	3
Police Officer	12	12	12
Administrative Assistant	1	1	1
Clerk / Property Room Technician	1	1	1
Total Budgeted Positions	23	24	24

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
To review, research, and evaluate training and technology for purchase that will allow the department to operate safely and effectively, delivering the service citizens deserve				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of dedicated budget spent on capital and equipment	100%	100%	100%	100%
Percent of dedicated budget spent on contracts and maintenance	91%	98%	95%	85%
Percent of dedicated budget spent on officer training	85%	85%	100%	100%

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Maintain low levels of crime by quickly and efficiently responding to calls for service, thorough investigation and efficient disposition of cases. Maintain safe and efficient roadways via enforcement efforts				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Reduce time in route to calls	6 minutes	<5 minutes	6 minutes	5 minutes
Percent of cases with leads cleared by any means	Ⓝ	69%	59%	60%

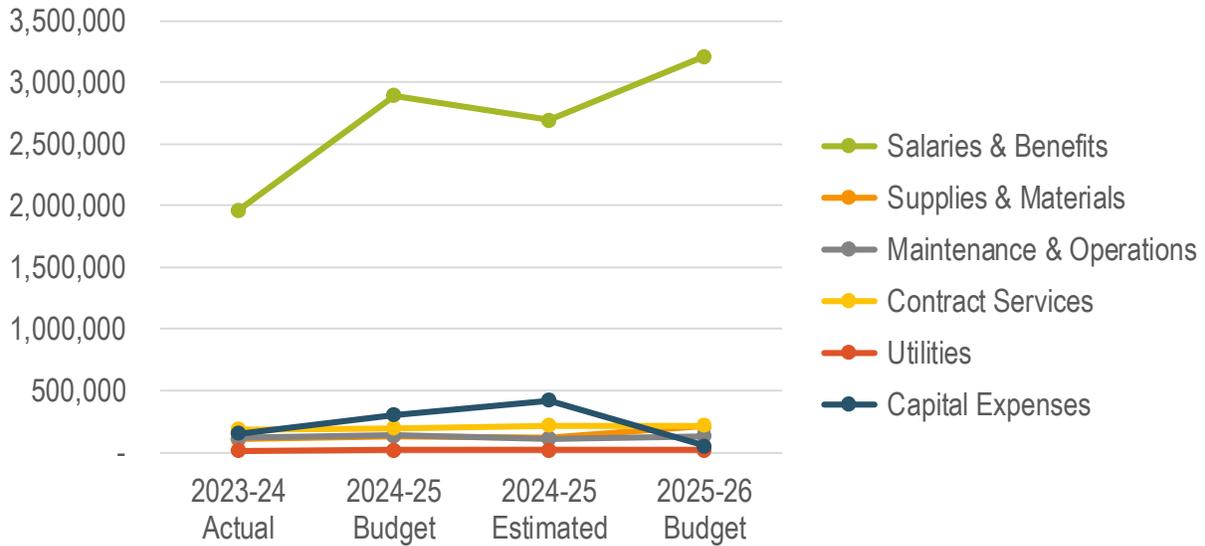
SYMBOL KEY

Ⓝ **New activity measure**

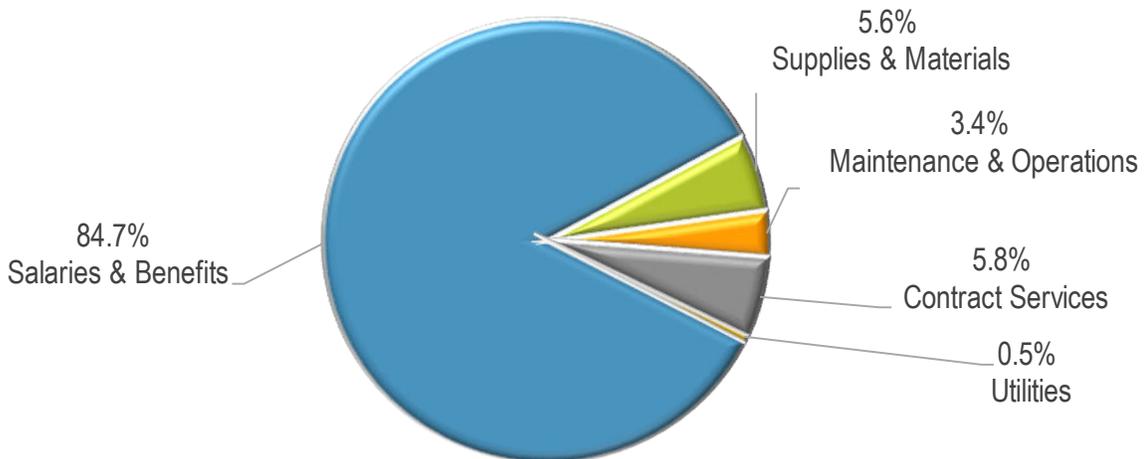
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	1,963,575	2,890,924	2,694,011	3,207,100	316,176	10.94%
Supplies & Materials	105,949	133,103	116,788	212,800	79,697	59.88%
Maintenance & Operations	117,522	136,500	108,788	129,500	(7,000)	-5.13%
Contract Services	187,999	194,970	218,419	218,863	23,893	12.25%
Utilities	14,404	18,000	19,299	19,000	1,000	5.56%
Grant Expenses	-	202,369	269,818	-	(202,369)	-100.00%
Capital Expenses	153,836	303,772	422,943	50,283	(253,489)	-83.45%
Total Department Budget	2,543,285	3,879,638	3,850,066	3,837,546	(42,092)	-1.08%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



FIRE

OVERVIEW

The City of Sanger Fire Department is responsible for all facets of fire suppression and prevention within the City and surrounding area of the county. It is a combination department made up of paid staff and volunteers. The fire station is staffed around the clock for rapid response to emergencies. Other duties include rescue, emergency medical services and public education.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Provide a safe and prepared City.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- All of our current Sanger Fire personnel have now attended both the Aerial apparatus course and the Driver Operator course. Each member now has obtained the State Certification for both positions. We have also sent our members to the Fire Officer I & II course to further the education in the Fire Service.
- The Sanger Fire department has deployed members to incidents all over the State, and worked within the Texas Intrastate Fire Mutual Aid System TIFMAS in Del Rio, TX., The Texas Task Force 2 flooding response. One of the TIFMAS deployments responded to over 1300 miles for areas needing service.

GOALS FOR FISCAL YEAR 2025-26

- Hire three lieutenants for the medics and implement the new Tiered Medical service.
- Implement the Front line Medical and Cancer Screening.
- Put a 3rd Brush Truck into service.
- Put Ladder Truck 671 into service.
- Continue to work on chute time: 80 seconds for Fire and 60 seconds for EMS Medical calls. (NFPA Standards)

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Fire Chief (Full-time)	1	1	1
Assistant Fire Chief	1	1	1
Fire Marshall/Inspector	1	1	1
Lieutenant	3	3	6
Firefighter/Paramedic	13	13	13
Firefighter/Paramedic (funded by SAFER)	0	6	0
Administrative Assistant	1	1	1
Firefighter/Paramedic (Part-time)	6	6	6
Total Budgeted Positions	26	32	29

**The SAFER Grant was not received in 24-25, so these positions were not filled and are not included in the 25-26 budget.*

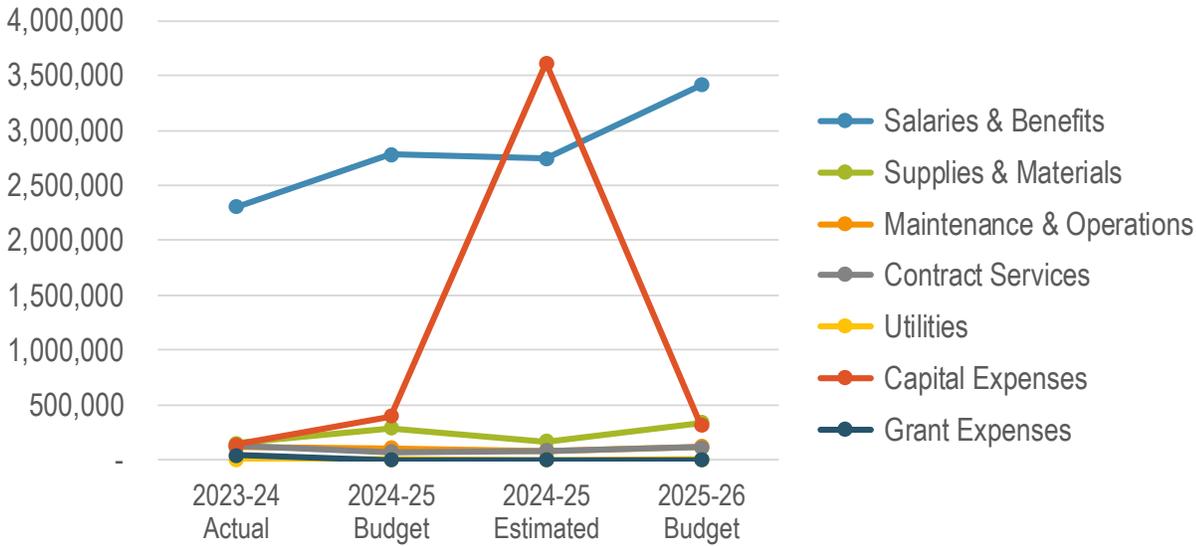
PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Respond to Fire Emergency with in the City Limits, meeting NFPA 1720 standards				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Average Response time meeting NFPA 1720 of 6 minutes or less for first due apparatus	Met	Met	Met	Remain below 6 minutes with first engine arriving
Average Response with manpower meeting NFPA 1720 / Total effective response force with a minimum of 16 (17 if an aerial device is used)	Not Met	Not Met	Not Met	Increasing staffing of 10 per shift
DEPARTMENTAL OBJECTIVE				
Respond to Medical Emergency with in the FD Total response district in a Life Saving Standard Time				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Average Response time to Medical Emergency, 8 minutes or less travel time for the arrival of an advanced life support (ALS) unit at an emergency medical incident	6:46	6:46	6:53	Remain under 8 minutes

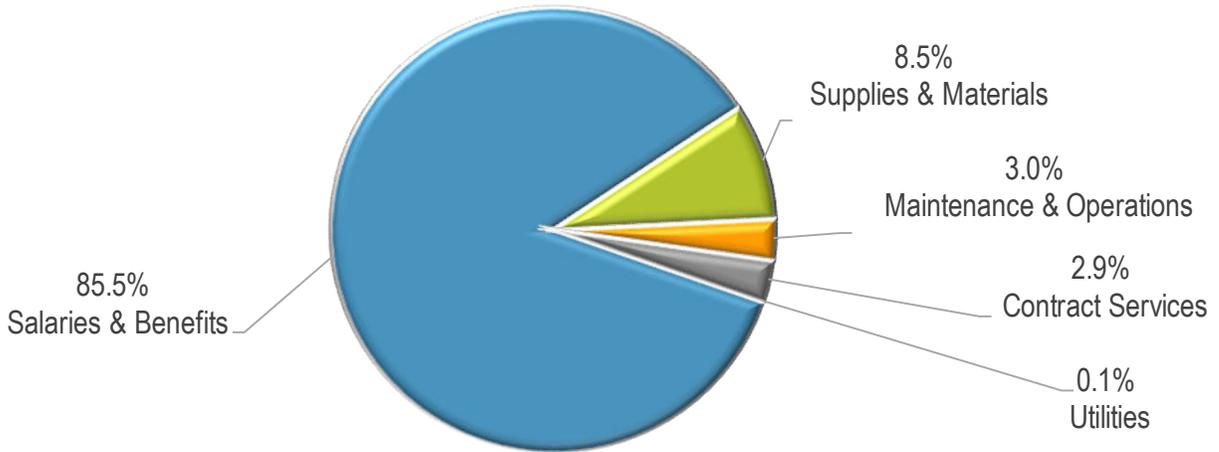
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	2,306,915	2,782,320	2,741,279	3,415,900	633,580	22.77%
Supplies & Materials	150,556	287,619	167,011	338,000	50,381	17.52%
Maintenance & Operations	112,991	106,500	81,850	120,500	14,000	13.15%
Contract Services	126,409	72,000	85,122	117,675	45,675	63.44%
Utilities	2,744	7,200	3,011	5,000	(2,200)	-30.56%
Capital Expenses	136,655	401,662	3,610,166	312,948	(88,714)	-22.09%
Grant Expenses	42,266	-	-	-	-	-
Total	2,878,536	3,657,301	6,688,439	4,310,023	652,722	17.85%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



MUNICIPAL COURT

OVERVIEW

The City of Sanger Municipal Court is responsible for the adjudication of criminal matters arising from events occurring within the City. The Municipal Court tracks and collects fines and warrants, holds court to adjudicate cases and renders fines to the appropriate state agency.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve staff efficiency through the use of technology and training.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- The Court Clerk has earned Level I certification, and the Deputy Court Clerk has gained valuable knowledge that allows her to perform her duties confidently with minimal assistance.
- The Court has uploaded most daily forms into the court software, streamlining processes and improving efficiency.

GOALS FOR FISCAL YEAR 2025-26

- Continue progressing toward becoming a paper-light court.
- Deputy Clerk to obtain level I certification.
- Court Clerk to obtain level II certification.
- Improve the Court's website to make it more accessible and resourceful.
- Fill a Marshall/Bailiff position.
- Arrange for a Court security evaluation.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Court Clerk	1	1	1
Deputy Court Clerk	1	1	1
Municipal Judge (Part-Time)	2	2	2
Total Budgeted Positions	4	4	4

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
To move towards more of a paper light court, more online options on handling citations, text reminders of due dates				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of DSC or Deferred option online, text reminders	Ⓝ	90%	90%	100%
Percent of court documents being digitized	20%	20%	40%	80%

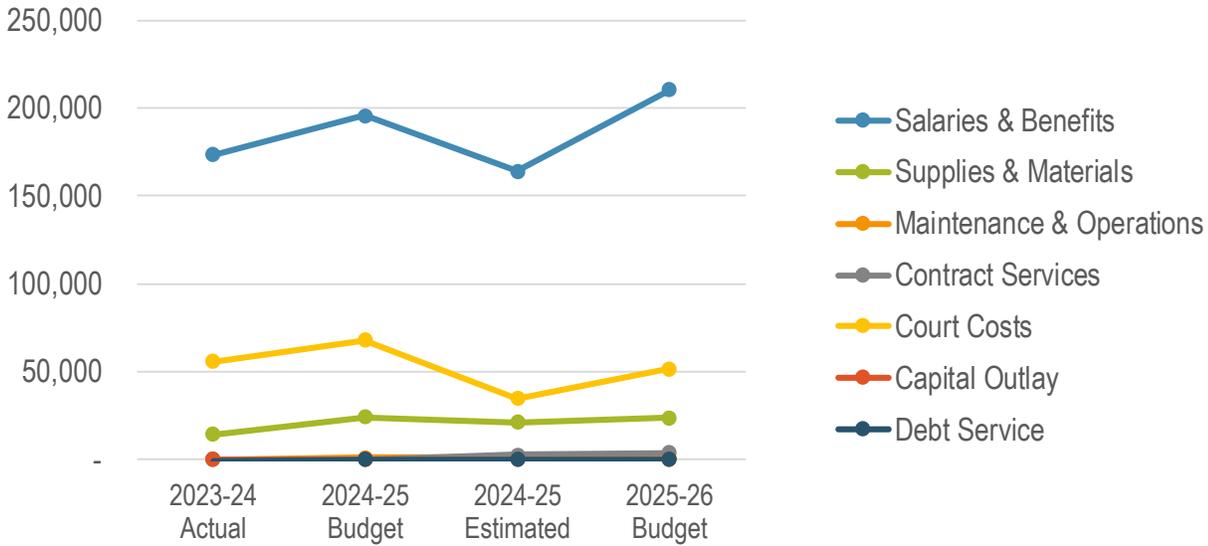
SYMBOL KEY

Ⓝ **New activity measure**

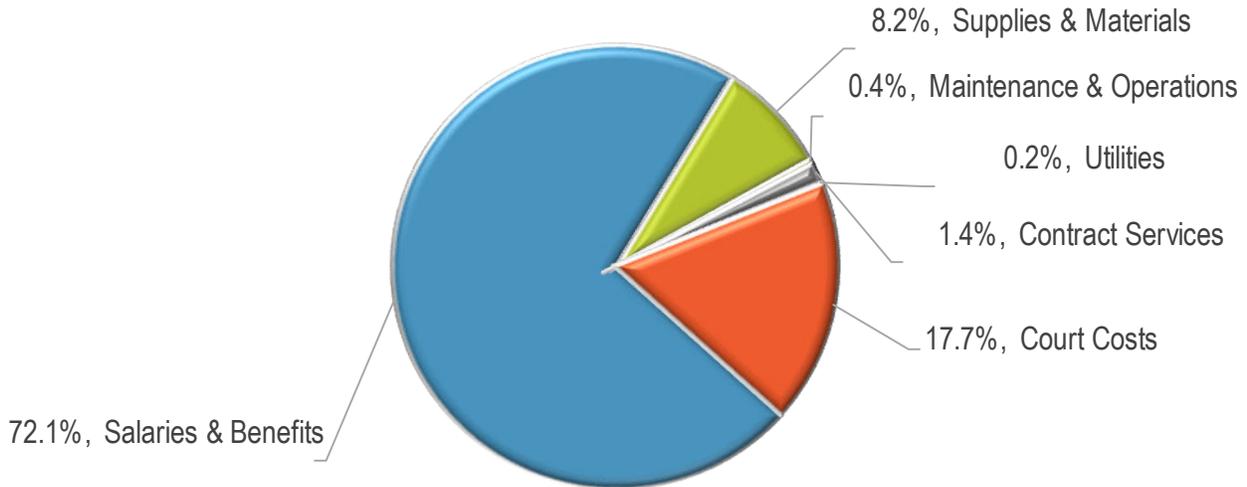
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	173,319	195,710	163,876	210,400	14,690	7.51%
Supplies & Materials	14,191	24,300	21,292	23,800	(500)	-2.06%
Maintenance & Operations	-	1,250	1,182	1,200	(50)	-4.00%
Contract Services	-	-	2,519	4,000	4,000	-
Utilities	-	550	466	550	-	0.00%
Court Costs	55,866	67,809	34,655	51,775	(16,034)	-23.65%
Capital Outlay	-	-	-	-	-	-
Debt Service	(251)	-	-	-	-	-
Total	243,125	289,619	223,990	291,725	2,106	0.73%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



DEVELOPMENT SERVICES

OVERVIEW

The City of Sanger Development Services Department issues business related permits and provides inspection services for both new and existing construction. Development Services also reviews and approves construction plans and documents and works with builders and property owners on development issues. Development Services is also responsible for planning and zoning and provides support for the planning and zoning commission. Development Services maintains the comprehensive master plan, zoning maps and city limits maps and files the necessary documents with the County.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Provide a safe and prepared City.
- Promote economic development and a diversified economy.
- Improve the visual appearance of Sanger.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Zoning, Subdivision, and Sign Code rewrite – passed by Council.
- Amendment and rewrite of Code Enforcement Ordinances – passed by Council.
- Roadway Impact Fee Study – passed by Council.
- Update to 2021 ICC Codes and 2023 NEC Codes - passed by Council.

GOALS FOR FISCAL YEAR 2025-26

- Look at preparing for a Master Downtown Plan.
- Convert all remaining permits to electronic format ex: Temp Health, Annual Health.
- Update permit applications.
- Establish a clear process for acceptance of new subdivisions.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Development Service Director	1	1	1
Chief Building Official	1	1	1
Building Inspector	1	1	1
Code Enforcement Officer	1	1	1
Administrative Assistant I	1	1	1
Permit Technician	1	1	1
Planning Technician	0	0	1
Total Budgeted Positions	6	6	7

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Provide timely and thorough review and inspections of projects				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Commercial Reviews done in 10 days	91%	89%	91%	95%
Residential Reviews done in 10 days	96%	97%	96%	95%
Miscellaneous Reviews done in 5 days	80%	95%	96%	95%
Commercial Inspections done in 1 day	91%	95%	99%	98%
Residential Inspections done in 1 day	94%	95%	99%	98%
Misc. Inspections done in 1 day	95%	97%	97%	98%

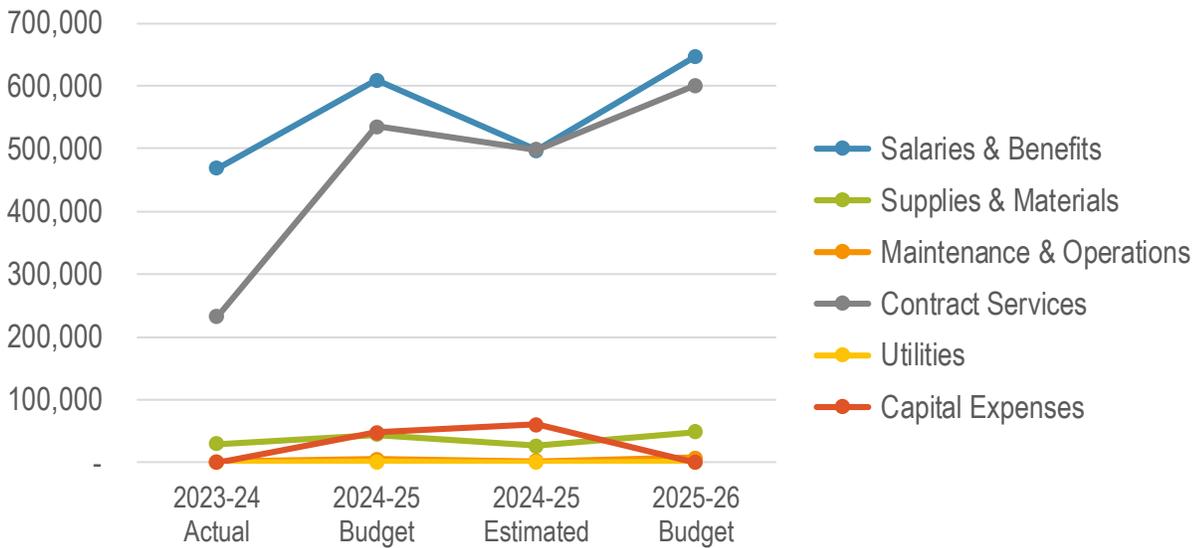
CITY COUNCIL GOAL				
Promote economic development and a diversified economy				
DEPARTMENTAL OBJECTIVE				
Provide timely and thorough review of all projects to ensure development is cohesive to the development surrounding and does not cause any adverse impact on neighboring properties				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Preliminary Plats processed in state statute timeframe	20% (ext request)	98%	100%	100%
Final/Minor/Amended Plats process in state statute timeframe	80% (ext request)	100%	100%	100%
Replats processed in state statute timeframe	100%	100%	100%	100%
Zoning requests processed in 60 days	100%	100%	100%	100%
SUP processed within 60 days	100%	100%	100%	100%
Variances processed within 60 days	100%	100%	100%	100%

CITY COUNCIL GOAL				
Improve the visual appearance of Sanger				
DEPARTMENTAL OBJECTIVE				
Obtain community and owner support to abate properties not in compliance				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Total Cases	595	506	540	①
Pro-Active Cases	530	459	436	①
Complaint-Based Cases	65	47	104	①
Percent Voluntarily Abated	94%	94%	92%	96%
Percent with Citations Issued	8%	8%	9%	7%
Percent with Liens Filed	4%	6%	4%	3%
Average days to close a case	15	17	17	17
Percent of Brush Piles Removed in 1 week	95%	75%	85%	95%

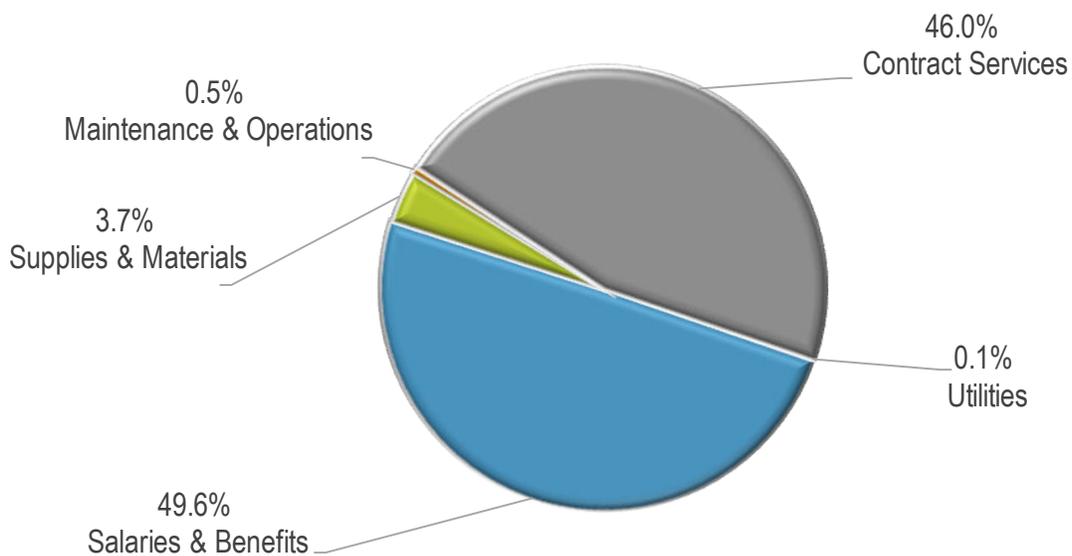
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	468,129	608,833	497,067	647,400	38,567	6.33%
Supplies & Materials	30,227	44,700	26,651	48,800	4,100	9.17%
Maintenance & Operations	1,161	5,800	2,735	7,100	1,300	22.41%
Contract Services	231,862	535,300	497,982	600,300	65,000	12.14%
Utilities	396	1,000	396	1,000	400	66.67%
Capital Expenses	-	47,225	60,459	-	(47,225)	-100.00%
Total	731,775	1,242,858	1,085,290	1,304,600	62,142	5.00%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



STREETS

OVERVIEW

The City of Sanger Street Department is responsible for maintaining the roads, streets, alleys, sidewalks and right of ways in the City of Sanger. They also maintain street signs. The Street Department serves as the liaison with contractors building new streets or rehabilitating old streets.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Provide a safe and prepared City.
- Improve Sanger's basic infrastructure.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Coordination with TXDOT on I-35/455 projects.
- Coordinate with KSA on new WWTP site selection.
- Entered into a Voluntary Advanced Funding Agreement with TXDOT for aesthetic improvements at I-35/455.
- Processed 2,042 Brush/Limb Pick Ups.

GOALS FOR FISCAL YEAR 2025-26

- Marion Road/Belz Road City/County project.
- Receive reimbursements from TXDOT for FM 455 and I-35 projects.
- Identify projects for the SUMP Program.
- Coordinate with TXDOT on the I-35 project,
- Create a position for a Public Works Operations Manager.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Streets Superintendent	1	1	1
Foreman	0	1	1
Utility Worker	4	4	4
Total Budgeted Positions	5	6	6

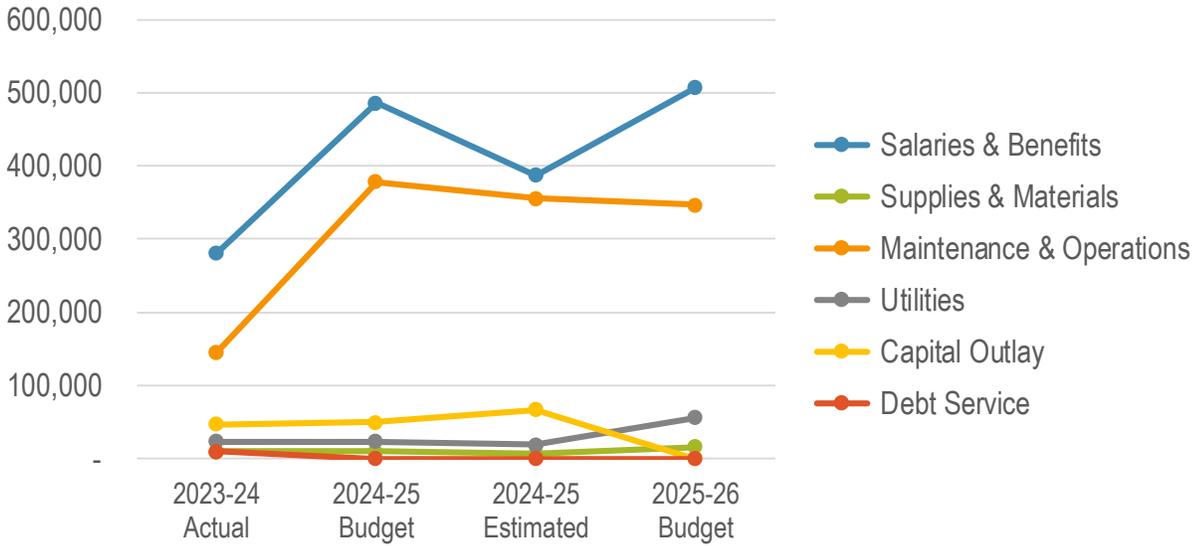
PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
To maintain the City's infrastructure and visual appearance				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of street signs repaired or replaced within two days of notification and traffic control (STOP) signs within one hour of notification	100%	71%	92%	100%
DEPARTMENTAL OBJECTIVE				
To maintain the City's infrastructure and visual appearance and provide unobstructed views				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of tree limbs that impede driver visibility pruned within two days of notification	100%	50%	50%	100%

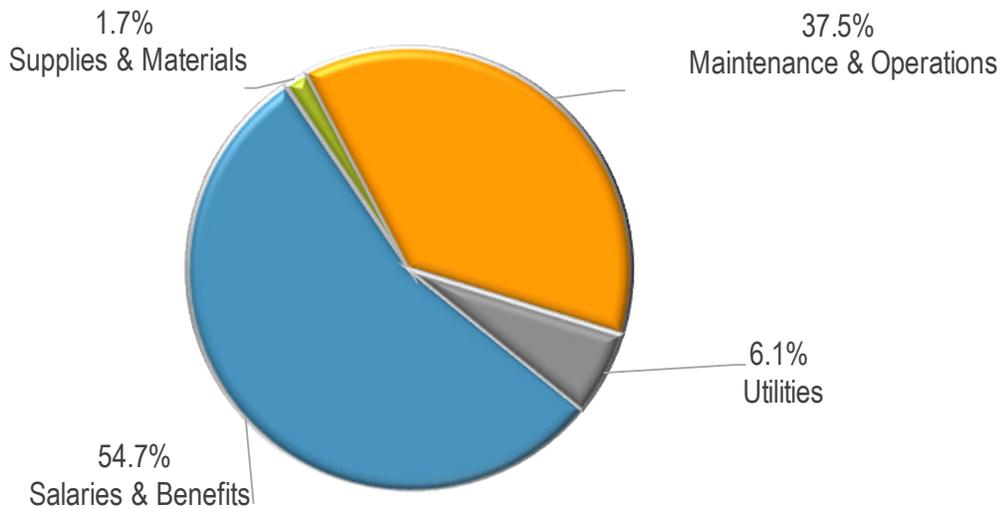
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	280,605	485,522	386,966	506,400	20,878	4.30%
Supplies & Materials	10,112	10,287	6,740	16,087	5,800	56.38%
Maintenance & Operations	145,159	378,523	355,417	346,703	(31,820)	-8.41%
Utilities	24,053	23,800	18,818	56,000	32,200	135.29%
Capital Outlay	46,848	50,180	66,905	-	(50,180)	-100.00%
Debt Service	10,400	-	-	-	-	-
Total	517,177	948,312	834,846	925,190	(23,122)	-2.44%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



PARKS & RECREATION

OVERVIEW

The City of Sanger Parks Department is responsible for the maintenance operations associated with all City Park and Facilities. The Parks department is also responsible for all building maintenance operations throughout the organization. The Parks Department is responsible for the brush removal program and vector control operations.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve the visual appearance of Sanger.
- Promote cultural and recreational opportunities for locals and tourists.
- Improve staff efficiency through the use of technology and training.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Completed the Porter Park Phase II Conceptual Renderings.
- Replace Drinking fountains at Porter and Switzer Park.
- New Equipment: Parks Truck, Ball-field Drag, 14ft. Dump trailer, 6ft. Brush Cutter.
- Crack sealed all areas around splash pad.
- Increase mowing responsibilities to cut cost on contract mowing.
- Over \$160,000 was collected for City of Sanger surplus items.
- Agreement with the Sanger Farmer's Market to provide 18 Farmer's Markets in Sanger Downtown in 2025.

GOALS FOR FISCAL YEAR 2025-26

- Increase responsibilities for all City of Sanger Special Events.
- Replace outdated park signs at Quail Run Park and Railroad Park.
- Continue to upgrade city parks when the opportunity arises.
- Increase recreational programming.
- Enhance departments marketing efforts.

BUDGETED PERSONNEL SCHEDULE

Functions of the Facilities Department are handled by personnel in the Parks Department. Ten percent of salaries and benefits from Parks Department personnel are allocated to the Facilities Department.

Position Title	2023-24	2024-25	2025-26
Parks & Recreation Director	0.9	0.9	0.9
Public Works Director	0	0	0
Recreation Coordinator	1	1	1
Crew Leader	0.9	0.9	0.9
Grounds Maintenance Worker	3.6	3.6	3.6
Total Budgeted Positions	6.4	6.4	6.4

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Improve the visual appearance of Sanger				
DEPARTMENTAL OBJECTIVE				
Continue to upgrade our current parks system				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Comprehensive maintenance check list of the park system	10	3	6	6
Comprehensive maintenance checks of rental facilities	Ⓝ	7	10	12
Percent of parks signs replaced	Ⓝ	5%	10%	15%

CITY COUNCIL GOAL				
Promote cultural and recreational opportunities for locals and tourists				
DEPARTMENTAL OBJECTIVE				
Provide recreational programming to the citizens of Sanger				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of Parks Department-sponsored recreational opportunities.	Ⓝ	2	2	3
Number of special events held	6	10	30	30
Number of tournaments hosted	3	4	2	5

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Digitize the Parks & Recreation processes				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of Parks forms available online	30%	100%	100%	100%

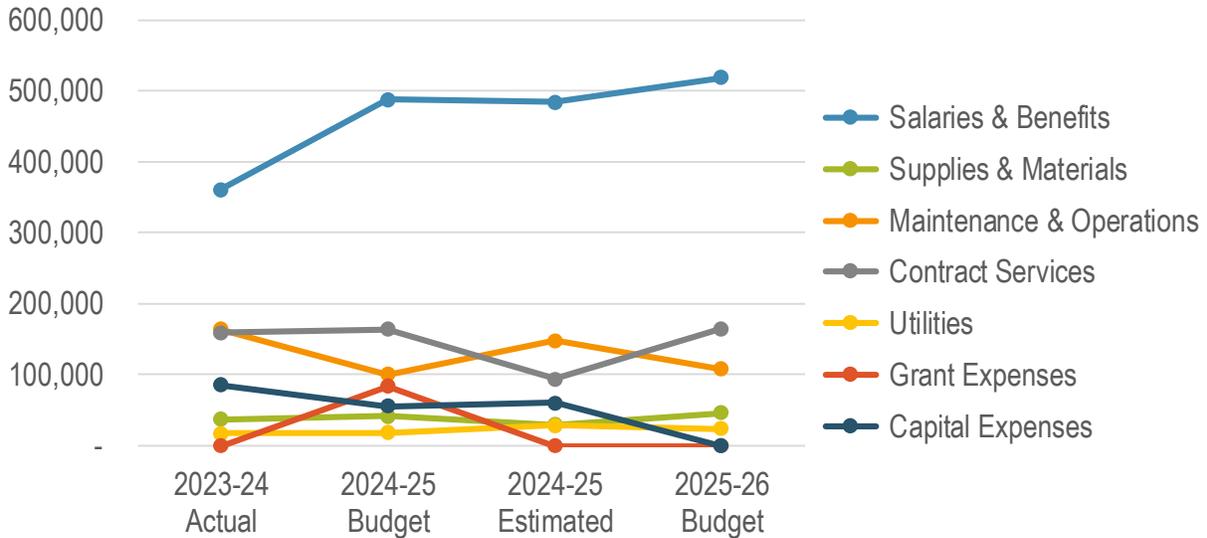
SYMBOL KEY

Ⓝ **New activity measure**

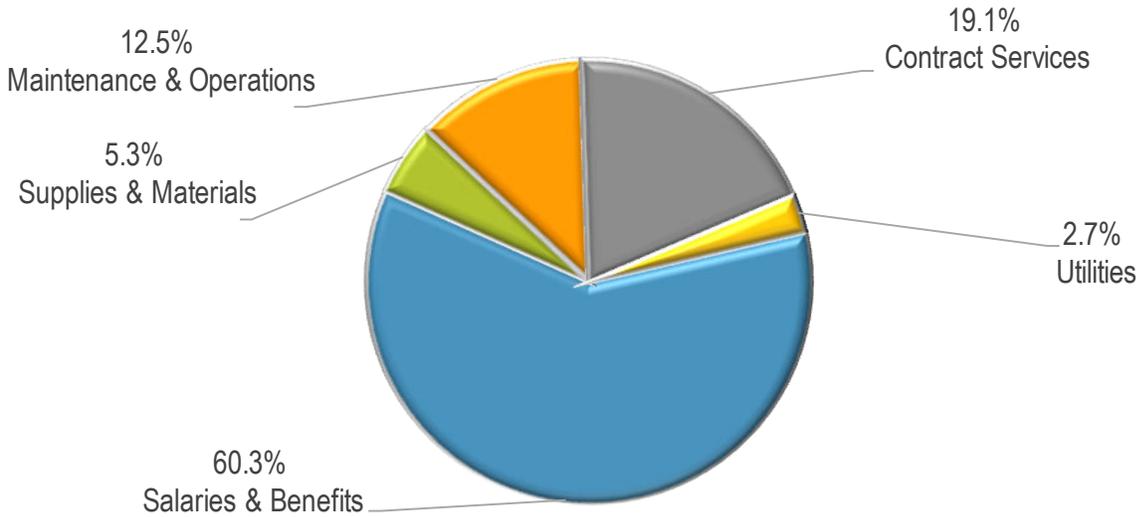
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	360,685	487,449	484,344	518,500	31,051	6.37%
Supplies & Materials	36,569	42,100	29,096	45,900	3,800	9.03%
Maintenance & Operations	164,246	100,000	147,913	107,450	7,450	7.45%
Contract Services	159,695	163,600	93,613	164,600	1,000	0.61%
Utilities	17,587	18,600	28,808	23,600	5,000	26.88%
Grant Expenses	-	83,821	-	-	(83,821)	-100.00%
Capital Expenses	85,285	55,320	60,604	-	(55,320)	-100.00%
Total	824,067	950,890	844,378	860,050	(90,840)	-9.55%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



LIBRARY

OVERVIEW

The City of Sanger Library provides written, audio, and video materials for loan to the public. The library also provides computer and internet access free of charge. Librarians assist customers with researching a wide range of subjects. The Library also provides a wide range of educational programs to both adults and children.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Promote cultural and recreational opportunities for locals and tourists.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Promote economic development and a diversified economy.
- Improve the visual appearance of Sanger.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Recipient of the Texas Municipal Library Directors Association Achievement of Excellence in Libraries Award for 2024. Of the 545 public libraries in Texas, only 102 received this award in 2024.
- We celebrated our annual City-wide Art Exhibition and contest with 98 artists and 98 pieces of artwork, compared to 2023, when we had 63 artists and 98 pieces of artwork.
- We had our first-ever Winter Reading Program for December/January. 136 patrons registered for Winter Reading and almost 40% of them recorded reading.
- We debuted a new library newsletter in March 2025. The newsletter allows us to reach more patrons to inform them of all the wonderful services and events at the library.
- The library celebrated our 55th birthday.

GOALS FOR FISCAL YEAR 2025-26

- Apply for and be awarded a grant for an outreach vehicle or other technology to support library engagement in our community for the 2025 -2026 fiscal year.
- Create a procedure manual for all library employees detailing all aspects of library services by August 2026.
- Continue to review and revise library policies, working towards submitting an updated library policy manual by August 2026.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Library Director	1	1	1
Librarian	1	0	0
Children's Library Assistant	1	0	0
Technical Services Specialist	0	1	1
Library Program & Data Support Specialist	0	1	1
Library Assistant	1	2	2
Library Assistant (Part-Time)	3	3	3
Total Budgeted Positions	7	8	8

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
Secure funding, including grants, to support the community’s educational, economic, recreational, and cultural needs				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Grant dollars awarded to Library	Awarded	\$2,500	Not awarded	Awarded

CITY COUNCIL GOAL				
Improve the visual appearance of Sanger				
DEPARTMENTAL OBJECTIVE				
Create a welcoming, comfortable space that fosters community and makes it easy for visitors to find library materials				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
% of Library collection standardized	Ⓝ	14%	10%	10%

CITY COUNCIL GOAL				
Promote economic development and a diversified economy				
DEPARTMENTAL OBJECTIVE				
Support small business owners, students, and job seekers with current materials, digital resources, and programs				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of community outreach events and programs sponsored by the Library	2	5	11	15

CITY COUNCIL GOAL					
Promote cultural and recreational opportunities for locals and tourists					
DEPARTMENTAL OBJECTIVE					
Support lifelong learning for all ages with engaging programs					
	Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
ADULT	Increase number of yearly programs	29	41	50	55
	Increase avg. program attendance	8	8	9	10
	Total program attendance	227	285	432	475
TEEN	Increase number of yearly programs	11	25	28	31
	Increase avg. program attendance	7	8	9	10
	Total program attendance	65	198	250	263
CHILDREN	Increase number of yearly programs	78	94	13	147
	Increase avg. program attendance	19	24	22	23
	Total program attendance	1,452	2,215	2,914	3,206
FAMILY	Increase number of yearly programs	14	58	81	90
	Increase avg. program attendance	33	61	56	59
	Total program attendance	468	3,453	4,517	4,968

DEPARTMENTAL OBJECTIVE				
Increase awareness and use of in-person and online library services among Sanger and Denton County residents				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of library visits	21,841	27,118	32,307	35,427
Number of new cards	493	657	569	626
Number of reactivated cards	Ⓝ	Ⓝ	412	453
Circulation of library materials	23,124	28,744	33,053	36,358

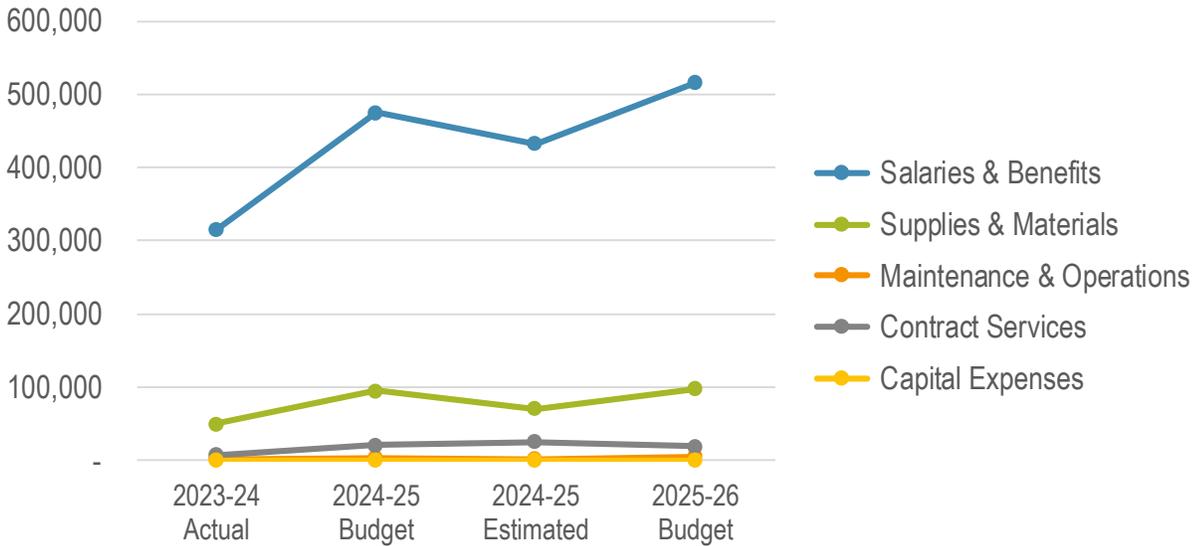
SYMBOL KEY

Ⓝ **New activity measure**

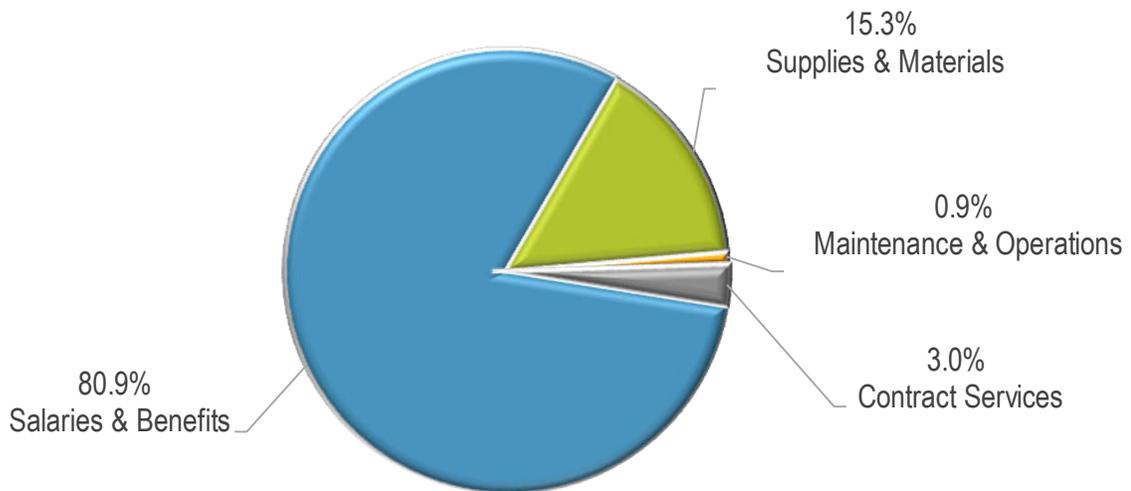
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	314,751	475,207	432,278	515,900	40,693	8.56%
Supplies & Materials	49,972	95,050	70,538	97,500	2,450	2.58%
Maintenance & Operations	1,760	3,500	2,378	5,500	2,000	57.14%
Contract Services	7,308	20,600	25,590	19,100	(1,500)	-7.28%
Capital Expenses	-	-	-	-	-	-
Total	373,791	594,357	530,784	638,000	43,643	7.34%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



SOLID WASTE

OVERVIEW

The City contracts with Republic Services for solid waste services in the City of Sanger. Republic is responsible for providing residential and commercial waste management services to the businesses, schools, and residents of Sanger.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

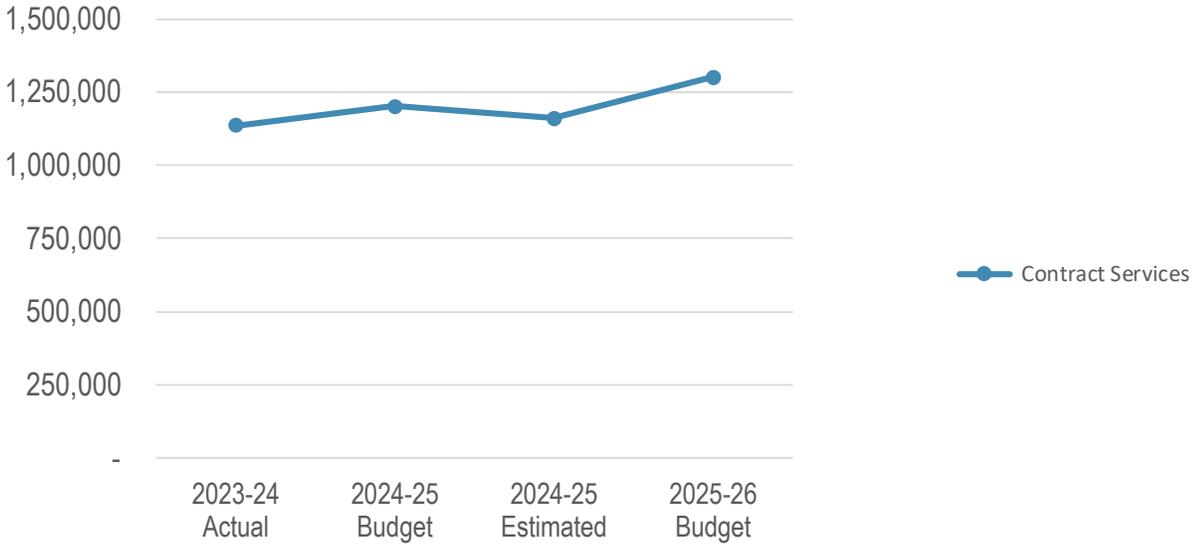
- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Provide a safe and prepared City.

No personnel are budgeted in this department.

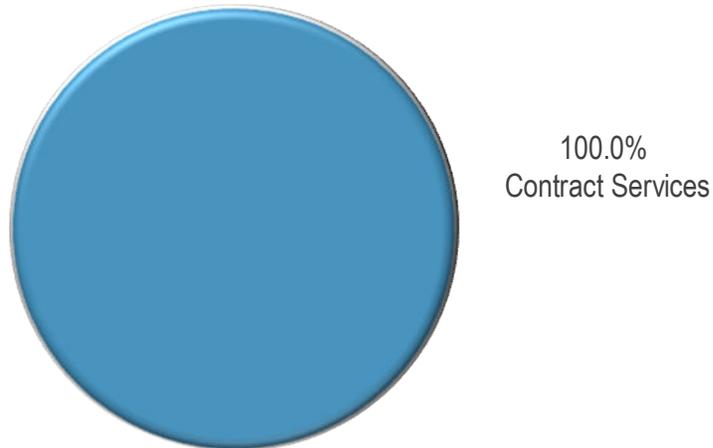
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Contract Services	1,134,840	1,200,000	1,160,809	1,300,000	100,000	8.33%
Total Solid Waste	1,134,840	1,200,000	1,160,809	1,300,000	100,000	8.33%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



TRANSFERS

OVERVIEW

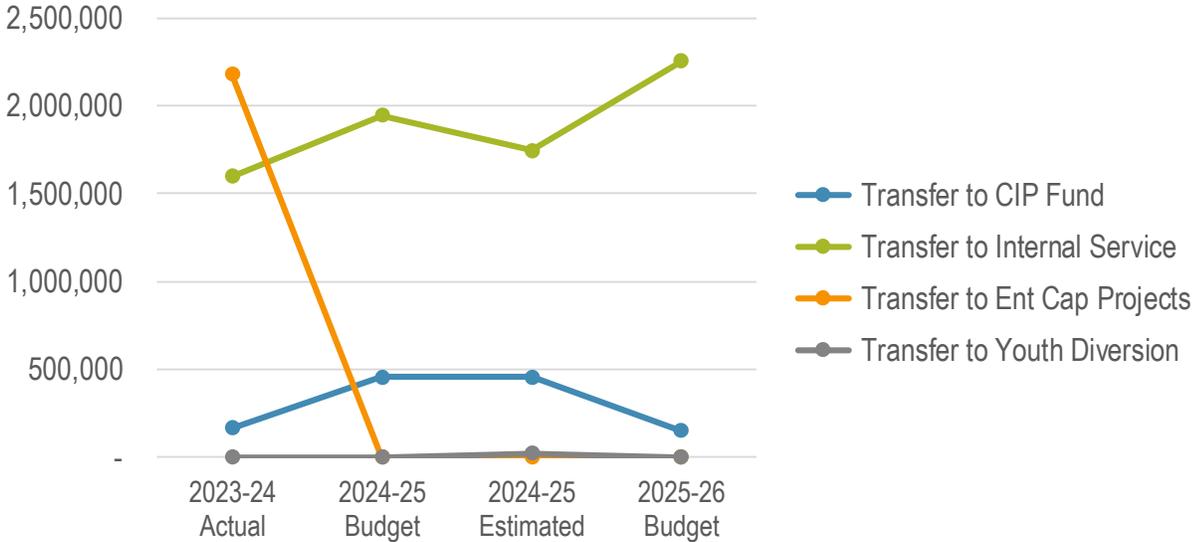
The City transfers between funds in order to properly account for revenues and expenses.

No personnel are budgeted in this department.

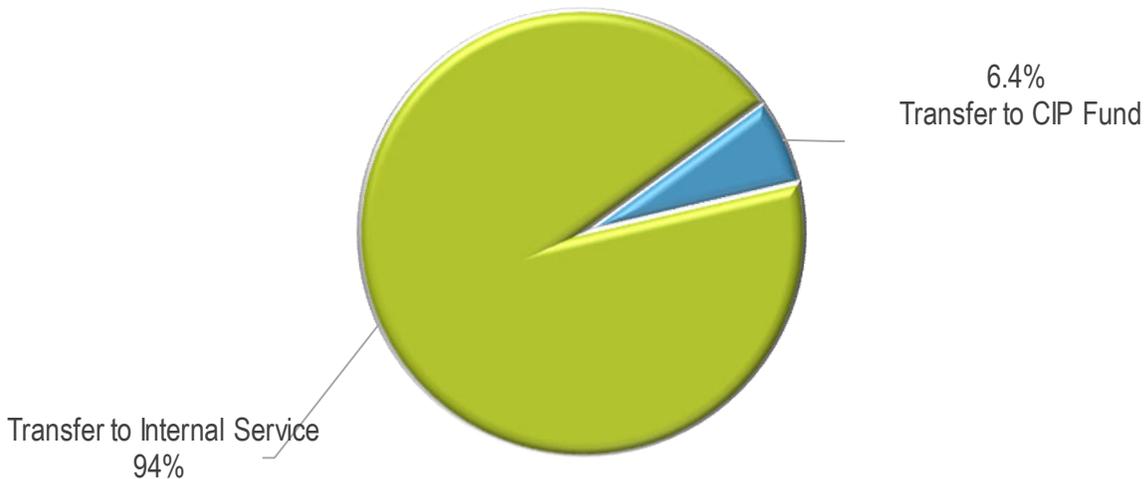
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Transfer to CIP Fund	167,510	457,194	457,183	152,985	(304,209)	-66.54%
Transfer to Internal Service	1,597,644	1,945,684	1,745,433	2,254,886	309,202	15.89%
Transfer to Ent Cap Projects	2,178,551	-	-	-	-	-
Transfer to Youth Diversion	-	-	24,358	-	-	-
Total	3,943,705	2,402,878	2,202,616	2,407,871	4,993	0.21%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



NON-DEPARTMENTAL

OVERVIEW

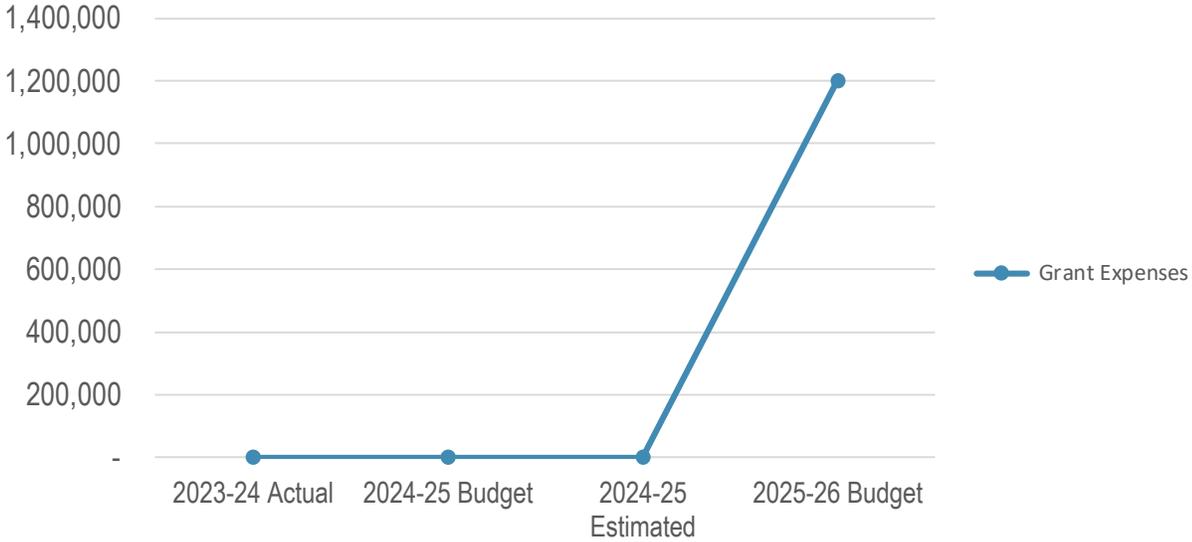
The City of Sanger Non-Departmental Department budget accounts for expenses that cannot easily be attributed to any specific department.

No personnel are budgeted in this department.

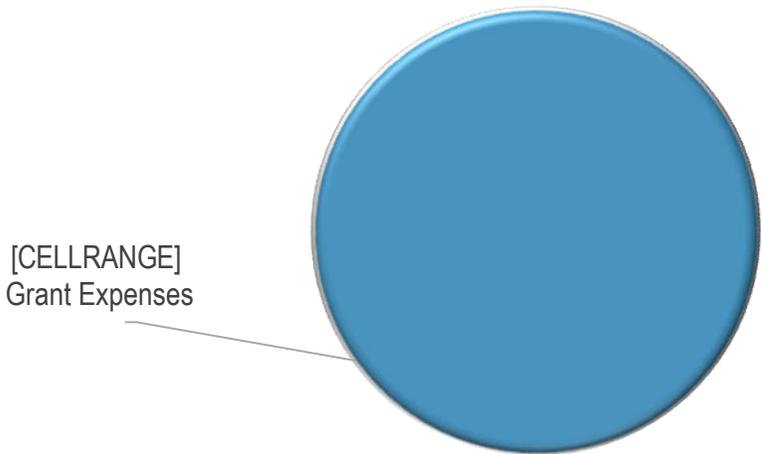
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Grant Expenses	-	-	-	1,200,000	1,200,000	-
Total	-	-	-	1,200,000	1,200,000	-

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



DEBT SERVICE FUND

OVERVIEW

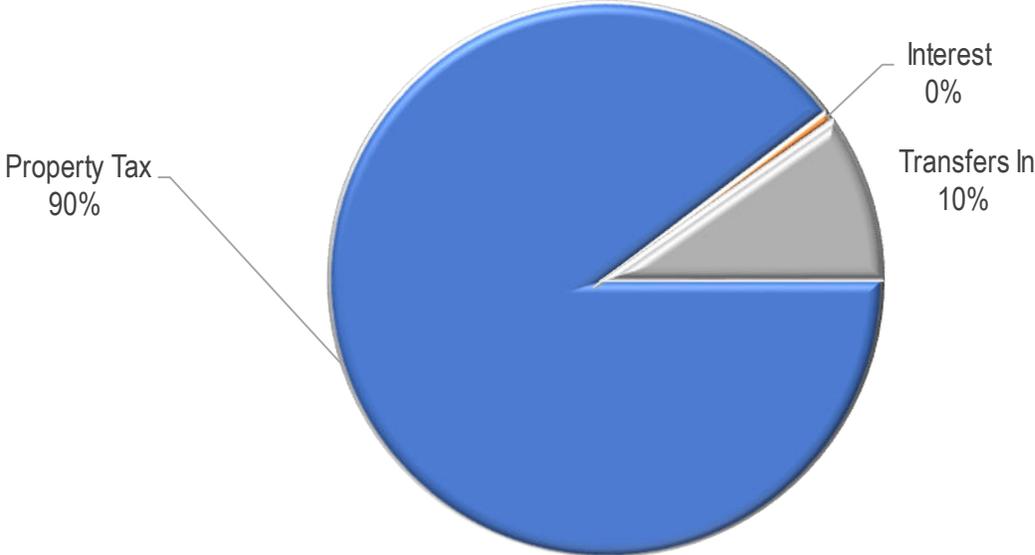
The Debt Service Fund accounts for the receipt of funds from a tax levy and other sources for the accumulation of funds to meet the principal and interest obligations on General Fund Obligations.

The City Charter of the City of Sanger, Texas, does not provide a debt limit. Under the provision of State law (Article XI, Section 5, of the State of Texas Constitution), the maximum tax rate is limited to \$2.50 per \$100 assessed valuation. For 2024-25, the City's adopted tax rate was \$0.568912 per \$100 assessed valuation for maintenance and operations plus \$0.120835 per \$100 assessed valuation for debt service, equaling \$0.689747, which is well below the maximum rates allowed by law. For 2025-26, a tax rate of \$0.689747 is proposed once again.

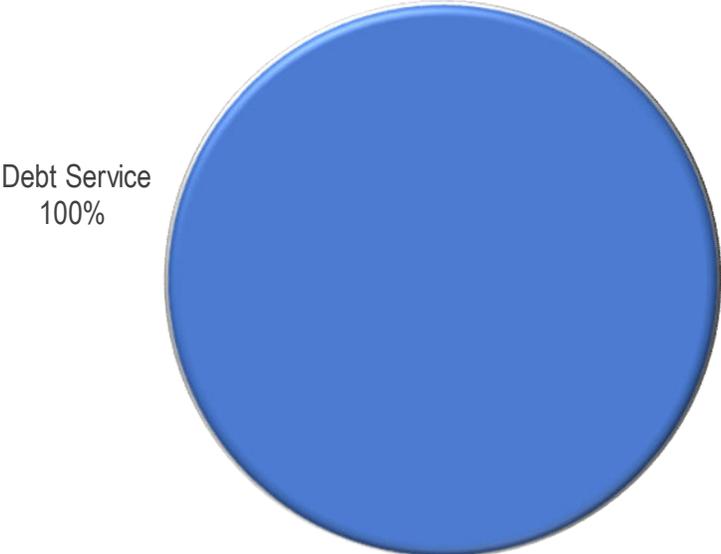
The basis of accounting for the Debt Service Fund for both financial reporting and budgeting is the modified accrual basis.

DEBT SERVICE FUND BUDGET SUMMARY

DEBT SERVICE FUND REVENUES



DEBT SERVICE FUND EXPENDITURES



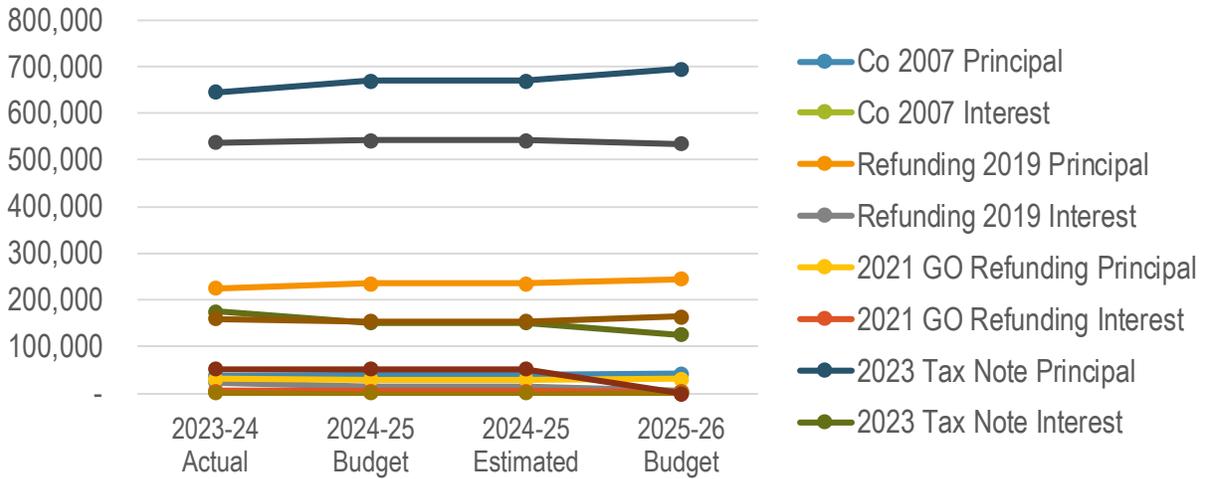
DEBT SERVICE FUND BUDGET SUMMARY

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	402,464	335,225	335,225	285,315
Revenues				
Property Taxes	1,635,522	1,659,557	1,660,000	1,663,071
Interest Income	18,519	12,000	11,177	12,000
Transfers In	180,000	180,000	180,000	180,000
Total Revenues	1,834,041	1,851,557	1,851,177	1,855,071
Expenditures				
Debt Service	1,849,745	1,849,552	1,849,552	1,854,222
Transfers Out	51,535	51,535	51,535	-
Total Expenditures	1,901,280	1,901,087	1,901,087	1,854,222
Net Revenues Over (Under) Expenditures	(67,239)	(49,530)	(49,910)	849
Ending Fund Balance	335,225	285,695	285,315	286,164

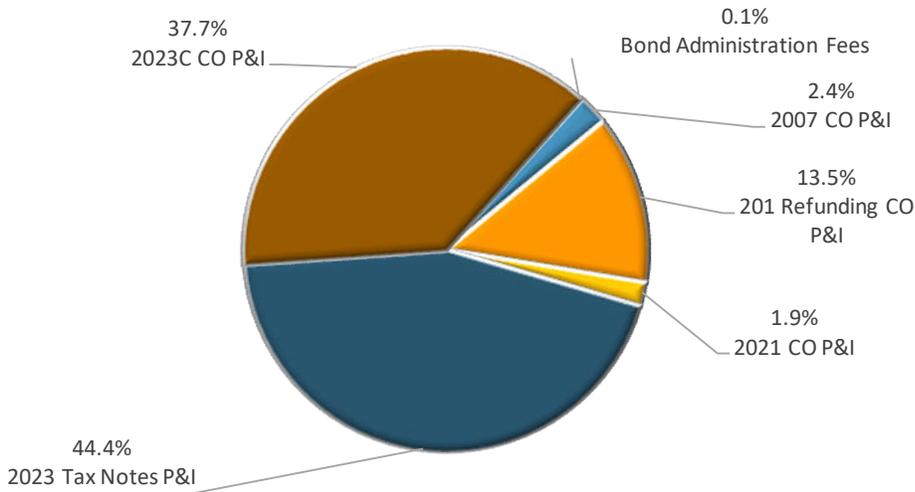
DEBT SERVICE FUND EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Co 2007 Principal	37,400	39,100	39,100	42,500	3,400	8.70%
Co 2007 Interest	7,180	5,836	5,836	3,815	(2,021)	-34.63%
Refunding 2019 Principal	225,000	235,000	235,000	245,000	10,000	4.26%
Refunding 2019 Interest	23,300	14,300	14,300	4,900	(9,400)	-65.73%
2021 GO Refunding Principal	31,200	30,600	30,600	31,200	600	1.96%
2021 GO Refunding Interest	5,134	4,956	4,956	4,690	(266)	-5.37%
2023 Tax Note Principal	646,000	670,000	670,000	695,000	25,000	3.73%
2023 Tax Note Interest	175,454	151,109	151,109	125,856	(25,253)	-16.71%
CO 2023C Principal	160,000	155,000	155,000	165,000	10,000	6.45%
CO 2023C Interest	537,327	542,401	542,401	534,511	(7,890)	-1.45%
Bond Administration Fees	1,750	1,250	1,250	1,750	500	40.00%
Transfer To General Fund	51,535	51,535	51,535	-	(51,535)	-100.00%
Total Debt Service	1,901,280	1,901,087	1,901,087	1,854,222	(46,865)	-2.47%

EXPENDITURE BY CATEGORY



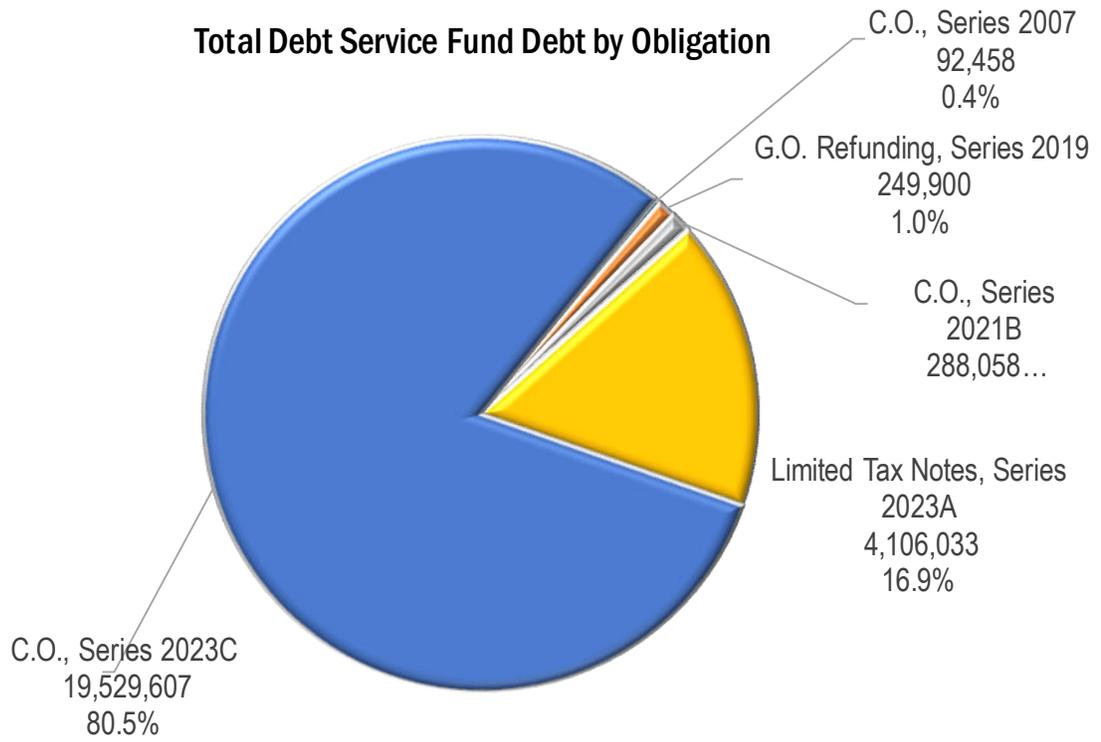
EXPENDITURE ALLOCATION



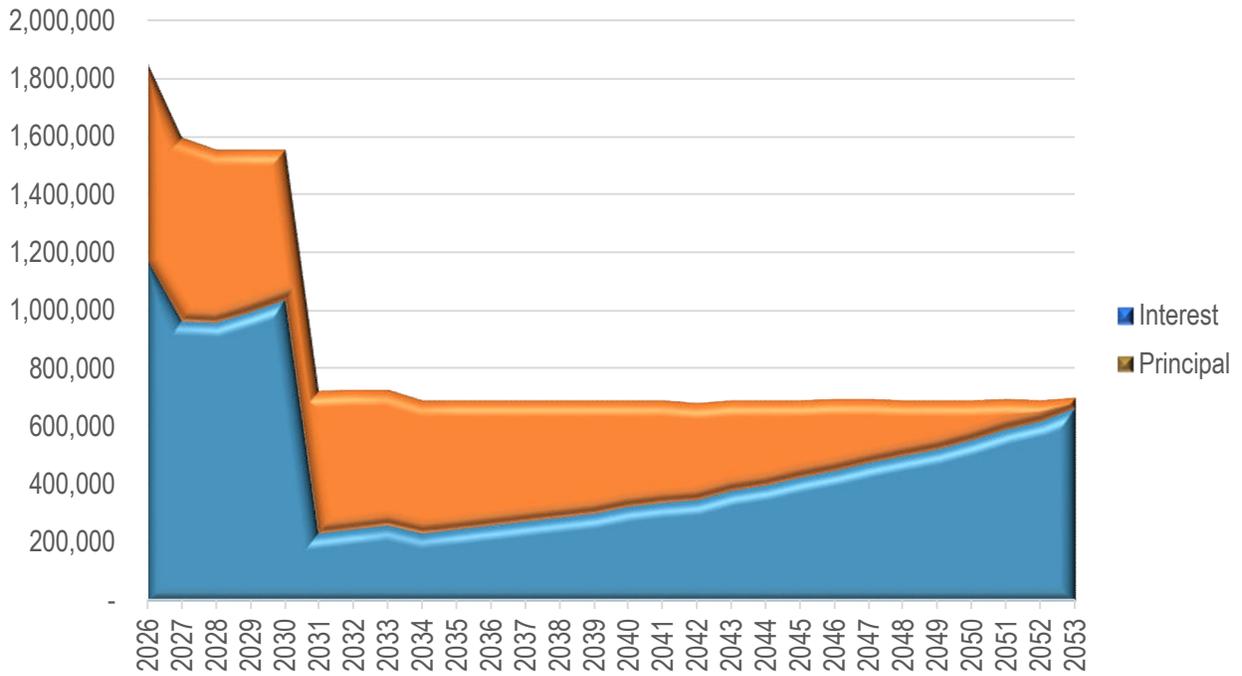
DEBT SERVICE FUND REQUIREMENTS BY YEAR

Fiscal Year	Principal	Interest	Total
2026	1,178,700	673,771	1,852,471
2027	968,000	632,369	1,600,369
2028	960,800	594,446	1,555,246
2029	1,000,000	556,915	1,556,915
2030	1,039,000	517,524	1,556,524
2031	239,200	491,977	731,177
2032	254,800	481,049	735,849
2033	264,800	469,319	734,119
2034	240,000	457,078	697,078
2035	255,000	444,237	699,237
2036	265,000	430,595	695,595
2037	280,000	416,418	696,418
2038	295,000	401,438	696,438
2039	310,000	385,655	695,655
2040	330,000	368,756	698,756
2041	345,000	350,775	695,775
2042	356,000	331,973	687,973
2043	385,000	312,080	697,080
2044	405,000	291,098	696,098
2045	430,000	268,620	698,620
2046	455,000	244,755	699,755
2047	480,000	219,503	699,503
2048	505,000	192,862	697,862
2049	530,000	164,835	694,835
2050	560,000	135,420	695,420
2051	595,000	104,340	699,340
2052	625,000	71,318	696,318
2053	669,000	36,630	705,630
Total	14,220,300	10,045,756	24,266,056

Total Debt Service Fund Debt by Obligation



Debt Service Fund Annual Debt Service Requirements



ENTERPRISE FUND

OVERVIEW

The Enterprise Fund is the financial structure used for the accounting of providing water, sanitary sewer, and electric services to the residents of the City and for the billing and collection of charges to customers for these services.

The Enterprise Fund receives revenues from the billing of water, wastewater, and electricity, interest income, and other miscellaneous revenue sources.

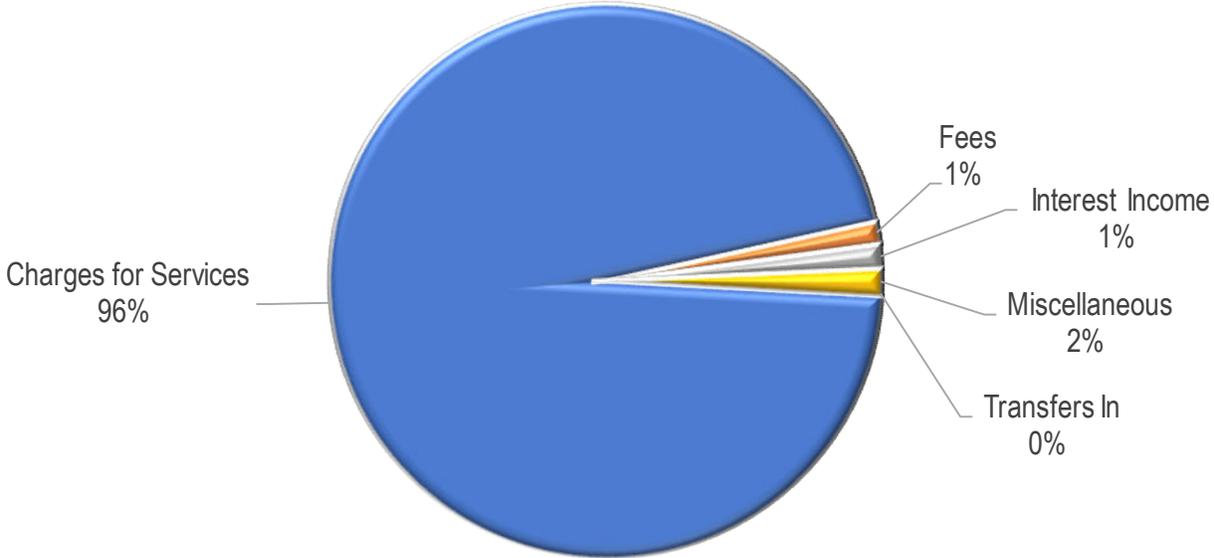
The Enterprise Fund includes these departments:

- Water
- Waste Water
- Electric
- Customer Service
- Debt Service

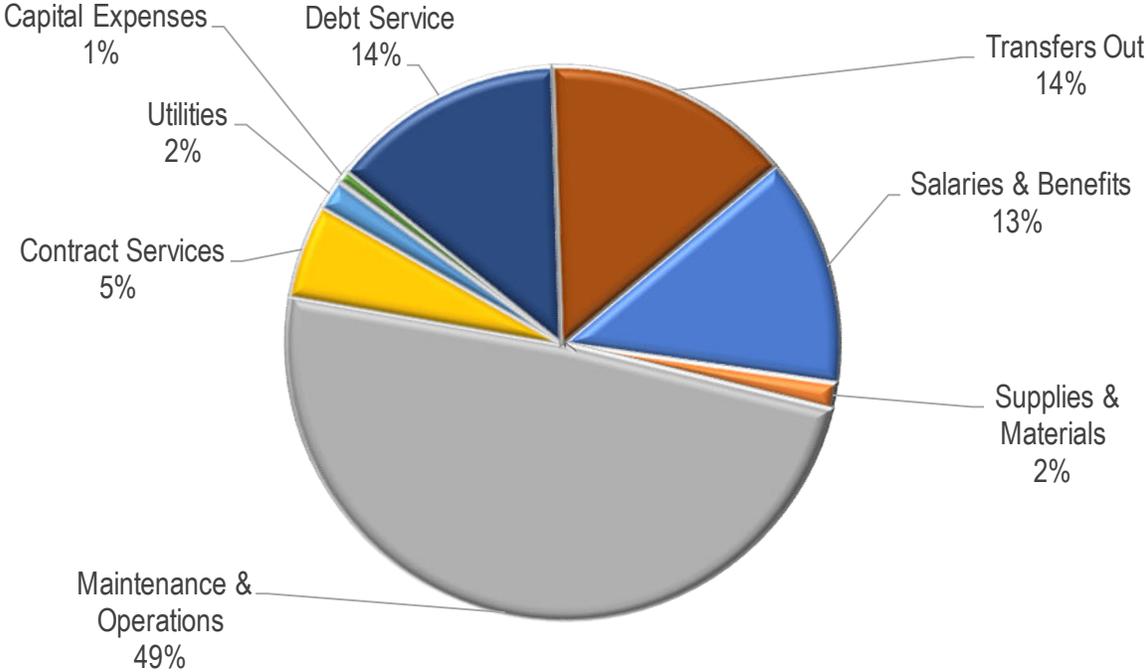
The basis of accounting for the Enterprise Fund for both financial reporting and budgeting is the accrual basis.

ENTERPRISE FUND BUDGET SUMMARY

Enterprise Fund Revenues



Enterprise Fund Expenditures



ENTERPRISE FUND BUDGET SUMMARY

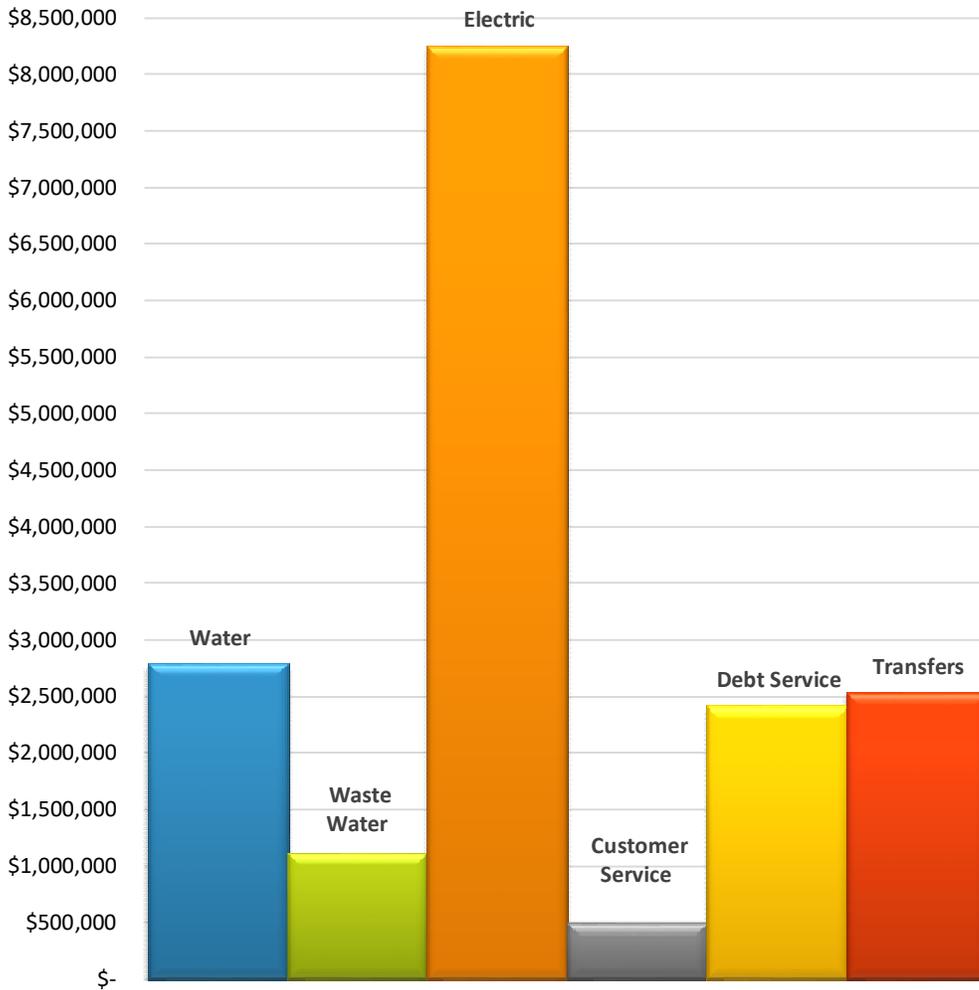
	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	7,707,946	19,560,763	19,560,763	24,011,672
Revenues				
Water	2,888,195	2,952,439	2,980,000	3,564,849
Waste Water	3,023,303	3,044,402	2,814,824	3,516,596
Electric	9,129,735	9,259,319	9,250,305	9,793,739
Penalties and Fees	225,513	231,500	221,789	240,000
Interest Income	143,464	122,500	200,000	250,000
Miscellaneous	79,199	149,020	229,995	262,000
Transfers In	9,024,016	300,000	1,602,634	-
Total Revenues/Sources	24,513,425	16,059,180	17,299,547	17,627,184
Expenditures				
Salaries & Benefits	1,723,753	2,243,193	2,151,160	2,359,100
Supplies & Materials	159,185	212,266	209,556	273,620
Maintenance & Operations	6,719,082	8,091,086	6,070,138	8,625,806
Contract Services	344,344	608,853	379,309	966,800
Utilities	324,214	305,500	263,011	306,100
Capital Expenses	-	-	89,503	129,000
Debt Service	1,697,386	2,048,183	1,845,529	2,430,156
Transfers Out	1,692,644	2,040,683	1,840,432	2,536,602
Total Expenses/Uses	12,660,608	15,549,764	12,848,638	17,627,184
Net Revenues Over (Under) Expenditures	11,852,817	509,416	4,450,909	-
Ending Fund Balance	19,560,763	20,070,179	24,011,672	24,011,672

ENTERPRISE FUND REVENUES

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Water				
Water Billing	2,849,268	2,872,567	2,900,000	3,414,849
Water Meter Revenue	38,927	79,872	80,000	150,000
Total Water	2,888,195	2,952,439	2,980,000	3,564,849
Total Sewer	3,023,303	3,044,402	2,814,824	3,516,596
Electric				
Electric Income	9,035,124	9,068,819	9,100,000	9,594,739
Security Lights	60,168	62,000	62,457	70,000
Construction Income	10,876	100,000	50,000	100,000
Pole Contact Fee	19,565	20,000	29,348	20,000
Saw Set Pole Fees	3,710	7,500	8,000	7,500
Meter Bases	292	1,000	500	1,500
Total Electric	9,129,735	9,259,319	9,250,305	9,793,739
Penalties & Fees				
Penalties	168,223	165,000	158,819	170,000
Service Fees	57,290	66,500	62,970	70,000
Total Penalties and Fees	225,513	231,500	221,789	240,000
Total Interest	143,464	122,500	200,000	250,000
Miscellaneous Income	(10,421)	25,000	23,165	35,000
Credit Card Fees	88,328	92,000	93,350	125,000
Returned Check Fees	1,715	2,020	1,530	2,000
Sale of Capital Assets	-	15,000	66,912	50,000
Insurance Damage Reimbursement	(423)	15,000	45,038	50,000
Total Miscellaneous	79,199	149,020	229,995	262,000
Total Revenues	15,489,409	15,759,180	15,696,913	17,627,184
Transfers				
Transfer from Electric Storm Fund	-	300,000	300,000	-
Transfer from Ent Debt Service	-	-	1,302,634	-
Transfer from Enterprise Debt Service Fun	9,024,016	-	-	-
Total Transfers	9,024,016	300,000	1,602,634	-
Total Revenues/Sources	24,513,425	16,059,180	17,299,547	17,627,184

ENTERPRISE FUND 2023-2024 EXPENDITURES BY CATEGORY AND DEPARTMENT

Department	Expenditure Category								Total
	Salaries & Benefits	Supplies & Materials	Maintenance & Operations	Contract Services	Utilities	Capital Outlay	Debt Service	Transfers	
Water	\$ 737,100	\$ 63,500	\$1,511,839	\$252,500	\$152,100	\$ 75,000	\$ -	\$ -	\$ 2,792,039
Waste Water	329,000	22,500	567,730	53,000	150,000	-	-	-	1,122,230
Electric	1,052,400	117,720	6,546,237	478,800	3,400	54,000	7,500	-	8,260,057
Customer Service	240,600	69,900	-	182,500	600	-	-	-	493,600
Debt Service	-	-	-	-	-	-	2,422,656	-	2,422,656
Transfers	-	-	-	-	-	-	-	2,536,602	2,536,602
Total	\$ 2,359,100	\$273,620	\$ 8,625,806	\$966,800	\$306,100	\$129,000	\$ 2,430,156	\$ 2,536,602	\$ 17,627,184



WATER

OVERVIEW

The City of Sanger Water Department is responsible for providing safe drinking water to the citizens of Sanger by operating and maintaining the city's potable water system providing service to over 2000 customers. The Department maintains approximately 44 miles of city water mains and 2,750 water meters.

The City of Sanger's public water system received a "Superior" rating from the TCEQ and extensively test the water to assure that the system maintains this rating.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve Sanger's basic infrastructure.
- Provide a safe and prepared City.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Relocated and replaced all water and sewer lines along the I-35 corridor.
- Increased water subscription with UTRWD from .5 MGD to .6 MGD.
- Installed new Variable Frequency Drive at Well 9.
- Replaced flow meter at Well 6.
- Entered into an agreement with KSA to perform a groundwater resource evaluation, water storage and pumping site modeling, and preparation of conceptual design documents.
- Completed 153 water and sewer repairs.

GOALS FOR FISCAL YEAR 2025-26

- Continue exploring the possibility of converting to a chloraminated treatment process.
- Finalize future water storage and capacity needs.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Water Superintendent	1	1	1
Utility Worker	7	7	7
AMR Technician	1	1	1
Total Budgeted Positions	9	9	9

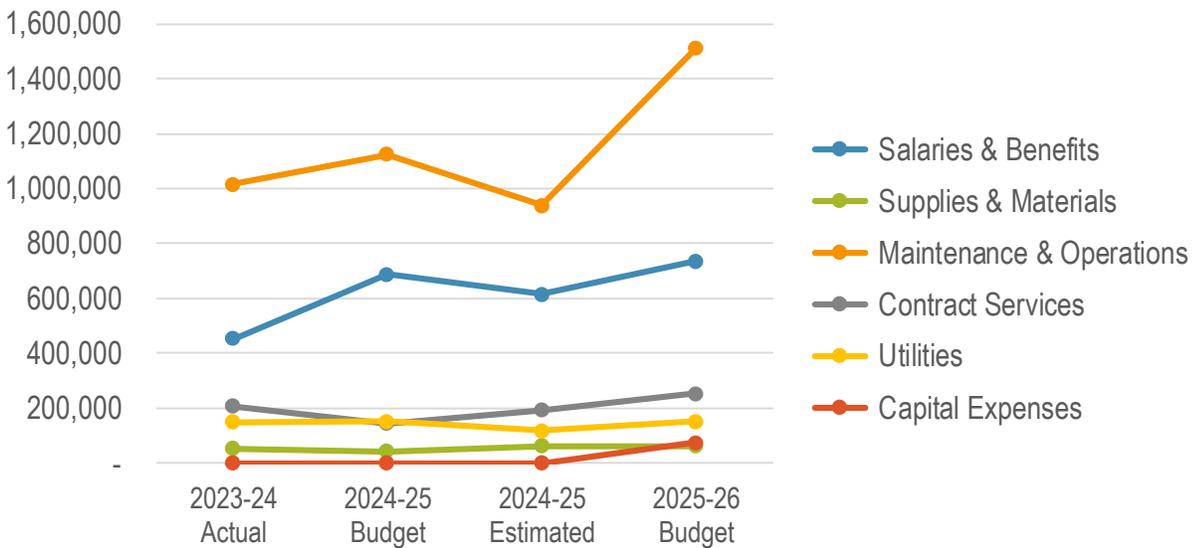
PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
To inform citizens about the quality of water produced and distributed by the City of Sanger				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Complete and publish the Annual Water Quality Report by June 1st of the following year as required by the TCEQ	Achieved	Achieved	Achieved	Achieve
DEPARTMENTAL OBJECTIVE				
To maintain the freshness of our water.				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Flush all dead-end water mains every month	Achieved	Achieved	Achieved	Achieve

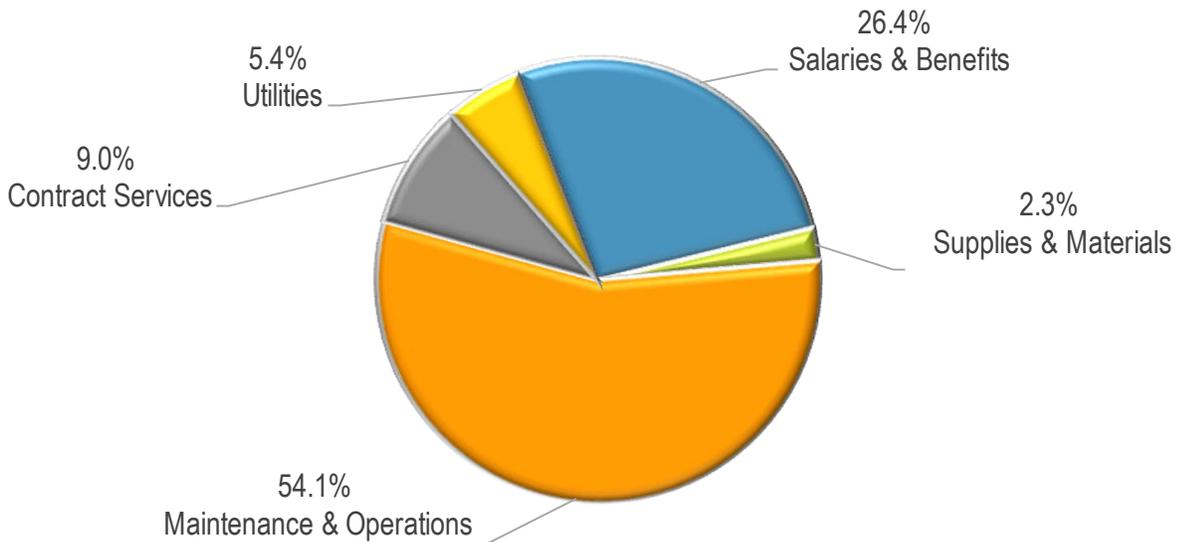
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	454,489	688,273	614,696	737,100	48,827	7.09%
Supplies & Materials	54,370	43,550	63,597	63,500	19,950	45.81%
Maintenance & Operations	1,014,478	1,125,325	938,665	1,511,839	386,514	34.35%
Contract Services	208,152	145,235	192,670	252,500	107,265	73.86%
Utilities	149,531	152,100	118,365	152,100	-	0.00%
Capital Expenses	-	-	-	75,000	75,000	-
Total	1,881,020	2,154,483	1,927,993	2,792,039	637,556	29.59%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



WASTE WATER

OVERVIEW

The City of Sanger Waste Water Department is responsible for collection of all wastewater and its transmission to the wastewater treatment plant. This service includes the operation, maintenance, and repair of all sewer lines, manholes, and lift stations connected to the wastewater collection system.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve Sanger's basic infrastructure.
- Provide a safe and prepared City.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Consistently meeting all permit parameters.
- Begin installation of a new Turbo Blower, which will allow the wastewater plant to go to a 1.86 MGD permit.
- Two plant operators were able to obtain their Class A Wastewater Licenses.

GOALS FOR FISCAL YEAR 2025-26

- Consistently meet all permit parameters.
- Finished installation of additional turbo blower.
- Finalize site section for future WWTP.
- Create Wastewater Foreman Position.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
WWTP Superintendent	1	1	1
Plant Operator	2	2	2
Total Budgeted Positions	3	3	3

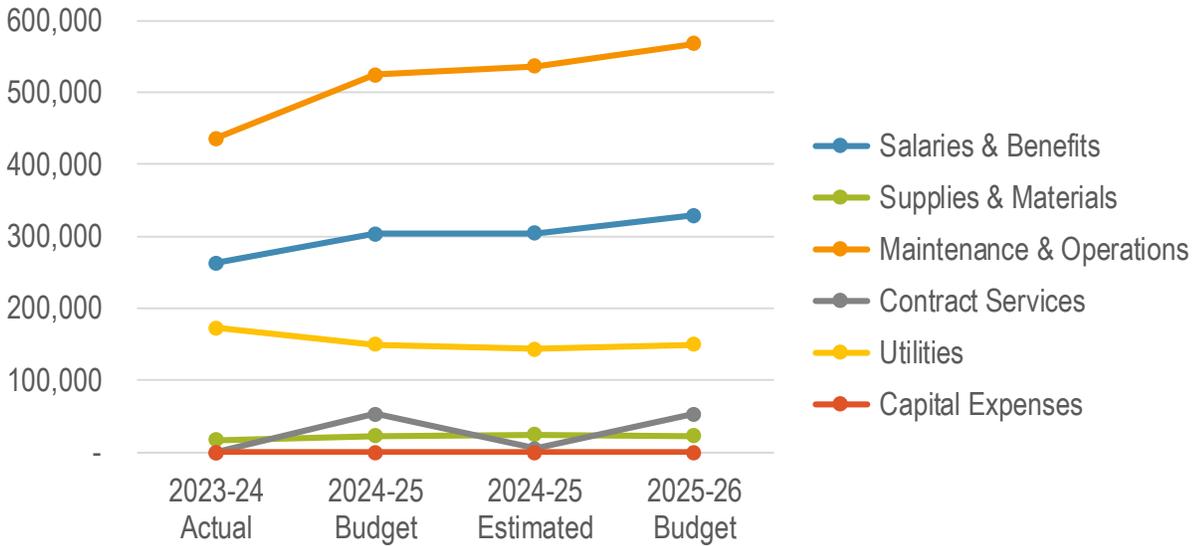
PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Ensure optimal wastewater treatment to produce a safe effluent				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Average monthly tons of waste sludge processed	63	95	62	75
DEPARTMENTAL OBJECTIVE				
Provide adequate treatment to ensure monthly parameters are being met in the removal of BOD, TSS, NH3, and E.coli				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percentage of Discharge Monthly Reports in compliance with permit requirements	100%	100%	100%	100%

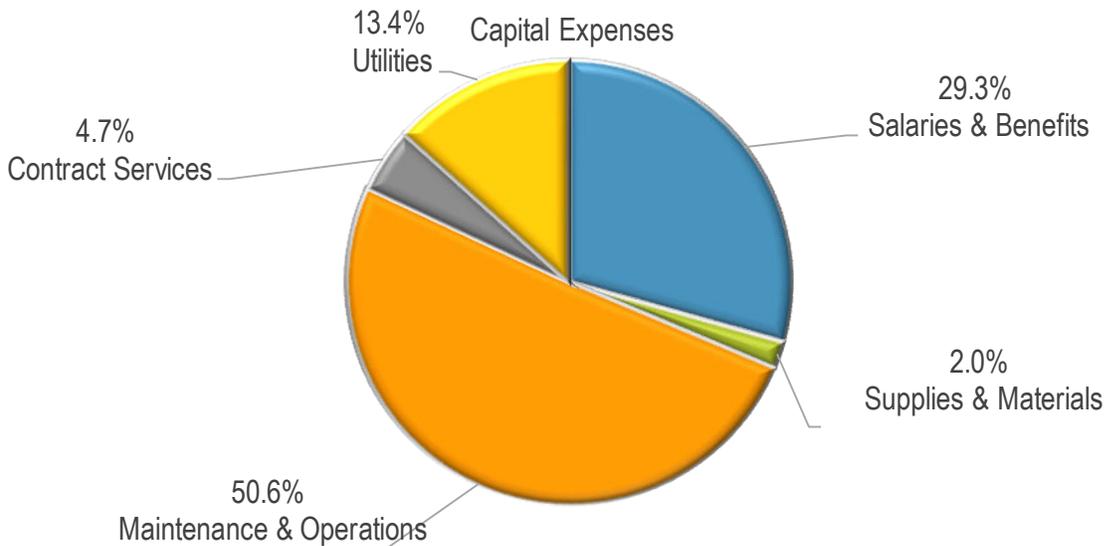
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	262,757	303,117	303,801	329,000	25,883	8.54%
Supplies & Materials	16,734	22,500	24,286	22,500	-	0.00%
Maintenance & Operations	436,047	524,220	536,289	567,730	43,510	8.30%
Contract Services	-	53,000	5,498	53,000	-	0.00%
Utilities	173,029	150,000	142,992	150,000	-	0.00%
Capital Expenses	-	-	-	-	-	-
Total	888,567	1,052,837	1,012,866	1,122,230	69,393	6.59%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



ELECTRIC

OVERVIEW

The City of Sanger Electric Department provides service to over 2000 customers and maintains the electrical distribution system with the City's Electric service area. Sanger Electric is dedicated to providing fast, reliable and professional service at the lowest cost possible.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve Sanger's basic infrastructure.
- Provide a safe and prepared City.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- New Commercial Accounts brought online (Tom Thumb Grocery Store and Blue Star Building L).
- The Apprenticeship Program for the new employees has been implemented.

GOALS FOR FISCAL YEAR 2025-26

- Getting the Substation Expansion Started.
- Starting the first phase of the System Upgrade.
- Complete the new metering system.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Director of Electric Utilities	1	1	1
Foreman	1	1	1
Crew Leader	1	1	1
Line Tech	3	3	3
Electric Tech/Groundman	1	1	1
Administrative Assistant	1	1	1
Total Budgeted Positions	8	8	8

PERFORMANCE MEASURES

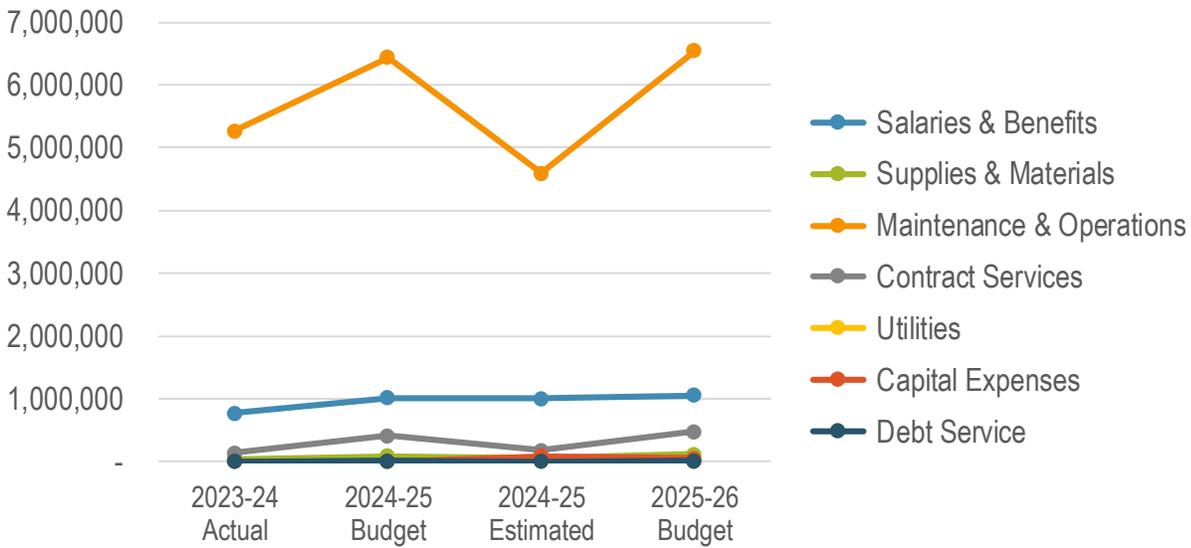
CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
Provide the most efficient electric service at the least cost to the rate payers				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of work orders responded to within 48 hours	70%	82%	78%	90%
Percent of after-hours calls responded to within 30 minutes	89%	90%	92%	100%

CITY COUNCIL GOAL				
Improve Sanger's basic infrastructure				
DEPARTMENTAL OBJECTIVE				
Strive to continuously update and maintain the electric infrastructure				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Clear 4.5 miles of distribution miles annually	1 mile	1 mile	4.2 miles	4.5 miles
Upgrading electric poles	82	102	125	10
Number of LED street light conversions completed	12	32	21	15

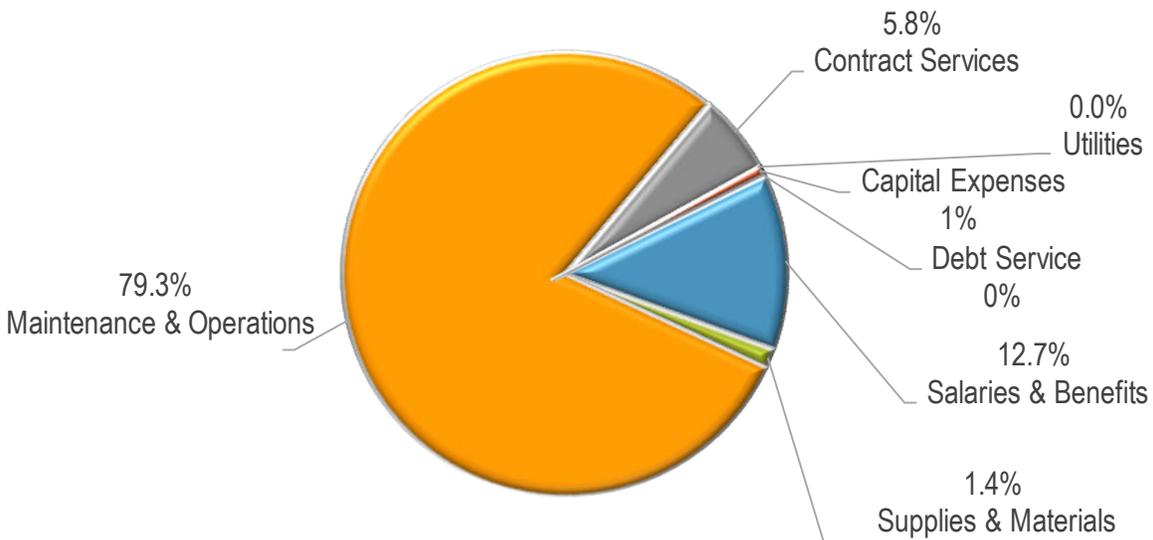
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	776,021	1,017,745	1,005,660	1,052,400	34,655	3.41%
Supplies & Materials	45,885	80,816	61,673	117,720	36,904	45.66%
Maintenance & Operations	5,268,557	6,441,441	4,595,084	6,546,237	104,796	1.63%
Contract Services	136,192	410,618	181,141	478,800	68,182	16.60%
Utilities	1,654	3,400	1,654	3,400	-	0.00%
Capital Expenses	-	-	89,503	54,000	54,000	-
Debt Service	4,742	7,500	5,097	7,500	-	0.00%
Total	6,233,051	7,961,520	5,939,812	8,260,057	298,537	3.75%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



CUSTOMER SERVICE

OVERVIEW

The City of Customer Service Department performs functions of utility billing and customer service to all of the City's residential and commercial utility customers. These functions were formerly in the Finance Department, and the new Customer Service Department was established for the 2023-2024 budget year. Three positions from Finance were reassigned to the new department.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve staff efficiency through the use of technology and training.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Improved customer ease of connections and disconnects by implementing DocuSign and online payment portal through CivicPlus.
- Reduce water waste and increase customer satisfaction by starting leak notifications to customers.
- Increased billing accuracy through AMI billing.

GOALS FOR FISCAL YEAR 2025-26

- Update the billing cycles to a week apart to streamline processes.
- Move read date closer to bill date to reduce unbilled usage.
- Promote self-service and efficiency through the release of the AMI customer portal.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Customer Service Manager	1	1	1
Customer Service Representative	2	2	2
Total Budgeted Positions	3	3	3

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
To increase operational efficiency by incorporating electronic processes for the billing and paying of utility accounts				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Increase the number of accounts signed up for paperless billing - percent of accounts signed up for e-bills	5%	13%	21%	30%
Increase the number of payments processed through an automated process (draft, online, phone, or text) - percent of payments made via an automated process	54%	58%	61%	64%

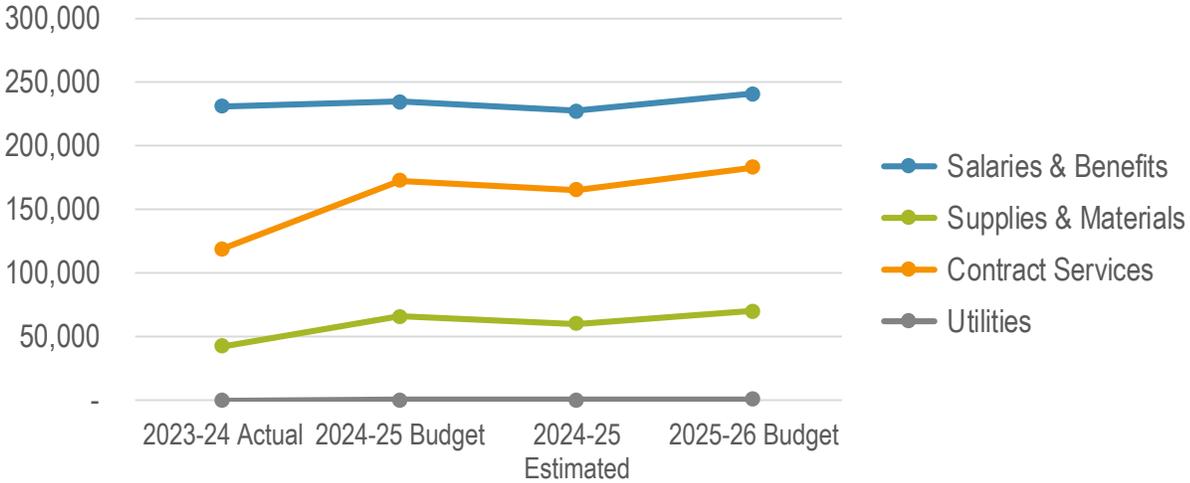
CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
To provide exceptional service to utility billing customers, fostering a positive customer-centric atmosphere				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of utility bills processed on time	100.0%	100.0%	100%	100%
Percent of utility bills processed without error due to the Customer Service Department	97.7%	99.8%	99.9%	100.0%

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Implement Laserfiche to improve customer service efficiency				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of utility customer account documents digitized	50%	100%	100%	100%

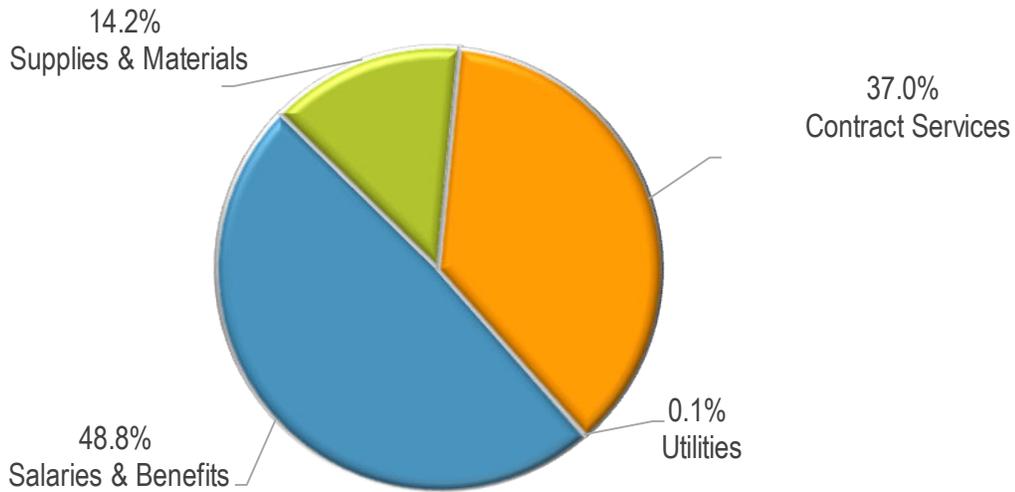
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	230,486	234,058	227,003	240,600	6,542	2.80%
Supplies & Materials	42,196	65,400	60,000	69,900	4,500	6.88%
Contract Services	118,612	172,500	165,000	182,500	10,000	5.80%
Utilities	-	100	100	600	500	500.00%
Total	391,294	472,058	452,103	493,600	21,542	4.56%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



DEBT SERVICE

OVERVIEW

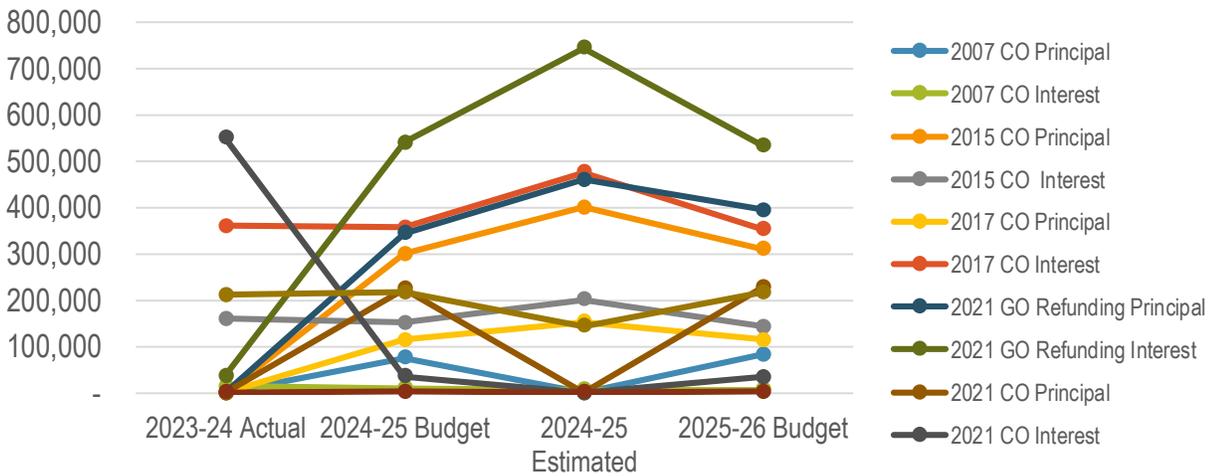
Debt Service pays principal, interest, and bond fees on the City's Enterprise Fund Debt.

No personnel are budgeted in this department.

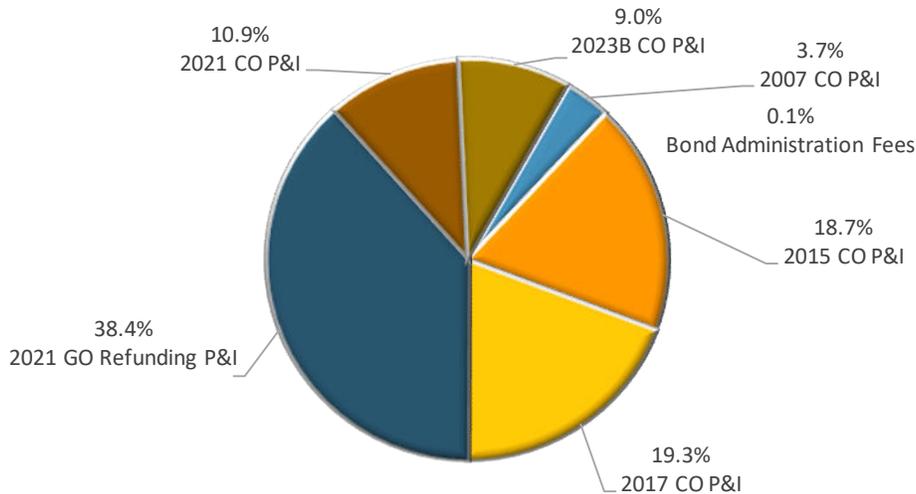
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
2007 CO Principal	-	75,900	-	82,500	6,600	8.70%
2007 CO Interest	13,940	10,745	7,162	7,405	(3,340)	-31.08%
2015 CO Principal	-	300,000	399,990	310,000	10,000	3.33%
2015 CO Interest	160,750	151,900	202,528	142,750	(9,150)	-6.02%
2017 CO Principal	-	115,000	153,330	115,000	-	0.00%
2017 CO Interest	361,050	357,600	476,788	353,000	(4,600)	-1.29%
2021 GO Refunding Principal	-	345,000	459,989	395,000	50,000	14.49%
2021 GO Refunding Interest	37,652	541,150	745,747	534,250	(6,900)	-1.28%
2021 CO Principal	-	224,400	-	228,800	4,400	1.96%
2021 CO Interest	550,750	36,348	-	34,395	(1,953)	-5.37%
2023B CO Interest	211,630	217,056	144,701	217,056	-	0.00%
Bond Administration Fees	2,250	2,500	2,333	2,500	-	0.00%
Total	1,338,022	2,377,599	2,592,568	2,422,656	45,057	1.90%

EXPENDITURE BY CATEGORY



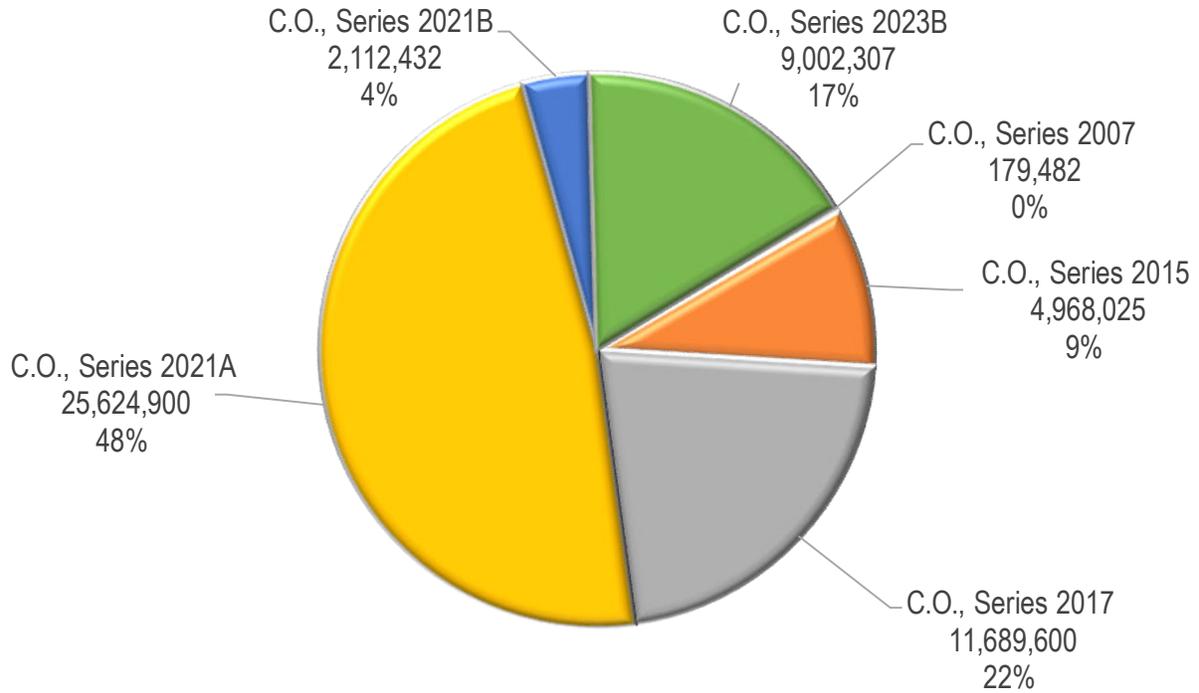
EXPENDITURE ALLOCATION



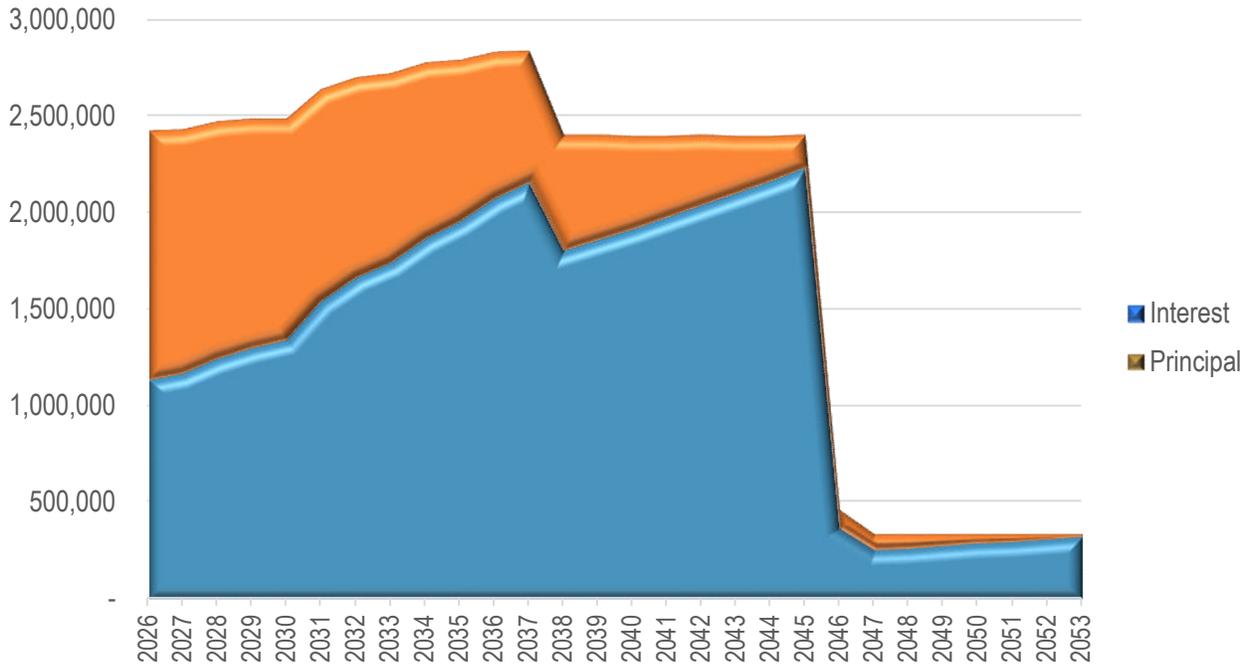
ENTERPRISE DEBT SERVICE REQUIREMENTS BY YEAR

Fiscal Year	Principal	Interest	Total
2026	1,131,300	1,288,857	2,420,157
2027	1,169,000	1,260,315	2,429,315
2028	1,243,200	1,223,852	2,467,052
2029	1,302,000	1,182,616	2,484,616
2030	1,342,000	1,138,381	2,480,381
2031	1,540,800	1,091,917	2,632,717
2032	1,660,200	1,036,638	2,696,838
2033	1,740,200	974,398	2,714,598
2034	1,860,000	908,869	2,768,869
2035	1,950,000	833,712	2,783,712
2036	2,070,000	754,850	2,824,850
2037	2,150,000	683,556	2,833,556
2038	1,800,000	599,806	2,399,806
2039	1,855,000	542,206	2,397,206
2040	1,910,000	482,756	2,392,756
2041	1,970,000	423,506	2,393,506
2042	2,035,000	362,356	2,397,356
2043	2,095,000	299,156	2,394,156
2044	2,160,000	234,106	2,394,106
2045	2,230,000	167,006	2,397,006
2046	370,000	97,706	467,706
2047	260,000	84,106	344,106
2048	270,000	73,706	343,706
2049	280,000	62,906	342,906
2050	295,000	51,356	346,356
2051	305,000	39,188	344,188
2052	315,000	26,606	341,606
2053	330,000	13,613	343,613
Total	37,638,700	15,938,046	53,576,746

Total Enterprise Debt Service Debt by Obligation



Enterprise Debt Service Annual Debt Service Requirements



TRANSFERS

OVERVIEW

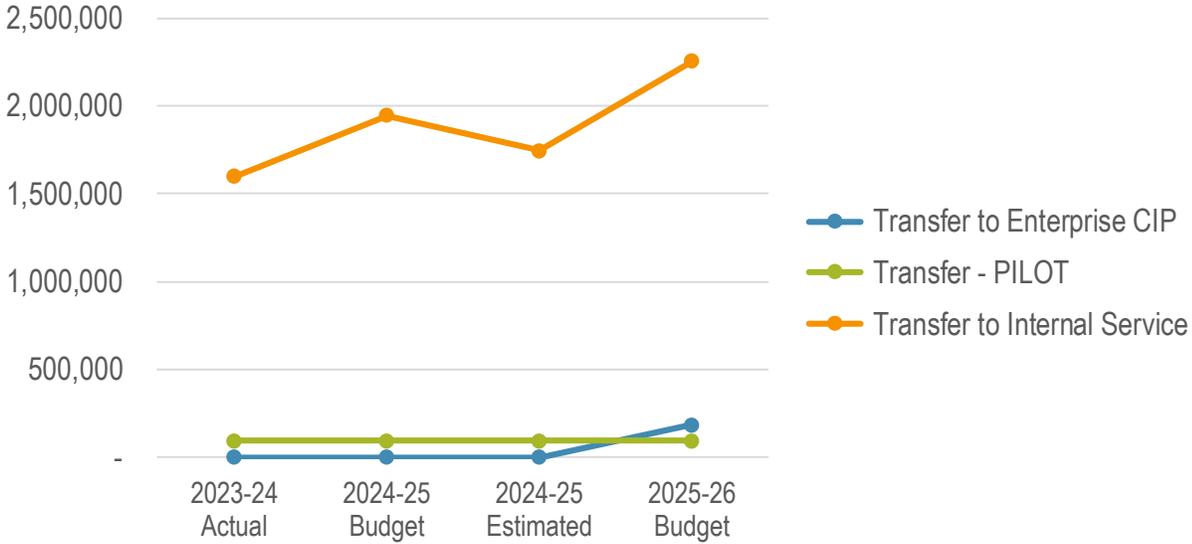
The City transfers between funds in order to properly account for revenues and expenses.

No personnel are budgeted in this department.

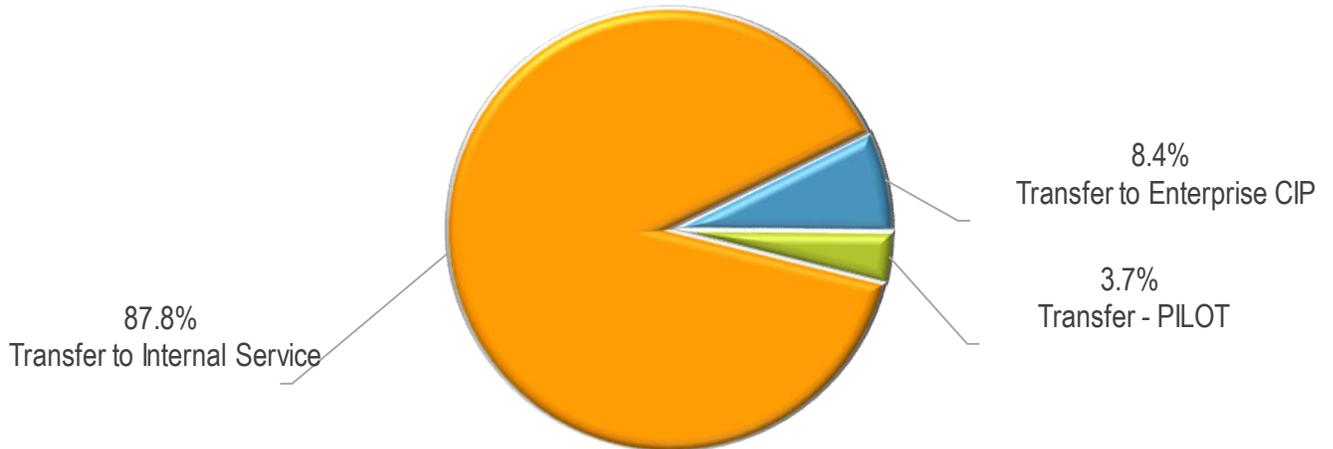
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Transfer to Enterprise CIP	-	-	-	186,715		
Transfer - PILOT	95,000	95,000	95,000	95,000	-	0.00%
Transfer to Internal Service	1,597,644	1,945,683	1,745,432	2,254,887	309,204	15.89%
Total	1,692,644	2,040,683	1,840,432	2,536,602	309,204	15.15%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



INTERNAL SERVICE FUND

OVERVIEW

Revenues and expenses related to services provided to organizations inside the City on a cost reimbursement basis are accounted for in an Internal Service Fund. The City's Internal Service Fund was set up to provide administrative support services to other city Funds.

The Internal Service Fund receives revenues from transfers from the General Fund and the Enterprise Fund.

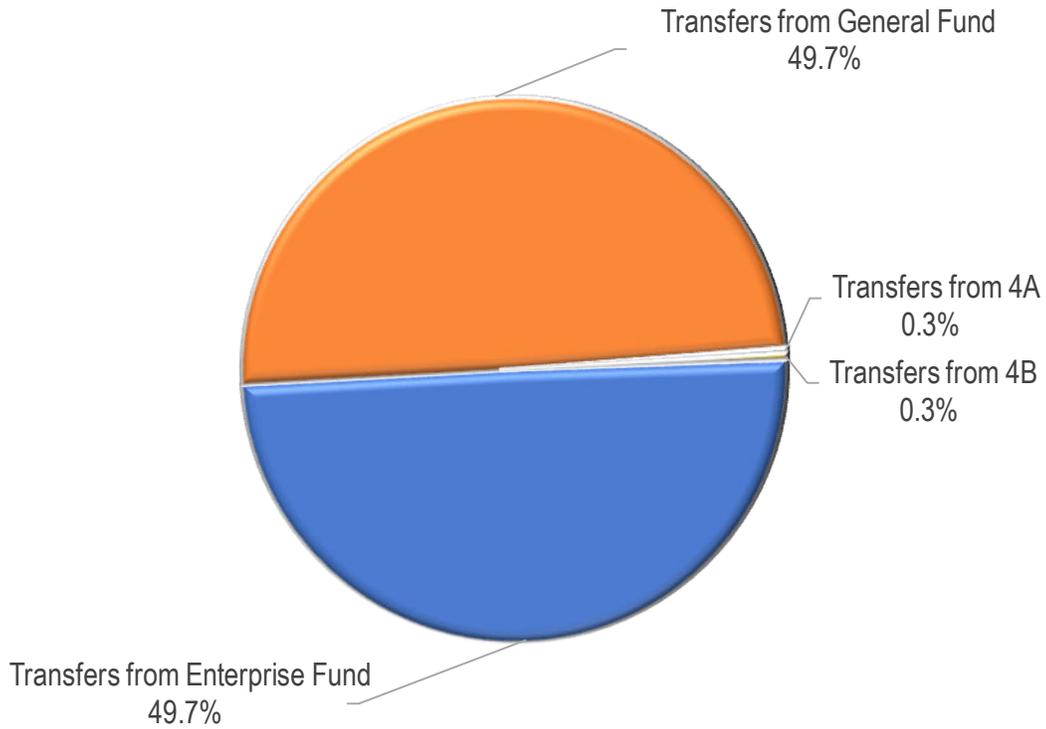
The Internal Service Fund includes these departments:

- City Council
- Administration
- City Secretary
- Public Works Administration
- Finance
- Human Resources
- Marketing
- Facilities
- Non-Departmental

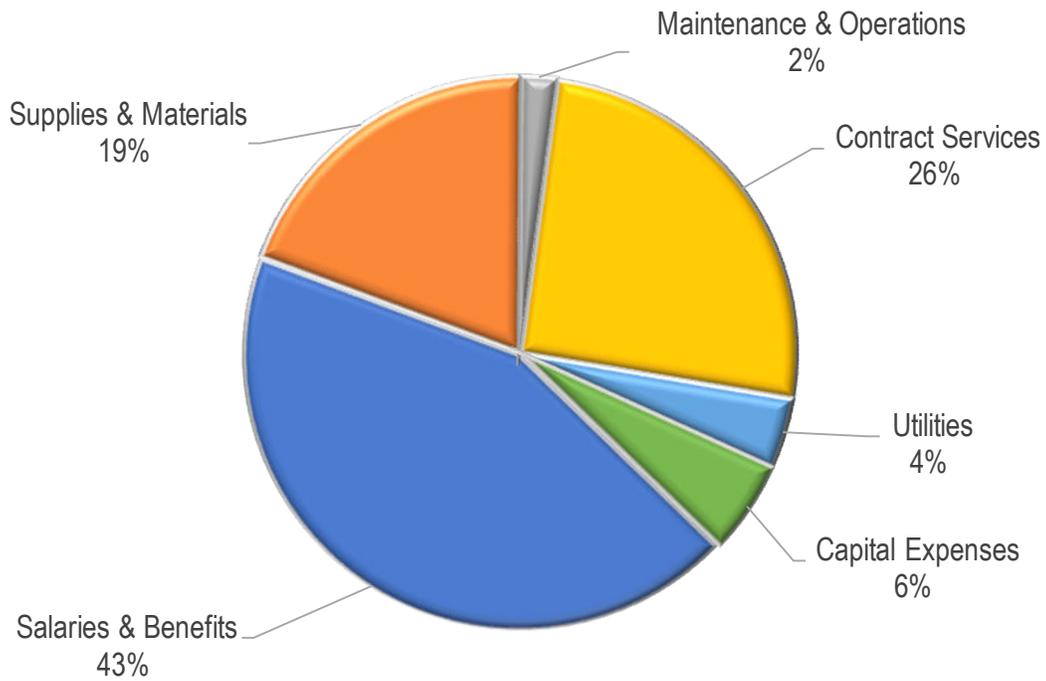
The basis of accounting for the Internal Service Fund for both financial reporting and budgeting is the modified accrual basis.

INTERNAL SERVICE FUND BUDGET SUMMARY

Internal Service Fund Revenues



Internal Service Fund Expenditures

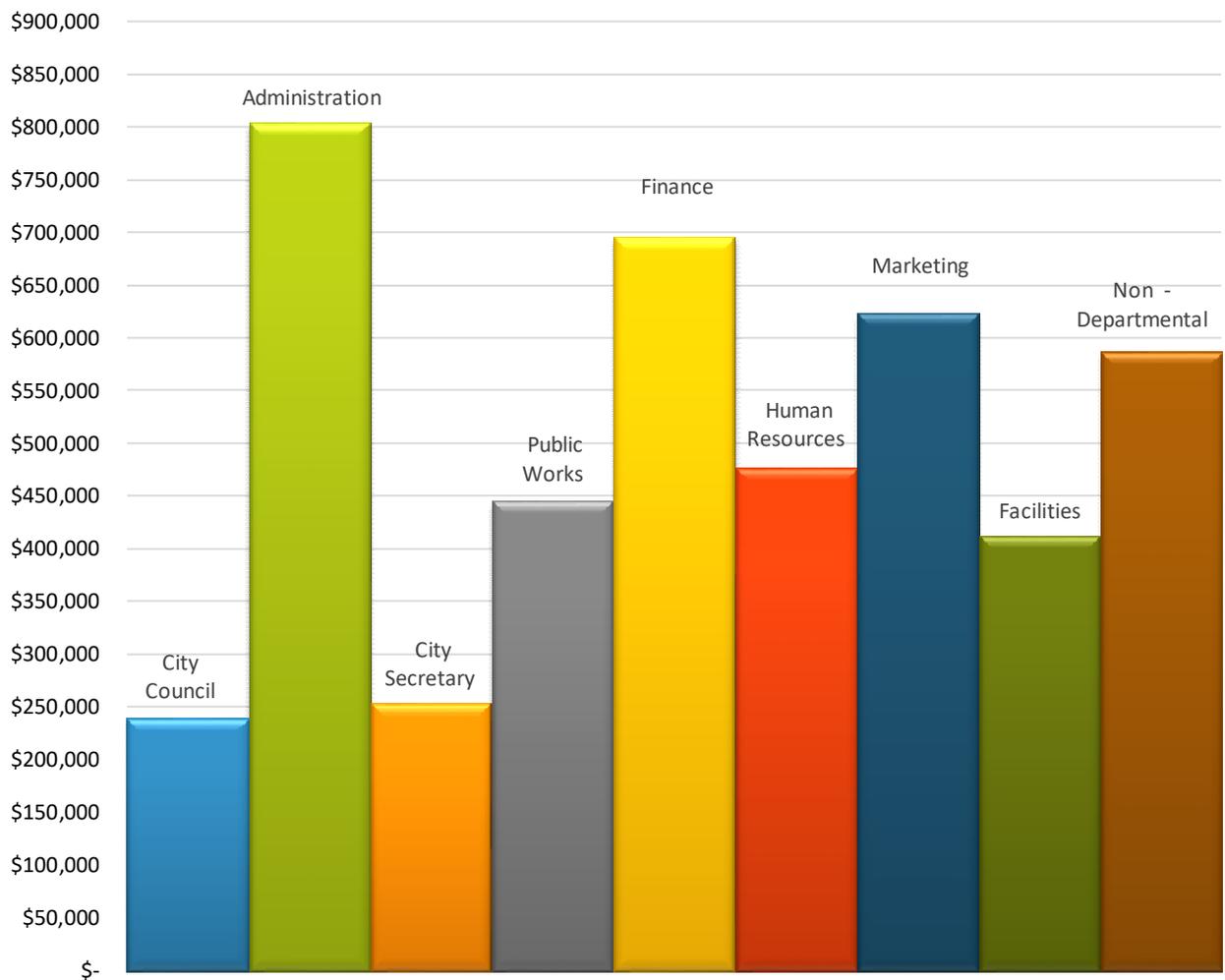


INTERNAL SERVICE FUND BUDGET SUMMARY

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	-	48,118	48,118	48,118
Revenues				
Transfers from Enterprise Fund	1,597,644	1,945,684	1,994,579	2,254,886
Transfers from General Fund	1,597,644	1,945,683	1,994,580	2,254,887
Transfers from 4A	15,000	15,000	15,000	15,000
Transfers from 4B	15,000	15,000	15,000	15,000
Total Revenues	3,225,288	3,921,367	4,019,159	4,539,773
Expenditures				
Salaries & Benefits	1,596,166	2,049,335	2,023,931	1,971,230
Supplies & Materials	554,087	848,959	800,289	883,427
Maintenance & Operations	85,225	87,650	84,896	92,500
Contract Services	776,905	944,694	927,136	1,158,980
Utilities	163,231	165,360	172,341	185,386
Capital Expenses	-	14,850	10,566	248,250
Debt Service	1,556	-	-	-
Total Expenditures	3,177,170	4,110,848	4,019,159	4,539,773
Net Revenues Over (Under) Expenditures	48,118	(189,481)	-	-
Ending Fund Balance	48,118	(141,363)	48,118	48,118

INTERNAL SERVICE FUND 2023-2024 EXPENDITURES BY CATEGORY AND DEPARTMENT

	Expenditure Category							Total
	Salaries & Benefits	Supplies & Materials	Maintenance & Operations	Contract Services	Utilities	Capital Outlay		
City Council	\$ -	\$ 22,400	\$ -	\$ 49,500	\$ 2,450	\$ 165,500	\$ 239,850	
Administration	525,200	49,970	10,000	217,000	1,900	-	804,070	
City Secretary	147,700	89,630	-	16,000	436	-	253,766	
Public Works	341,700	15,300	1,500	88,000	-	-	446,500	
Finance	486,000	132,900	-	7,500	600	69,250	696,250	
Human Resources	253,330	74,700	-	147,500	1,000	-	476,530	
Marketing	159,800	430,000	1,500	32,500	-	-	623,800	
Facilities	57,500	21,420	70,000	70,980	179,000	13,500	412,400	
Non - Departmental	-	47,107	9,500	530,000	-	-	586,607	
Total	\$ 1,971,230	\$ 883,427	\$ 92,500	\$ 1,158,980	\$ 185,386	\$ 248,250	\$ 4,539,773	



CITY COUNCIL

OVERVIEW

The City of Sanger City Council is elected by the people and is responsible for setting general policy and direction for city government. The Council's budget includes funds to pay for items such as audit services and City elections.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

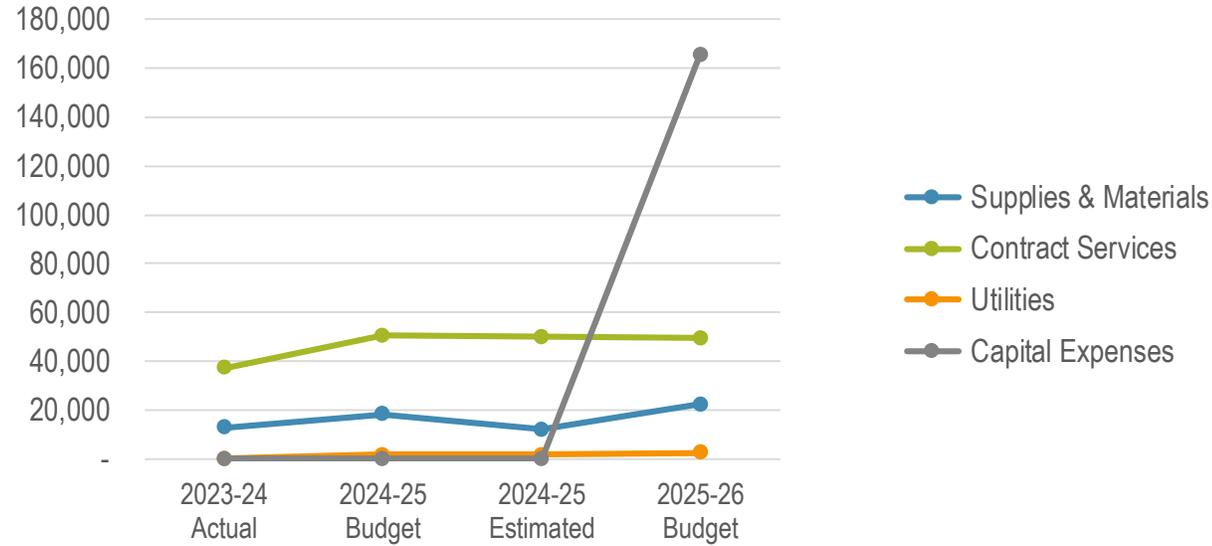
- Improve staff efficiency through the use of technology and training.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Improve Sanger's basic infrastructure.
- Improve the visual appearance of Sanger.
- Promote economic development and a diversified economy.
- Provide a safe and prepared City.
- Promote cultural and recreational opportunities for locals and tourists.

No personnel are budgeted in this department.

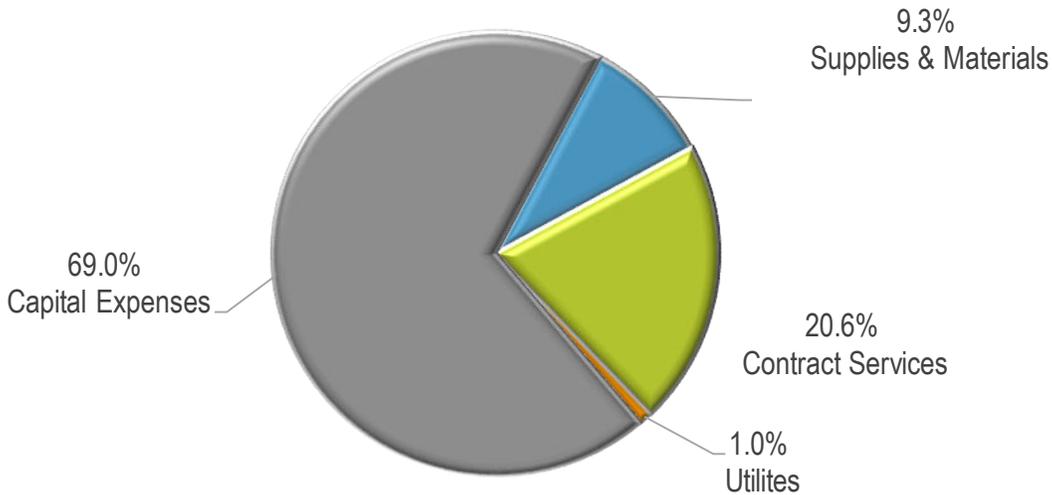
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Supplies & Materials	12,924	18,208	12,000	22,400	4,192	23.02%
Contract Services	37,084	50,442	50,000	49,500	(942)	-1.87%
Utilities	-	1,650	1,650	2,450	800	0
Capital Expenses	-	-	-	165,500	165,500	-
Total	50,008	70,300	63,650	239,850	169,550	241.18%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



ADMINISTRATION

OVERVIEW

The City of Sanger Administration Department is responsible for the daily operations of all aspects of city government. Administration includes the office of City Manager. Administration is responsible for the day-to-day general governmental administration of the City including directing, coordinating, and reviewing operations in the implementation of policy directive provided by Sanger’s Mayor and City Council.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve staff efficiency through the use of technology and training.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Improve Sanger’s basic infrastructure.
- Improve the visual appearance of Sanger.
- Promote economic development and a diversified economy.
- Provide a safe and prepared City.
- Promote cultural and recreational opportunities for locals and tourists.

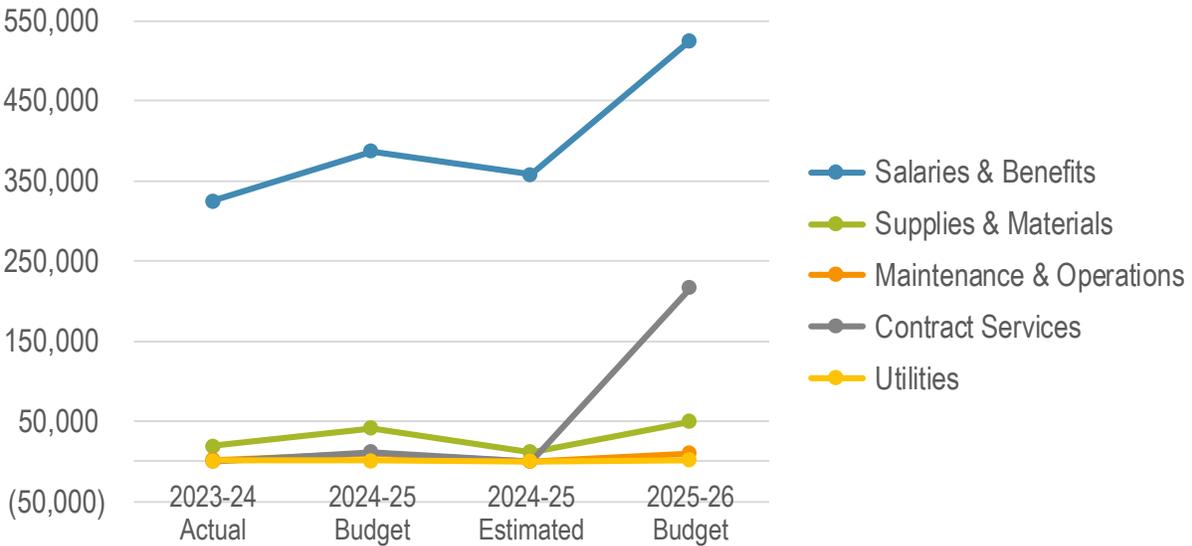
BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
City Manager	1	1	1
Assistant City Manager	1	0	0
Executive Assistant	0	1	1
Capital Improvement Manager	0	1	1
Total Budgeted Positions	2	3	3

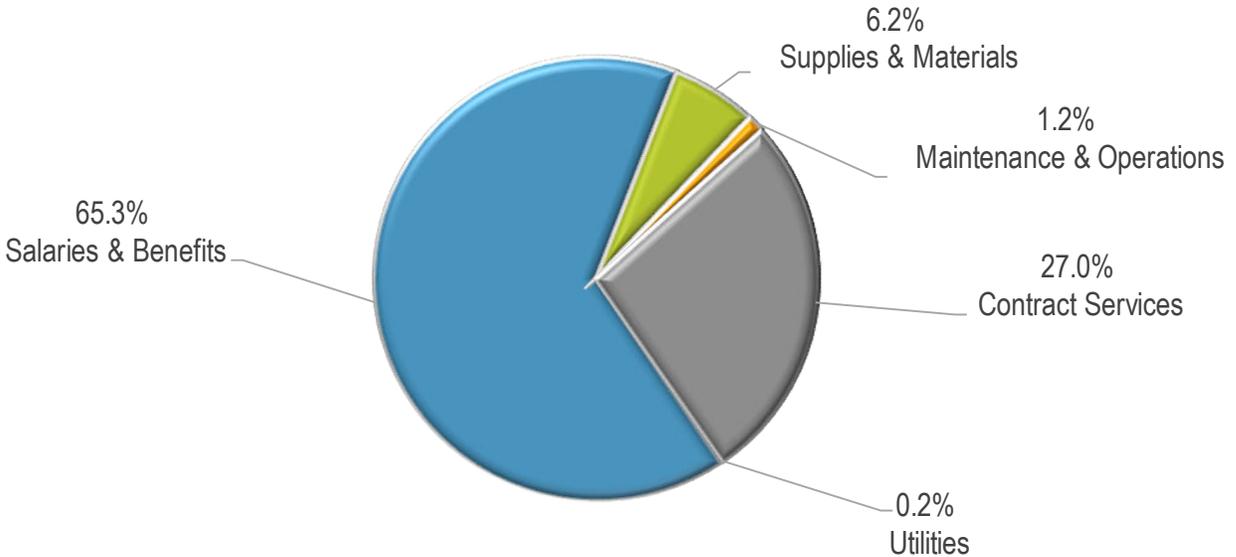
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	325,421	386,663	357,933	525,200	138,537	35.83%
Supplies & Materials	18,975	42,000	12,151	49,970	7,970	18.98%
Maintenance & Operations	1,623	10,000	-	10,000	-	0.00%
Contract Services	-	12,000	393	217,000	205,000	1708.33%
Utilities	930	1,000	880	1,900	900	90.00%
Capital Expenses	-	51,000	45,000	-	(51,000)	-100.00%
Total	346,949	502,663	416,357	804,070	301,407	59.96%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



CITY SECRETARY

OVERVIEW

The City of Sanger City Secretary Department is responsible for implementing policies and procedures for disseminating information to the Sanger City Council, City staff, and citizens of Sanger. The City Secretary's core services include elections, preparing City Council meeting packets and meeting minutes, records management, processing Public Information Act requests, and maintaining the City's Code of Ordinances.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve staff efficiency through the use of technology and training.
- Maintain excellent, conservative finances while delivering the services desired by its citizens.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Managed the May 2025 General Election.
- Implemented Board Application and Management software.
- Assisted with the voluminous import of Police records into Laserfiche.
- Completed a records destruction for departments.
- Completed four professional training courses.
- Created an Electronic Mail Records Retention and Destruction policy.
- Coordinated the revision of the Police Department's SOP for processing Public Information Act requests.

GOALS FOR FISCAL YEAR 2025-26

- Manage the May 2026 General Election.
- Complete an annual records destruction.
- Implement the Court records management workflow in Laserfiche.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
City Secretary	1	1	1
Total Budgeted Positions	1	1	1

PERFORMANCE MEASURES

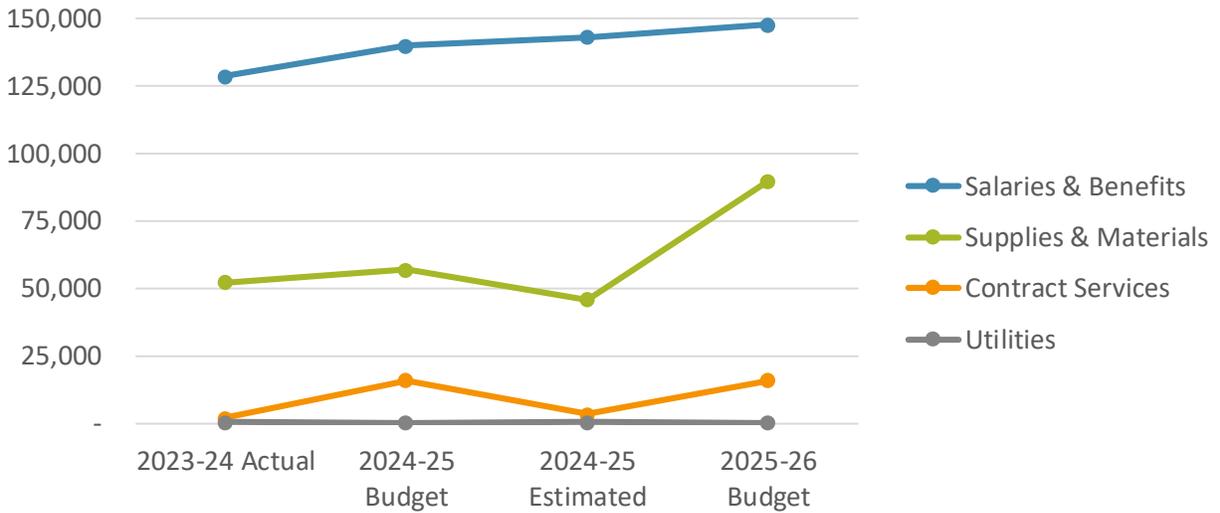
CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
Increase government transparency by providing timely public access to City Council agendas and legislative action taken by City Council in the minutes				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
City Council agendas posted 72 hours before meeting	100%	100%	100%	100%

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Utilization of software and process workflows to increase staff efficiency and effectiveness responding to requests				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of Public Information Act (PIA) requests processed within statute timeframe	100%	100%	100%	100%

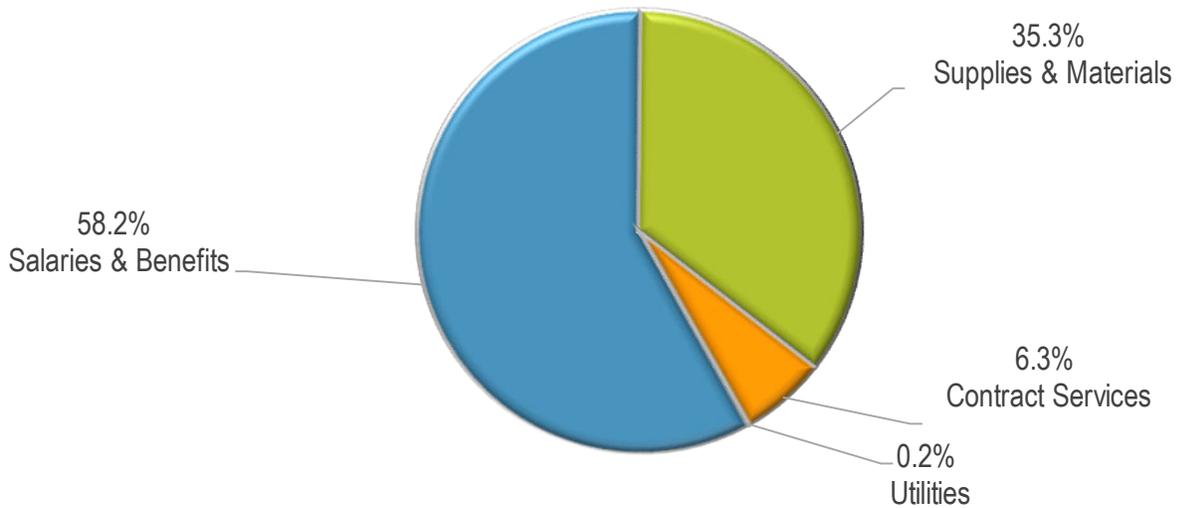
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	128,507	139,662	143,028	147,700	8,038	5.76%
Supplies & Materials	52,265	56,800	45,770	89,630	32,830	57.80%
Contract Services	1,910	16,000	3,388	16,000	-	0.00%
Utilities	457	436	472	436	0	0
Total	183,139	212,898	192,658	253,766	40,868	19.20%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



LEGAL

OVERVIEW

At the end of the 2024-25 year, the Legal Department will be closed. Legal functions have been outsourced, and legal expenses will be budgeted in the Administration Department. Prior year budget information is presented here to maintain a historical perspective.

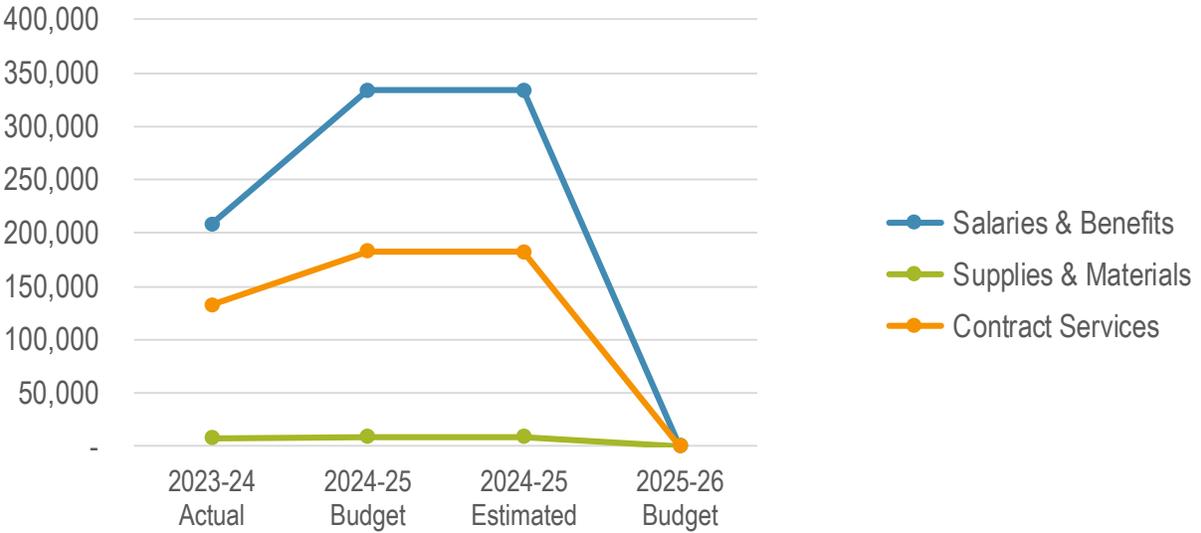
BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
City Attorney	1	1	0
Total Budgeted Positions	1	1	0

DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	208,133	333,428	333,428	-	(333,428)	-100.00%
Supplies & Materials	7,769	8,842	8,842	-	(8,842)	-100.00%
Contract Services	132,455	182,498	182,000	-		0.00%
Total	348,357	524,768	524,270	-	(342,270)	-65.22%

EXPENDITURE BY CATEGORY



PUBLIC WORKS

OVERVIEW

The City of Sanger Public Works Administration Department oversees the street, park and recreation, fleet maintenance, water and wastewater departments. It is also responsible for engineering services and liaison with outside engineers and contractors. Public Works Administration oversees most capital improvement projects. Engineering also reviews new subdivision plans and serves as the flood plain coordinator.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Improve the visual appearance of Sanger.
- Improve Sanger’s basic infrastructure.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Coordination with TXDOT on I-35/455 projects.
- Coordinate with KSA on new WWTP site selection.
- Entered into a Voluntary Advanced Funding Agreement with TXDOT for aesthetic improvements at I-35/455.
- Processed 2,042 Brush/Limb Pick Ups.

GOALS FOR FISCAL YEAR 2025-26

- Marion Road/Belz Road City/County project.
- Receive reimbursements from TXDOT for FM 455 and I-35 projects.
- Identify projects for the SUMP Program.
- Coordinate with TXDOT on the I-35 project.
- Create a position for a Public Works Operations Manager.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Public Works Director	1	1	1
Operations Coordinator	1	1	1
Administrative Assistant	0	1	1
Total Budgeted Positions	2	3	3

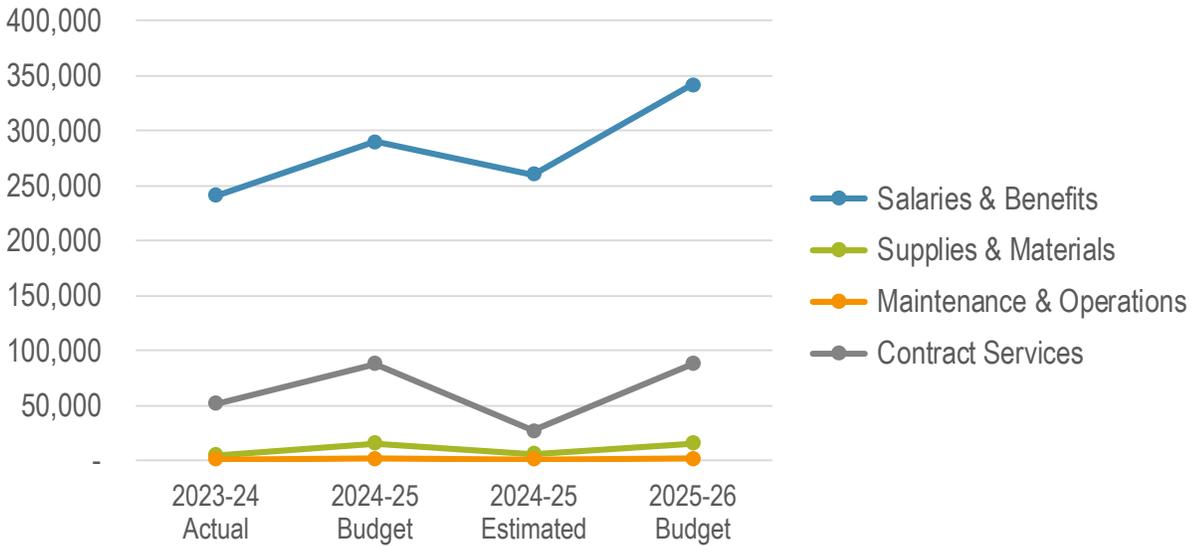
PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Improve the visual appearance of Sanger				
DEPARTMENTAL OBJECTIVE				
To provide an aesthetically pleasing community				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Remove 95% of brush and limb piles within one week of notification	94%	99%	96%	100%

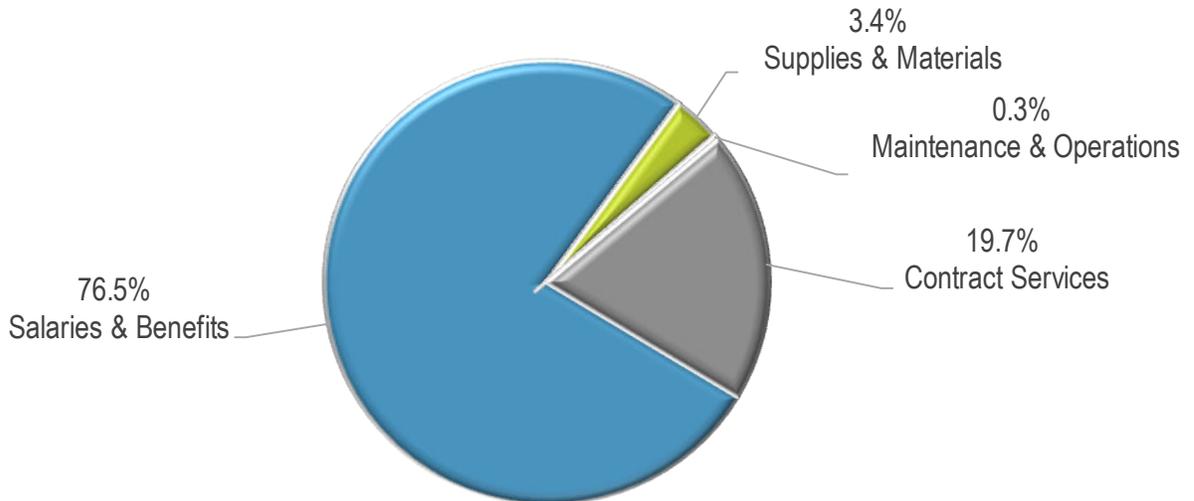
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	240,740	289,828	260,124	341,700	51,872	17.90%
Supplies & Materials	4,625	15,300	5,635	15,300	-	0.00%
Maintenance & Operations	762	1,500	1,153	1,500	-	0.00%
Contract Services	51,869	88,000	27,026	88,000	-	0.00%
Total	297,996	394,628	293,938	446,500	51,872	13.14%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



FINANCE

OVERVIEW

The Finance Department is responsible for all financial and accounting operations of the City. The department is charged with managing the City's resources through budgeting, purchasing, and reporting. Operations of the department include handling all accounts receivable and payable functions, preparing payroll for all City employees, paying all City obligations, and preparing the City's annual budget document. Finance assists Administration with budget monitoring and provides reports to the City Manager and City Council on current revenues and expenditures.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Improve staff efficiency through the use of technology and training.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- Received an unmodified opinion on the City's annual financial audit.
- Received an unmodified opinion on the City's Single Audit.
- Received the GFOA Distinguished Budget Presentation Award.
- Prepared 100% of payroll items without error due to departmental processing.
- Completed required Public Funds Investment Officer training.
- Implemented a new online procurement system to handle Requests for Proposals, Requests for Qualifications, and Contracts.
- Implemented a new purchasing card program, increasing staff productivity by automating approval and payment procedures.
- Presented an updated utility rate study to City Council.
- In partnership with the Human Resources Department, prepared to launch the Smart Dollar Financial Education Program for all employees.

GOALS FOR FISCAL YEAR 2025-26

- Receive an unmodified opinion on the City's annual audit.
- Receive the GFOA Distinguished Budget Presentation Award.
- Upgrade the City's financial management software from Tyler ERP Pro 9 to Tyler ERP Pro 10.
- Prepare 100% of payroll items without error due to departmental processing.
- Update the City's Purchasing Policy and Procedures Manual.
- Update the City's Travel Policy.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Finance Director	1	1	1
Controller	1	1	1
Accountant	1	1	1
Accounting Technician	1	1	1
Total Budgeted Positions	4	4	4

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Maintain excellent, conservative finances while delivering the services desired by its citizens				
DEPARTMENTAL OBJECTIVE				
To prepare financial and budgetary documents of the highest quality that evidence the spirit of transparency and full disclosure				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Maintain or increase the City's S&P bond rating	AA+	AA+	AA+	AA+
Receive an unmodified opinion on the City's annual audit	Received	Received	Received	Receive
Receive the GFOA Distinguished Budget Presentation Award	Awarded	Awarded	Awarded	Awarded
Monthly Financial reports provided to City Council	12	12	12	①
Biweekly Financial reports provided to City Departments	26	26	26	①
DEPARTMENTAL OBJECTIVE				
To provide timely an accurate payments to vendors and employees				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of accounts payable transactions processed within 30 days	93%	93%	92%	95%
Percent of employee payroll items prepared without processing errors	100%	100%	100%	100%
Number of accounts payable invoices processed	6,696	6,857	7,271	①
Number of Purchase Orders issued	528	314	301	①

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Implement Laserfiche to improve Accounts Payable efficiency				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Percent of Accounts Payable documents digitized	100%	52%	100%	100%
Number of vendor payments made by ACH	385	496	717	850
Number of Purchase card transactions	774	970	1,570	2,000
Percent of employee payroll payments made by Direct Deposit	99.87%	99.92%	99.93%	100.00%

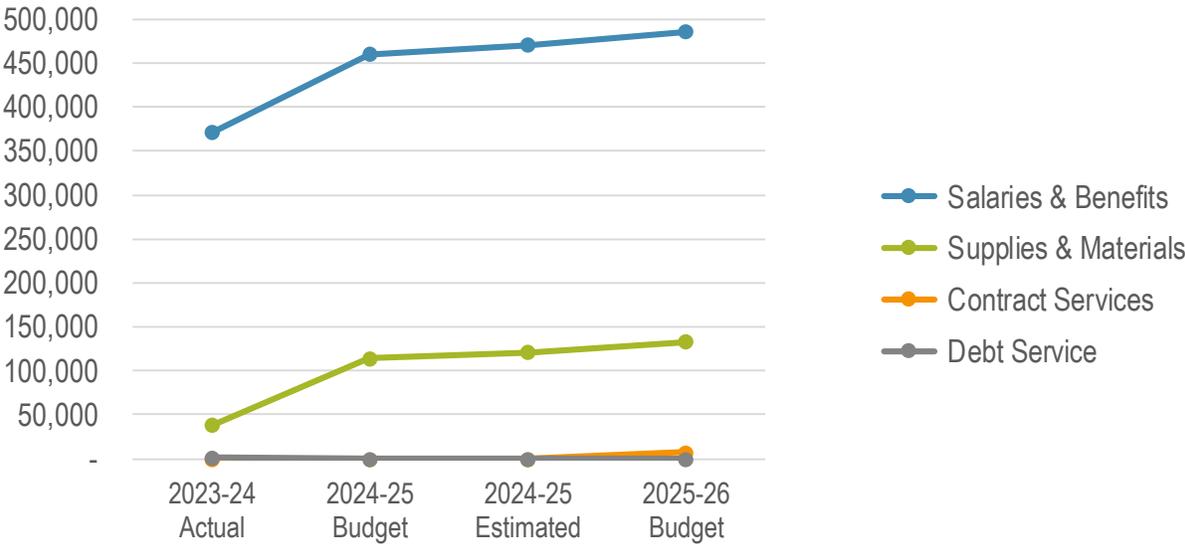
SYMBOL KEY

① Activity measures that are informational only

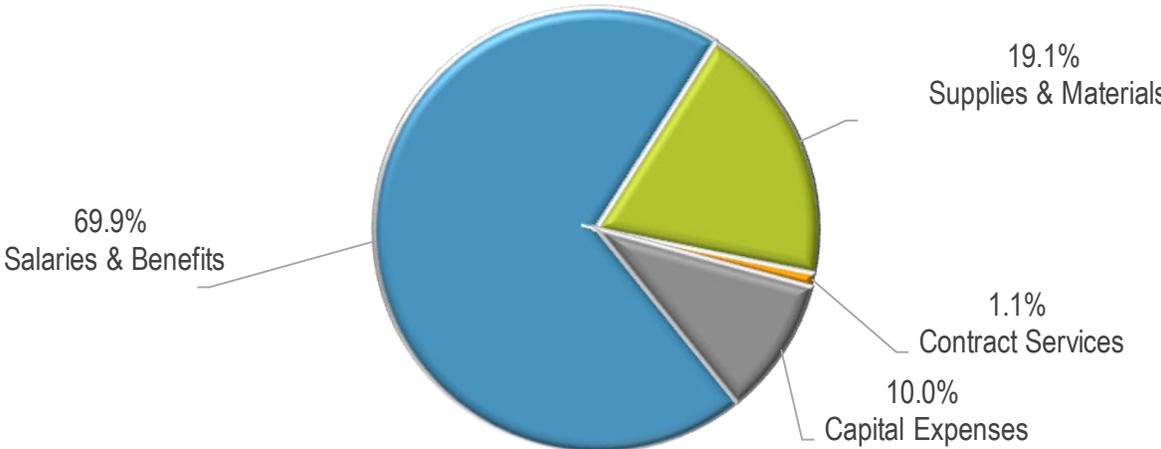
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	371,178	460,620	470,795	486,000	25,380	5.51%
Supplies & Materials	37,940	114,750	121,423	132,900	18,150	15.82%
Contract Services	-	-	-	7,500	7,500	-
Capital Expenses	3,199	-	-	69,250	69,250	-
Debt Service	1,556	-	-	-	-	-
Utilities	0	100	100	600	500	500.00%
Total	413,873	575,470	592,318	696,250	120,780	20.99%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



HUMAN RESOURCES

OVERVIEW

The City of Sanger Human Resources Department is responsible for providing support to City departments, current employees, and job applicants and providing expertise on salaries, benefits, training, and employee relations.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Improve staff efficiency through the use of technology and training.
- Provide a safe and prepared City.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- **Leadership Development:** Hosted two leadership sessions facilitated by Mike Alexander with The Lions Group, supporting continued growth and engagement among our leadership team.
- **Employee Benefits:** Successfully secured the City's 2025–2026 health insurance renewal with Blue Cross Blue Shield at under a 4% increase.
- **Employee Support Initiatives:** Partnered with Leaders Life to host the City's first-ever Employee Will Workshop, providing valuable planning resources for staff.
- **Employee Engagement:** Organized and hosted six employee appreciation events throughout the year, promoting a culture of recognition and connection across departments.
- **Recruitment and Outreach:** Participated in two regional hiring events to strengthen community partnerships and attract new talent.
- **Training and Development Partnerships:** Renewed agreements with TEEEX and the Texas Municipal League to continue serving as a host city for professional training opportunities.
- **Financial Wellness:** In partnership with the Finance Department, prepared to launch the Smart Dollar Financial Education Program for all employees.
- **Professional Certification:** In November, I will be among the first in the state of Texas to earn the Texas Municipal Human Resources Association (TMHRA) Certification.

GOALS FOR FISCAL YEAR 2025-26

- **Leadership Development:** Conduct four additional leadership sessions with to further advance the professional growth of our leadership team.
- **Emergency Management Training:** Host TEEEX onsite once again to provide in-person FEMA NIMS 300 and 400 courses.
- **Employee Feedback and Engagement:** Conduct a citywide employee survey, followed by tailored training sessions for supervisors based on survey results.
- **Compensation and Equity Review:** Perform a follow-up citywide salary survey to ensure compensation remains competitive and equitable.

- **Employee Health and Wellness:** Partner with the Fire Department to implement a new physical testing and health screening program focused on emergency services personnel.
- **Policy and Compliance:** Roll out and implement the newly updated Personnel Policy Manual to all employees.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Human Resources Director	1	1	1
Human Resources Generalist (Full Time)	0	1	1
Human Resources Generalist (Part Time)	1	0	0
Total Budgeted Positions	2	2	2

PERFORMANCE MEASURES

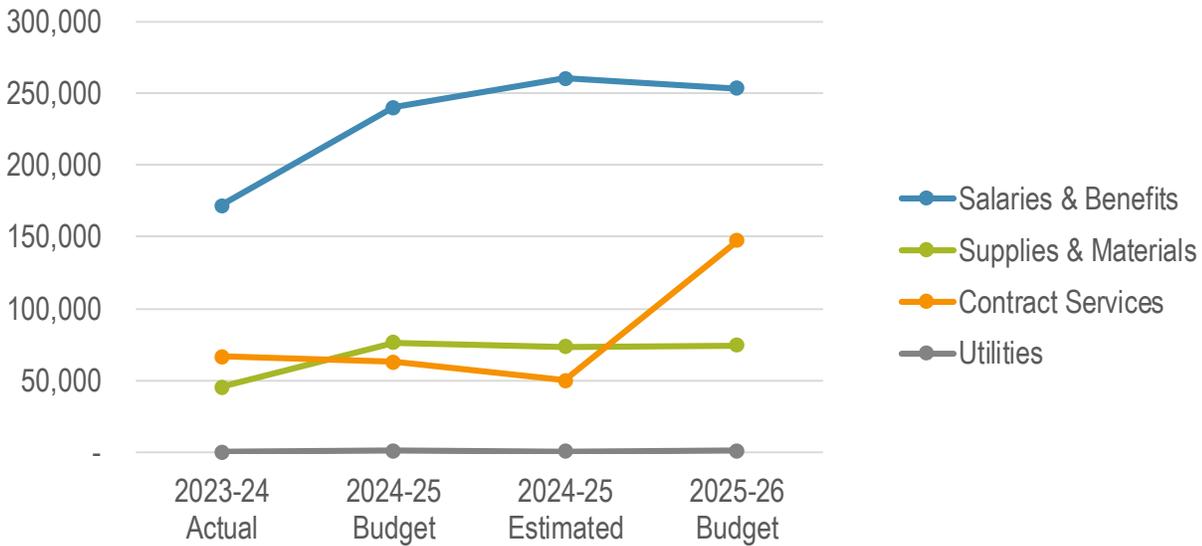
CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Staffing and Turnover				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Positions Filled	33	25	22	20
Time to fill a position	3-4 weeks	2-3 weeks	2-3 weeks	2-3 weeks
Employee Turnover/Retirement	26	17	18	15
DEPARTMENTAL OBJECTIVE				
Enriching Employees lives with Resources				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Wellness Events and Education	4	3	2	3
Flu Shot Clinic	2	2	1	1
Wellness Expo and Health Screening	0	1	1	2

CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Human Resources Sponsored Training Events				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Leadership Training	2	4	5	5
Teex's/FEMA Training	0	1	0	2
General Safety Training	0	2	4	5
DEPARTMENTAL OBJECTIVE				
Implement Laserfiche				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Moving active and inactive employee files to streamline processes and reduce the carbon footprint	16%	52%	80%	100%
DEPARTMENTAL OBJECTIVE				
On-site Training Hub with TML				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Securing the classification as a TML approved training Hub to offer more in person training opportunities to staff and surrounding Cities at a zero or minimal cost	85%	100%	100%	100%

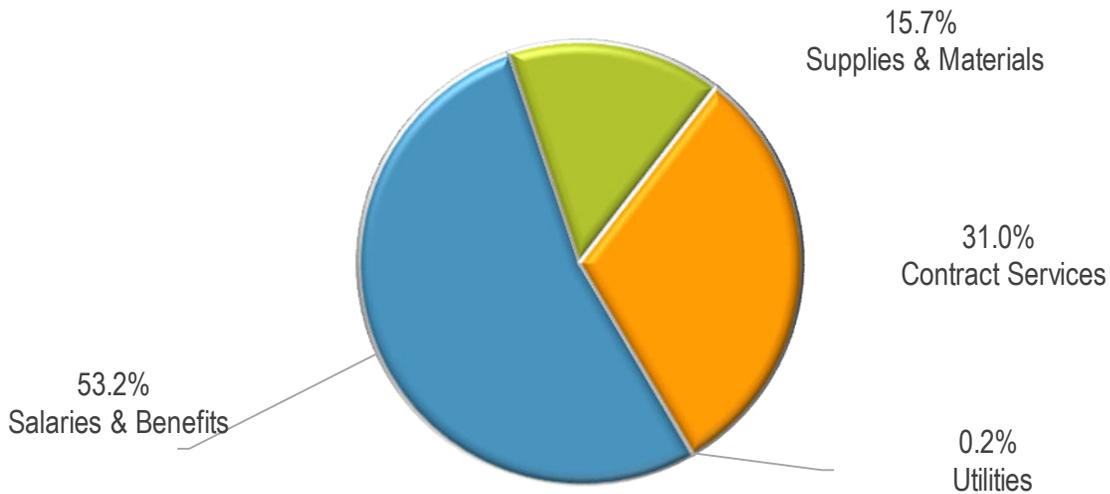
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	171,591	240,208	260,095	253,330	13,122	5.46%
Supplies & Materials	45,281	76,473	73,675	74,700	(1,773)	-2.32%
Contract Services	66,784	63,000	50,099	147,500	84,500	134.13%
Utilities	313	1,164	900	1,000	(164)	-14.09%
Total	283,969	380,845	384,769	476,530	95,685	25.12%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



MARKETING

OVERVIEW

The City of Sanger Marketing Department is responsible for promoting and marketing the City of Sanger and informing citizens about the City's services, programs, and special events.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Promote cultural and recreational opportunities for locals and tourists.
- Provide a safe and prepared City.
- Promote economic development and a diversified economy.
- Improve staff efficiency through the use of technology and training.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- **Awards** - Earned multiple honors, including TAMIO Awards (Best Flyer; Best Recurring Special Event), PR Daily Award finalists (Podcast; Blue Santa SWAG campaign), and a Lit Advertising Award (Best T-shirt).
- **Leadership Recognition** - City Manager John Noblitt received the North Texas Commission Regional Leadership Award and was named an Exemplary Public Servant by American City & County.
- **Discover Sanger Facebook Page** - Launched in March 2025; now at 1,500 followers.
- **Mayor City Council Recaps** - Produced monthly video recaps to help residents understand Council decisions and projects.
- **City Manager Updates** – Created monthly video scripts to support transparent communication with residents.
- **Sanger Sentinel** - Produced a quarterly edition of the Sanger Sentinel.
- **Tourism Video** - Collaborated on a tourism video and wrote the voice-over script.
- **Economic Development Ads** - Developed and submitted multiple print ad campaigns.
- **Blue Santa Program** - Organized communication for the launch of Blue Santa, partnering with Sanger ISD and the Education Foundation to support at-risk students.
- **Civic Engagement Meetings** - Coordinated resident meetings with City leadership to encourage open dialogue.
- **266 Express Podcast** - Produced episodes featuring local leaders, business owners, and event participants, strengthening community connections.

GOALS FOR FISCAL YEAR 2025-26

- Increase civic engagement by holding quarterly community meetings..
- Launch an updated Visit Sanger campaign with the tagline "When you're here, you're home."
- Refresh the Discover Sanger website.
- Expand City communications, including short updates from department heads on topics like code enforcement and ongoing projects.
- Improve visual and digital storytelling by creating short highlight videos.

- Build a stronger feedback loop with residents through a new listening initiative and quarterly surveys. Strengthen two-way communication through quarterly surveys.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Marketing Director	1	1	1
Total Budgeted Positions	1	1	1

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Promote cultural and recreational opportunities for locals and tourists				
DEPARTMENTAL OBJECTIVE				
Expand our current events to attract tourism and provide a statement event for Sanger				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Maintain the three current City events - Christmas on the Square, Freedom Fest, and Old Bolivar Street Festival	Maintained - Won Stevie Award for best municipal event	Maintained - Freedom Fest had >5,000 attendees	Maintained - Won Stevie Award for best recurring event	Maintain

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Provide opportunities for Community Engagement and interaction				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Community Engagement	Added Coffee with a cop, City Showcase 3CM, 1Cop	1 Coffee with City Manager, 3 Police Department events	Coffee with City Manger, National Night Out, Cones with Cops events	Expand events to include department heads and City Council.
Provide monthly Council Recaps through videos with the Mayor	Achieved	Achieved	Achieved	Achieve
Create a monthly letter and video from the CM to residents	Videos added / high click rate	1,600 views	1,394 views	Increase views by 10%

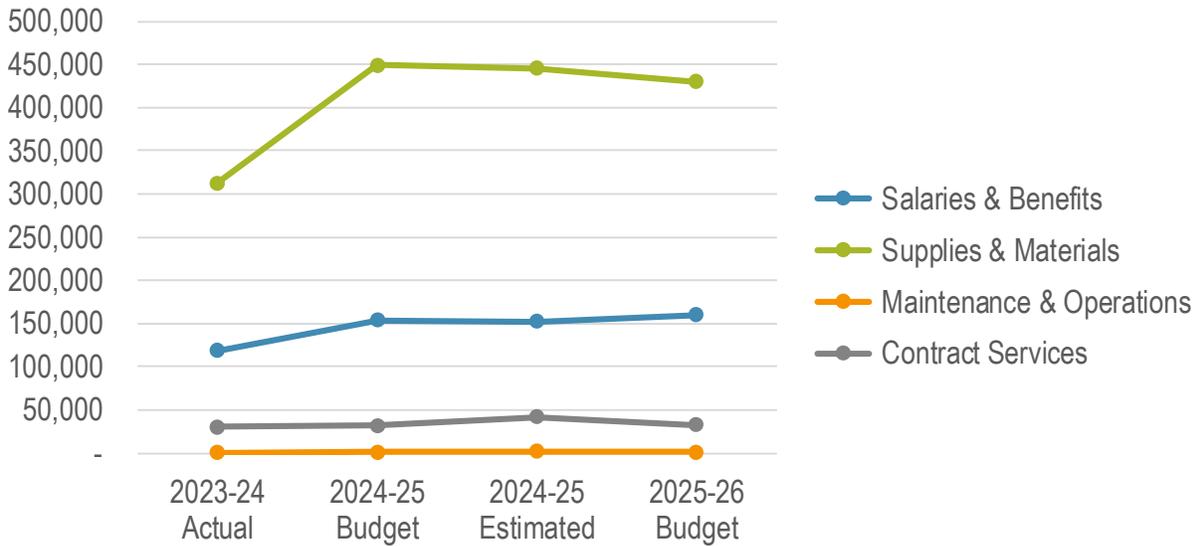
CITY COUNCIL GOAL				
Improve staff efficiency through the use of technology and training				
DEPARTMENTAL OBJECTIVE				
Communicate with Sanger residents and businesses through the use of social media				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Increase Facebook followers/likes	9,132 Followers	Followers up 11%	Followers up 10.6%	Increase followers by 10%
Maintain updated city website	3.9k New Users in 2023	Done	New users up 35.1%	Grow new users by 10%

CITY COUNCIL GOAL				
Promote economic development and a diversified economy				
DEPARTMENTAL OBJECTIVE				
Promote the City through newsletters, websites, and connections to the community				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Maintain updated website DiscoverSanger.com	10,667 Unique Visits	11,780 unique visitors - up 10.4%	8,771 unique visitors - down 27%	Increase unique visitors by 10%

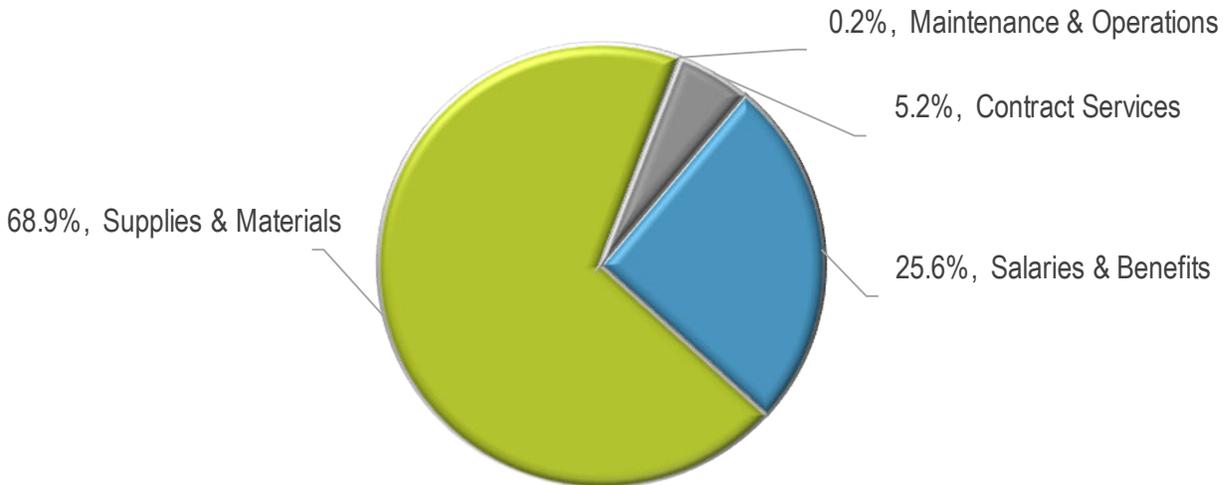
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	118,523	153,744	152,625	159,800	6,056	3.94%
Supplies & Materials	312,817	449,079	445,000	430,000	(19,079)	-4.25%
Maintenance & Operations	978	1,500	1,652	1,500	-	0.00%
Contract Services	30,306	31,521	42,027	32,500	979	3.11%
Total	462,624	635,844	641,304	623,800	(12,044)	-1.89%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



FACILITIES

OVERVIEW

The City of Sanger Facilities Department provides for the maintenance and operations of City-owned buildings. This includes repairs, janitorial services and utilities.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Maintain excellent, conservative finances while delivering the services desired by its citizens.
- Promote cultural and recreational opportunities for locals and tourists.
- Provide a safe and prepared City.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-5

- Replace storefront doors at the Sanger Municipal Court Building.
- Replace interior entrance doors at the Sanger Library.
- New pocket door was installed at the Sanger Library.
- New Carpet for 3 offices in City Hall.
- New floor tile in the Streets Department.
- Development Services front office remodel.
- New gutters at the Sanger Community Center.
- New Computers and TVs for the Historic Presbyterian Church.
- New HVAC units for the City Hall Server Room.
- Sanger Community Center Renovation Design contract awarded to CORE Construction.
- Contract signed for a new location for the Sanger Senior Center.

GOALS FOR FISCAL YEAR 2025-26

- New HVAC unit for the Sanger Municipal Courts Building.
- Complete the Senior Center move.
- Complete the Sanger Community Center remodel.
- Continue to upgrade city facilities when the opportunity arises.

BUDGETED PERSONNEL SCHEDULE

Functions of the Facilities Department are handled by personnel in the Parks Department. Although there are no employees working solely in Facilities, ten percent of salaries and benefits from Parks Department personnel are allocated to Facilities.

Position Title	2023-24	2024-25	2025-26
Parks & Recreation Director	0.1	0.1	0.1
Crew Leader	0.1	0.1	0.1
Grounds Maintenance Worker	0.4	0.4	0.4
Total Budgeted Positions	0.6	0.6	0.6

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Provide a safe and prepared City				
DEPARTMENTAL OBJECTIVE				
Current facility upgrades (Safety and Security)				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of safety upgrades	15	4	3	3
Number of security system upgrades	Ⓝ	3	1	1

CITY COUNCIL GOAL				
Improve the visual appearance of Sanger				
DEPARTMENTAL OBJECTIVE				
Improve the customers experience				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of visual upgrades added to city facilities	10	6	6	4

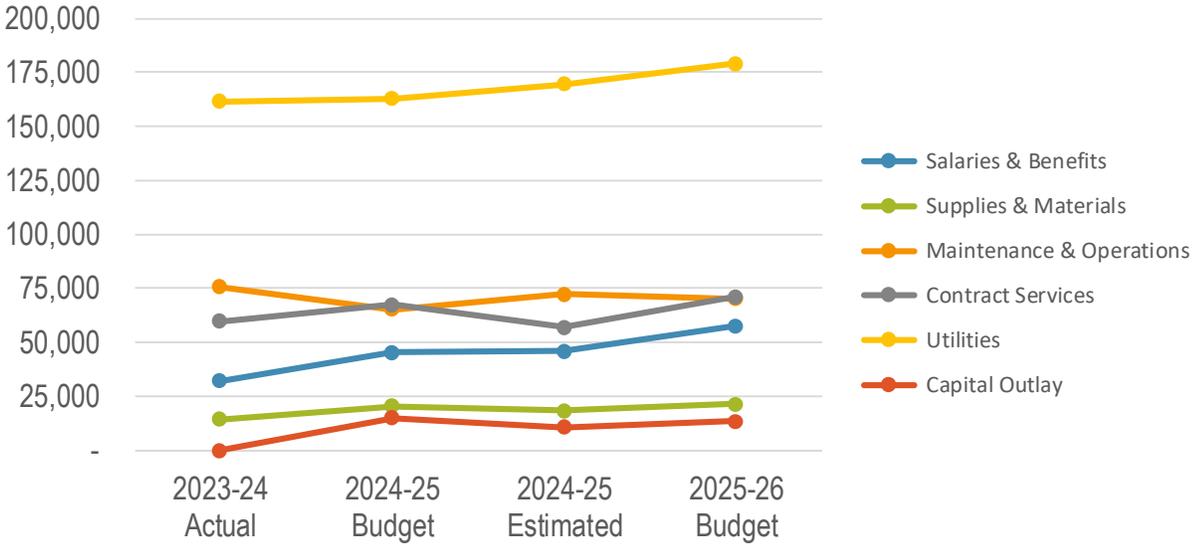
SYMBOL KEY

Ⓝ **New activity measure**

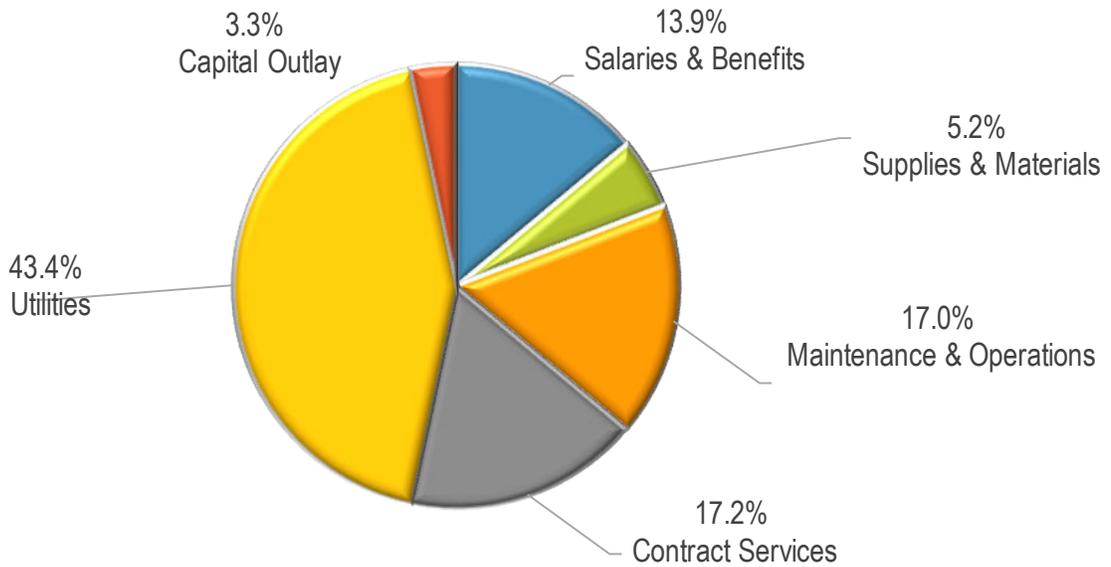
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	32,073	45,182	45,903	57,500	12,318	27.26%
Supplies & Materials	14,223	20,400	18,176	21,420	1,020	5.00%
Maintenance & Operations	75,571	65,150	72,120	70,000	4,850	7.44%
Contract Services	59,810	67,500	56,825	70,980	3,480	5.16%
Utilities	161,431	162,660	169,489	179,000	16,340	10.05%
Capital Outlay	-	14,850	10,566	13,500	(1,350)	-9.09%
Total	343,108	375,742	373,079	412,400	36,658	9.76%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



NON-DEPARTMENTAL

OVERVIEW

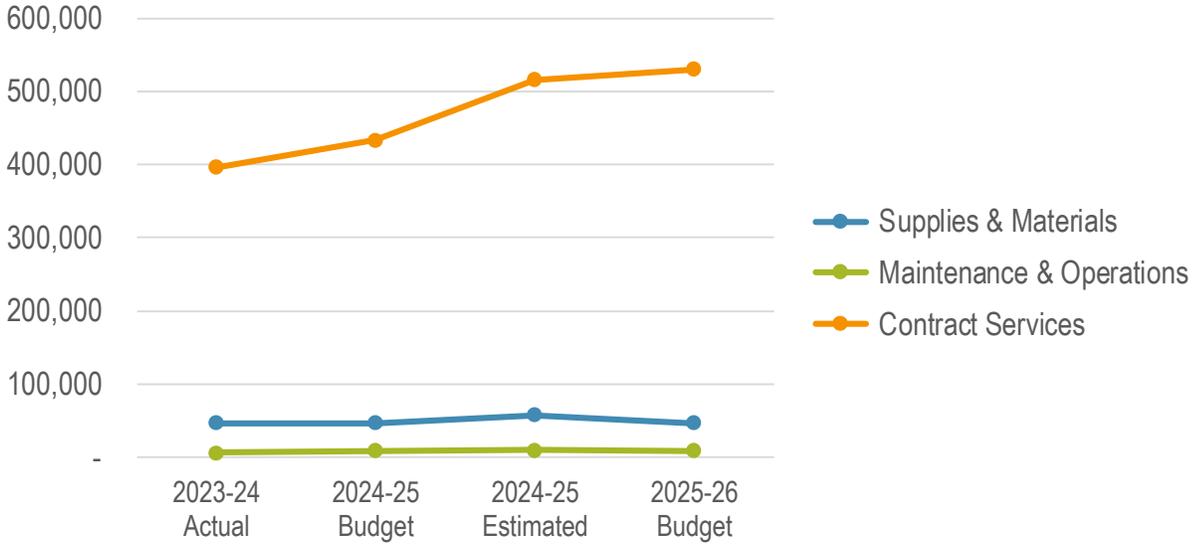
The City of Sanger Non-Departmental Department budget accounts for expenses that cannot easily be attributed to any specific department. This includes postage, property and liability insurance and tax collection fees.

No personnel are budgeted in this department.

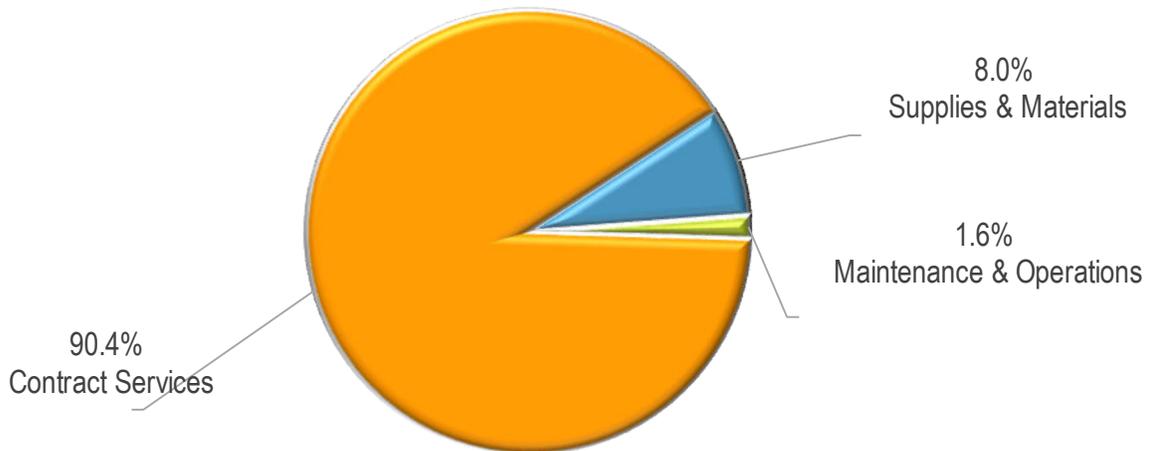
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Supplies & Materials	47,268	47,107	57,617	47,107	-	0.00%
Maintenance & Operations	6,291	9,500	9,971	9,500	-	0.00%
Contract Services	396,687	433,733	515,378	530,000	96,267	22.19%
Total	450,246	490,340	582,966	586,607	96,267	19.63%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



4A CORPORATION FUND

OVERVIEW

The Sanger Texas Industrial Development Corporation (4A Fund) is funded by a 1/2 cent sales tax. It is used to help new and existing businesses expand in Sanger with a primary goal of bringing jobs to the Sanger community. Primary jobs include manufacturing and distribution jobs that increase income and enhance the local economy.

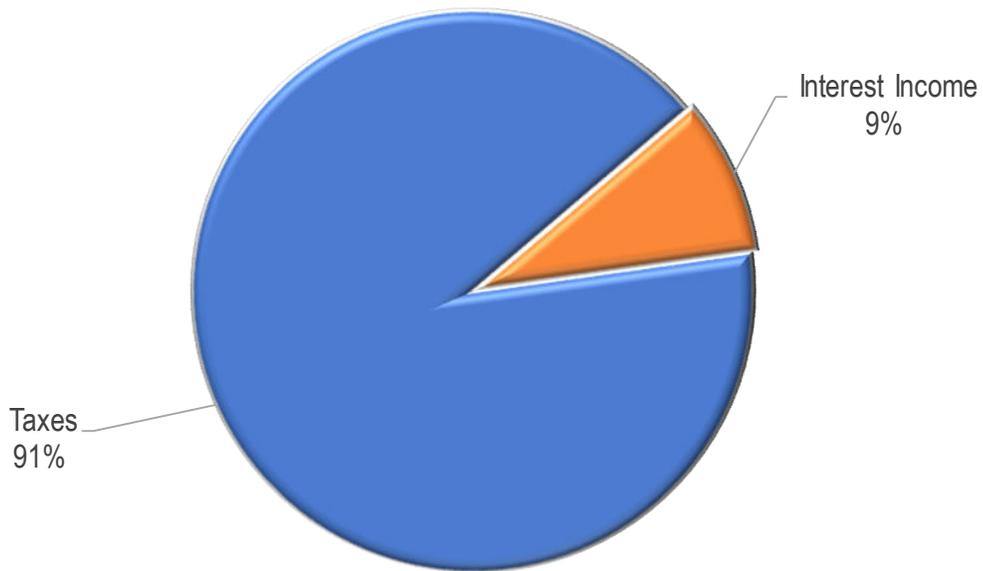
The mission of the Sanger Economic Development Corporation is to continually expand our property and sales tax base, encourage creation of jobs, promote tourism, improve the quality of life, and facilitate a self-sustaining local economy for the City by attracting, assisting, and retaining businesses, as well as investing in our community needs to foster growth and encourage tourism.

The Sanger Texas Industrial Development Corporation is governed by a board of five directors, all of whom are appointed by the City Council of the City of Sanger. The 4A Fund was incorporated in the state of Texas as a non-profit industrial development corporation under section 4A of the Development Corporation Act of 1979.

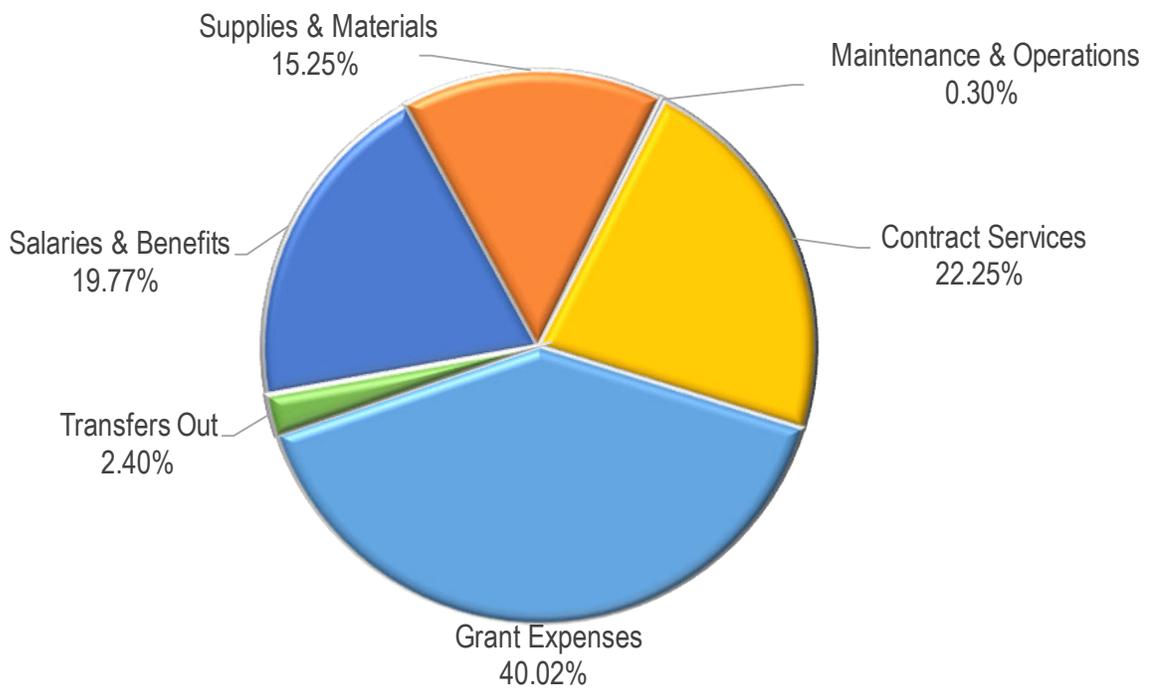
The basis of accounting for the 4A Corporation Fund for both financial reporting and budgeting is the modified accrual basis.

4A CORPORATION FUND BUDGET SUMMARY

4A Fund Revenues



4A Fund Expenditures



4A CORPORATION FUND BUDGET SUMMARY

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	5,006,436	5,827,419	5,827,419	6,639,900
Revenues				
Taxes	813,824	962,500	933,562	962,500
Interest Income	130,999	95,000	121,105	95,000
Total Revenues	944,823	1,057,500	1,054,667	1,057,500
Expenditures				
Salaries & Benefits	62,307	119,642	72,489	123,500
Supplies & Materials	43,101	62,205	53,432	95,250
Maintenance & Operations	2,949	900	785	1,900
Contract Services	483	129,000	480	139,000
Grant Expenses	-	250,000	100,000	250,000
Transfers Out	15,000	15,000	15,000	15,000
Total Expenditures	123,840	576,747	242,186	624,650
Net Revenues Over (Under) Expenditures	820,983	480,753	812,481	432,850
Ending Fund Balance	5,827,419	6,308,172	6,639,900	7,072,750

4A CORPORATION FUND REVENUES

	<u>2023-2024</u>	<u>2024-2025</u>		<u>2025-2026</u>
	Actual	Budget	Estimated	Budget
Taxes				
Sales Tax	813,824	962,500	933,562	962,500
Total Taxes	813,824	962,500	933,562	962,500
Miscellaneous Income				
Interest Income	130,999	95,000	121,105	95,000
Total Miscellaneous	130,999	95,000	121,105	95,000
Total Revenues	944,823	1,057,500	1,054,667	1,057,500

ECONOMIC DEVELOPMENT

OVERVIEW

The mission of the Economic Development Department is to retain, strengthen, and diversify our local economy while capitalizing on our location in north central Texas.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Promote economic development and a diversified economy.

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- **Business Attraction & Expansion:** Helped bring new businesses to Sanger and supported job growth.
- **Business Support:** Provided grants, incentives, and assistance to help existing businesses stay strong.
- **Downtown Park Concept:** Secured funding to design a new downtown park to boost activity and revitalization.
- **Porter Park Phase II Design:** Funded the design for Phase II, including a Miracle League Field for inclusive recreation.
- **Workforce Grant (SWAG):** Launched a grant to support Career & Technical Education at Sanger High School.
- **Community Engagement:** Sponsored local events and partnered with the Sanger Education Foundation to strengthen community ties.
- **Professional Recognition:** The EDC Director earned the CTED designation and was part of the program's inaugural graduating class.
- **Statewide Award:** Received the 2024 Economic Excellence Award from the Texas Economic Development Council.
- **New Staff Role:** Created the Economic Development Coordinator position to focus on business retention, expansion, and marketing.

GOALS FOR FISCAL YEAR 2025-26

- **Complete Strategic Plan:** Finalize the City's first Economic Development Strategic Plan.
- **Attract More Businesses:** Continue recruiting new companies and promoting a diverse, resilient local economy.
- **Retail Recruitment:** Hire a firm to attract new retail options to Sanger.
- **Support Local Businesses:** Continue offering grants, incentives, and resources that help existing businesses grow.
- **Workforce Development:** Strengthen partnerships with schools, colleges, and employers to support a skilled local workforce.
- **Community Engagement:** Keep investing in events and public spaces to improve quality of life.

- **Marketing & Promotion:** Launch a comprehensive marketing campaign to promote Sanger as a great place to live and work.
- **Staff Development:** Provide ongoing training and professional development for EDC staff.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2024-25
Director of Economic Development	0.5	0.5	0.5
Economic Development Coordinator	0	0.5	0.5
Total Budgeted Positions	0.5	1	1

**Departmental personnel are split 50/50 between the 4A and 4B Funds.*

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Promote economic development and a diversified economy				
DEPARTMENTAL OBJECTIVE				
Build Awareness of Community Assets				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of trade show events attended to market Sanger to brokers, developers, and national retailers	2	2	1	2
Number of targeted retailers engaged at Trade Shows	Ⓝ	8	25	10
Number of active prospects	Ⓝ	9	10	10
Number of events sponsored by the EDC	6	5	6	5
Number of conference attended to engage with other EDOs (TEDC, IEDC, SEDC.)	4	4	4	4
Number of Site Selection/Networking Events attended outside the metroplex area and in Texas to increase awareness of Sanger	7	3	10	10
DEPARTMENTAL OBJECTIVE				
Foster Strong Relationships with Existing Businesses				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Total annual local business visits	16	16	10	10
Number of questionnaires/surveys as means of keeping in touch with local businesses	1	1	0	1
Number of request for small business assistance	Ⓝ	5 (Façade Grants & Spotlight Videos)	3	3
DEPARTMENTAL OBJECTIVE				
Create and Promote Sanger Using an Integrated Marketing & Communication Strategy				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of visitors to the Economic Development Website	3,000	5,100	746,000	720000
Number of followers on social media	1,400	2,175	2,500	2720
Number of ads in regional publications to market Sanger for tourism and promote business expansion	5	4	3	Ⓜ
Number of subscribers to the quarterly Economic Development newsletter.	245	318	352	387

SYMBOL KEY

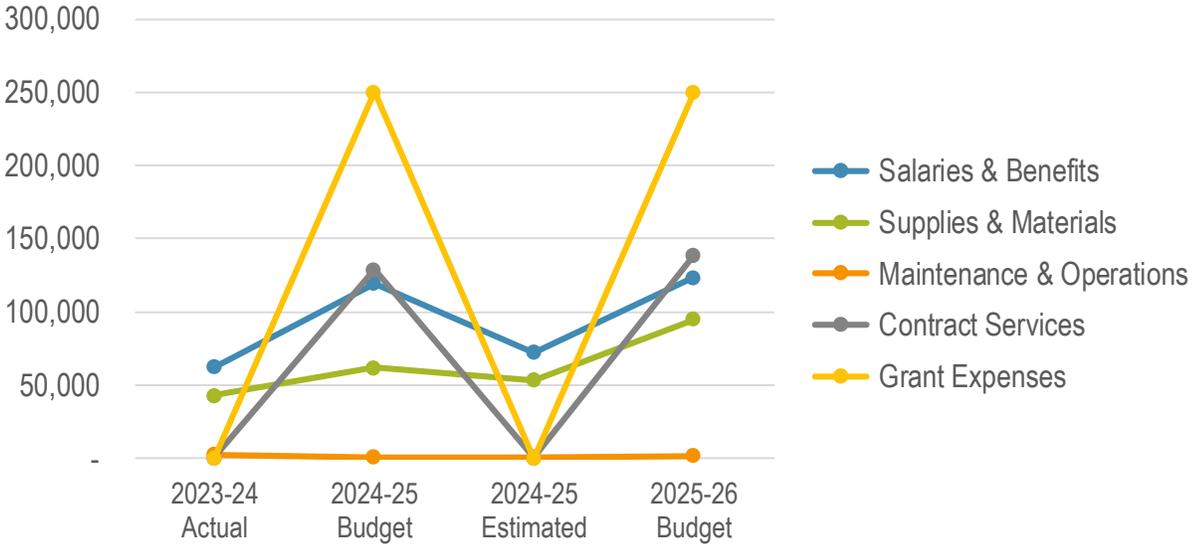
Ⓝ New activity measure

Ⓜ Retired measure

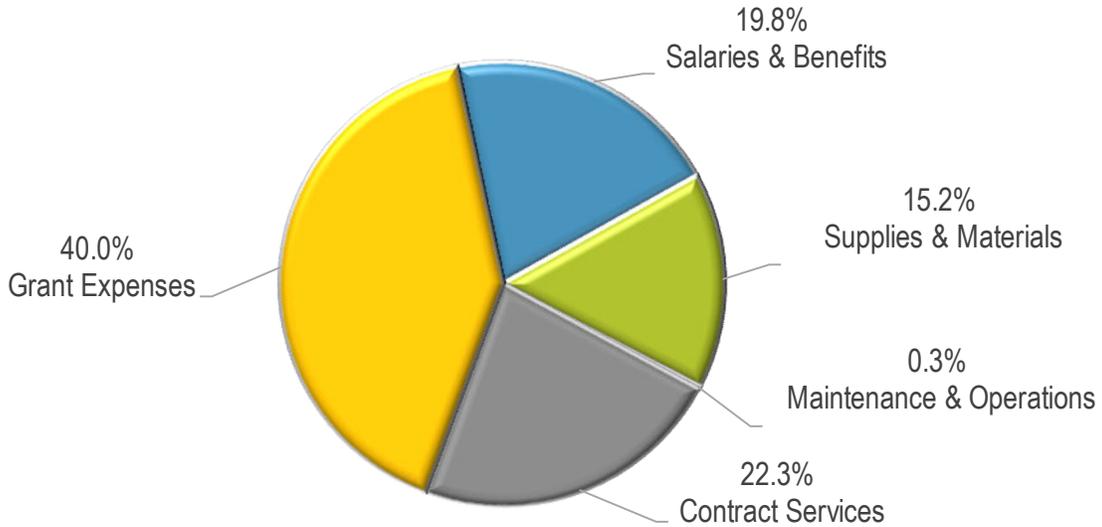
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	62,307	119,642	72,489	123,500	3,858	3.22%
Supplies & Materials	43,101	62,205	53,432	95,250	33,045	53.12%
Maintenance & Operations	2,949	900	785	1,900	1,000	111.11%
Contract Services	483	129,000	480	139,000	10,000	7.75%
Grant Expenses	-	250,000	-	250,000	-	0.00%
Transfers Out	15,000	15,000	15,000	15,000	-	0.00%
Total	123,840	576,747	142,186	624,650	47,903	8.31%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



4B CORPORATION FUND

OVERVIEW

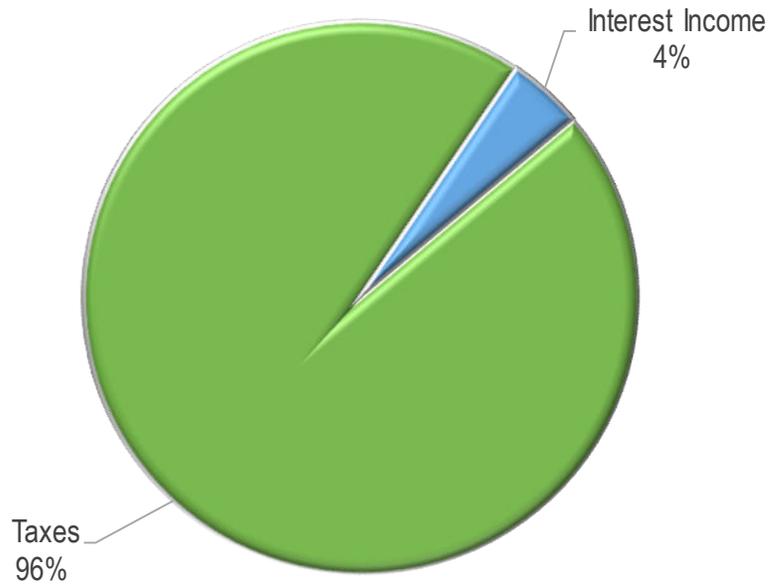
The Sanger Texas Economic Development Corporation (4B Fund) is funded by a 1/2 cent sales tax. It is used to enhance the local economy by improving the quality of life. This includes park improvements, downtown streetscaping and other projects that make living in Sanger enjoyable.

The Sanger Texas Economic Development Corporation is governed by a board of seven directors, all of whom are appointed by the City Council of the City of Sanger. The 4B Fund was incorporated in the state of Texas as a nonprofit industrial development corporation under Section 4B of the Development Corporation Act of 1979.

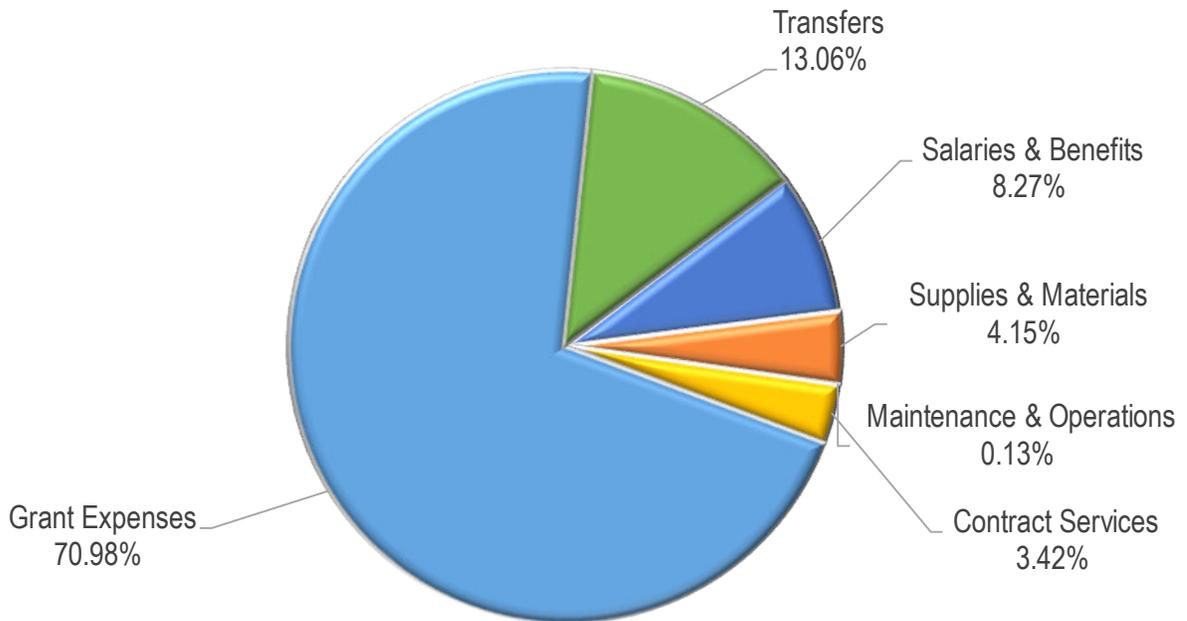
The basis of accounting for the 4B Corporation Fund for both financial reporting and budgeting is the modified accrual basis.

4B CORPORATION FUND BUDGET SUMMARY

4B Fund Revenues



4B Fund Expenditures



4B CORPORATION FUND BUDGET SUMMARY

	<u>2023-2024</u>	<u>2024-2025</u>		<u>2025-2026</u>
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	2,470,144	2,879,865	2,879,865	3,497,656
Revenues				
Taxes	813,824	962,500	933,562	962,500
Interest Income	65,516	44,000	62,649	44,000
Total Revenues	879,340	1,006,500	996,211	1,006,500
Expenditures				
Salaries & Benefits	62,402	119,641	71,242	123,500
Supplies & Materials	43,861	50,205	53,749	62,000
Maintenance & Operations	2,949	900	785	1,900
Contract Services	135,962	61,000	27,644	51,000
Grant Expenses	29,445	60,000	30,000	1,060,000
Transfers Out	195,000	195,000	195,000	195,000
Total Expenditures	469,619	486,746	378,420	1,493,400
Net Revenues Over (Under) Expenditures	409,721	519,754	617,791	(486,900)
Ending Fund Balance	2,879,865	3,399,619	3,497,656	3,010,756

4B CORPORATION REVENUES

	<u>2023-2024</u>	<u>2024-2025</u>		<u>2025-2026</u>
	Actual	Budget	Estimated	Budget
Taxes				
Sales Tax	813,824	962,500	933,562	962,500
Total Taxes	813,824	962,500	933,562	962,500
Miscellaneous Income				
Interest Income	65,516	44,000	62,649	44,000
Total Miscellaneous	65,516	44,000	62,649	44,000
Total Revenues	879,340	1,006,500	996,211	1,006,500

ECONOMIC DEVELOPMENT

OVERVIEW

The mission of the Economic Development Department is to retain, strengthen and diversity our local economy while capitalizing on our location in north central Texas.

CITY COUNCIL STRATEGIC PLAN GOALS SUPPORTED THROUGH OPERATIONS

- Promote economic development and a diversified economy

ACCOMPLISHMENTS FOR FISCAL YEAR 2024-25

- **Business Attraction & Expansion:** Helped bring new businesses to Sanger and supported job growth.
- **Business Support:** Provided grants, incentives, and assistance to help existing businesses stay strong.
- **Downtown Park Concept:** Secured funding to design a new downtown park to boost activity and revitalization.
- **Porter Park Phase II Design:** Funded the design for Phase II, including a Miracle League Field for inclusive recreation.
- **Workforce Grant (SWAG):** Launched a grant to support Career & Technical Education at Sanger High School.
- **Community Engagement:** Sponsored local events and partnered with the Sanger Education Foundation to strengthen community ties.
- **Professional Recognition:** The EDC Director earned the CTED designation and was part of the program's inaugural graduating class.
- **Statewide Award:** Received the 2024 Economic Excellence Award from the Texas Economic Development Council.
- **New Staff Role:** Created the Economic Development Coordinator position to focus on business retention, expansion, and marketing.

GOALS FOR FISCAL YEAR 2025-26

- **Complete Strategic Plan:** Finalize the City's first Economic Development Strategic Plan.
- **Attract More Businesses:** Continue recruiting new companies and promoting a diverse, resilient local economy.
- **Retail Recruitment:** Hire a firm to attract new retail options to Sanger.
- **Support Local Businesses:** Continue offering grants, incentives, and resources that help existing businesses grow.
- **Workforce Development:** Strengthen partnerships with schools, colleges, and employers to support a skilled local workforce.
- **Community Engagement:** Keep investing in events and public spaces to improve quality of life.

- **Marketing & Promotion:** Launch a comprehensive marketing campaign to promote Sanger as a great place to live and work.
- **Staff Development:** Provide ongoing training and professional development for EDC staff.

BUDGETED PERSONNEL SCHEDULE

Position Title	2023-24	2024-25	2025-26
Director of Economic Development	0.5	0.5	0.5
Economic Development Coordinator	0	0.5	0.5
Total Budgeted Positions	0.5	1	1

**Departmental personnel are split 50/50 between the 4A and 4B Funds.*

PERFORMANCE MEASURES

CITY COUNCIL GOAL				
Promote economic development and a diversified economy				
DEPARTMENTAL OBJECTIVE				
Build Awareness of Community Assets				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of trade show events attended to market Sanger to brokers, developers, and national retailers	2	2	1	2
Number of targeted retailers engaged at Trade Shows	Ⓝ	8	25	10
Number of active prospects	Ⓝ	9	10	10
Number of events sponsored by the EDC	6	5	6	5
Number of conference attended to engage with other EDOs (TEDC, IEDC, SEDC.)	4	4	4	4
Number of Site Selection/Networking Events attended outside the metroplex area and in Texas to increase awareness of Sanger	7	3	10	10
DEPARTMENTAL OBJECTIVE				
Foster Strong Relationships with Existing Businesses				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Total annual local business visits	16	16	10	10
Number of questionnaires/surveys as means of keeping in touch with local businesses	1	1	0	1
Number of request for small business assistance	Ⓝ	5 (Façade Grants & Spotlight Videos)	3	3
DEPARTMENTAL OBJECTIVE				
Create and Promote Sanger Using an Integrated Marketing & Communication Strategy				
Strategy / Measure	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Target
Number of visitors to the Economic Development Website	3,000	5,100	746,000	720000
Number of followers on social media	1,400	2,175	2,500	2720
Number of ads in regional publications to market Sanger for tourism and promote business expansion	5	4	3	Ⓜ
Number of subscribers to the quarterly Economic Development newsletter.	245	318	352	387

SYMBOL KEY

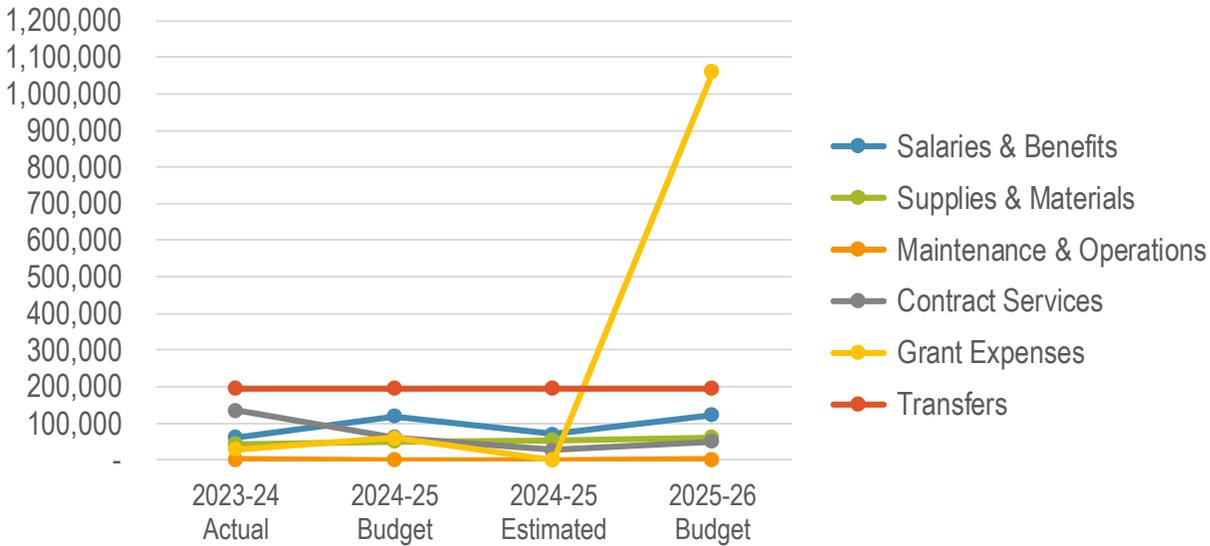
Ⓝ New activity measure

Ⓜ Retired measure

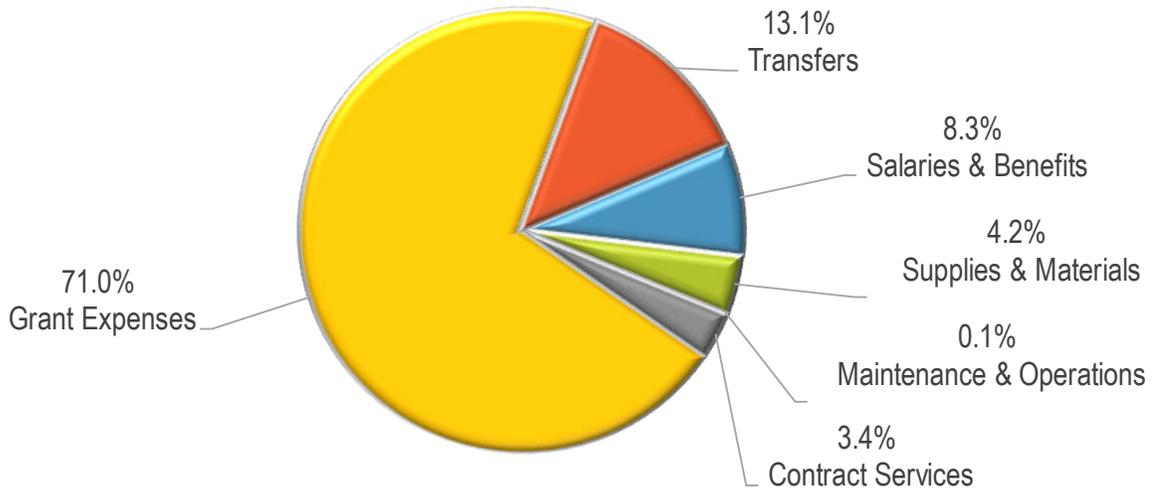
DEPARTMENTAL EXPENDITURES

Category	2023-24 Actual	2024-25 Budget	2024-25 Estimated	2025-26 Budget	Difference	% Change
Salaries & Benefits	62,402	119,641	71,242	123,500	3,859	3.23%
Supplies & Materials	43,861	50,205	53,749	62,000	11,795	23.49%
Maintenance & Operations	2,949	900	785	1,900	1,000	111.11%
Contract Services	135,962	61,000	27,644	51,000	(10,000)	-16.39%
Grant Expenses	29,445	60,000	-	1,060,000	1,000,000	1666.67%
Transfers	195,000	195,000	195,000	195,000	-	0.00%
Total	469,619	486,746	348,420	1,493,400	1,006,654	206.81%

EXPENDITURE BY CATEGORY



EXPENDITURE ALLOCATION



SPECIAL REVENUE FUNDS

OVERVIEW

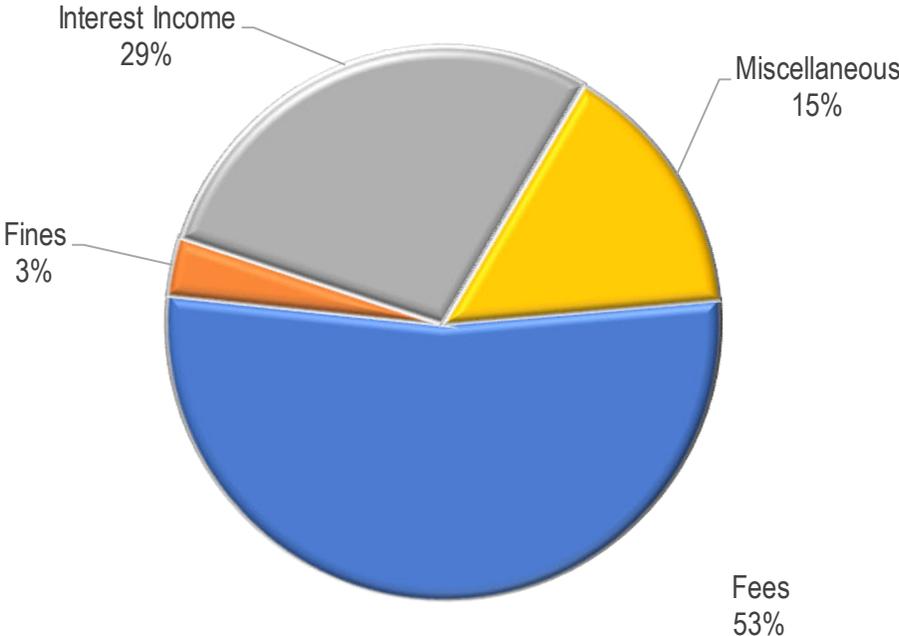
The City utilizes Special Revenue Funds to account for the proceeds of specific revenue sources restricted or committed to expenditure for specific purposes. The City utilizes the following Special Revenue Funds:

- Hotel Occupancy Tax Fund
- General Storm Recovery Fund
- Electric Storm Recovery Fund
- Police Grant Fund
- Fire Grant Fund
- Library Grant Fund
- Beautification Fund
- Library Restricted Fund
- Parkland Dedication Fund
- Roadway Impact Fee Fund
- Court Security Fund
- Court Technology Fund
- Youth Diversion Fund
- Court Security/Technology Fund
- Child Safety Fee Fund
- Police Donations Fund
- Fire Donations Fund
- Parks Donations Fund
- Library Donations Fund

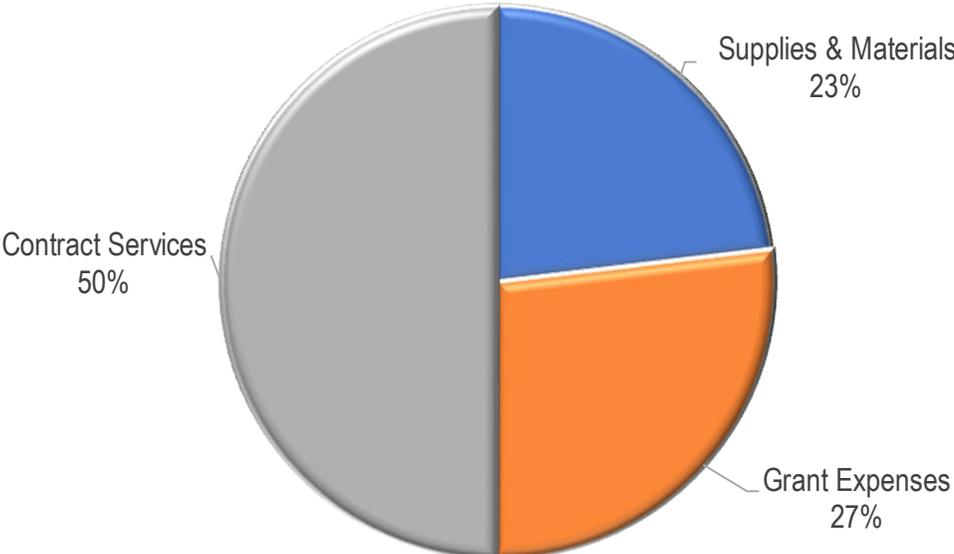
The basis of accounting for the Special Revenue Funds for both financial reporting and budgeting is the modified accrual basis.

SPECIAL REVENUE FUNDS BUDGET SUMMARY

Special Revenue Funds Revenues



Special Revenue Funds Expenditures



COMBINED SCHEDULE OF ALL SPECIAL REVENUE FUNDS

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	4,369,183	4,695,786	4,695,786	5,158,556
Revenues				
Taxes	109,188	153,000	130,000	140,000
Fees	90,330	105,000	800,000	105,000
Fines	16,365	16,000	35,414	13,500
Interest Income	97,270	75,150	96,877	90,185
Grant Revenue	32,500	1,953,803	23,720	-
Miscellaneous	9,170	5,250	2,750	5,250
Total Revenues	354,823	2,308,203	1,088,761	353,935
Expenditures				
Salaries & Benefits	391	3,775	750	-
Supplies & Materials	7,829	79,600	3,841	104,000
Contract Services	20,000	20,000	20,000	20,000
Grant Expenses	-	1,953,803	1,400	57,500
Transfers	-	600,000	600,000	-
Total Expenditures	28,220	2,657,178	625,991	181,500
Net Revenues Over (Under) Expenditures	326,603	(348,975)	462,770	172,435
Ending Fund Balance	4,695,786	4,346,811	5,158,556	5,330,991

HOTEL OCCUPANCY TAX FUND

The Hotel Occupancy Tax Fund is used to account for revenues from the Hotel Occupancy Tax.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	205,362	300,290	300,290	416,067
Revenues				
Hotel Occupancy Tax	186,113	175,000	165,000	175,000
Tax Abatements	(76,925)	(22,000)	(35,000)	(35,000)
Interest Income	5,740	3,750	5,777	5,000
Total Revenues	114,928	156,750	135,777	145,000
Expenditures				
Contract Services	20,000	20,000	20,000	20,000
Total Expenditures	20,000	20,000	20,000	20,000
Net Revenues Over (Under) Expenditures	94,928	136,750	115,777	125,000
Ending Fund Balance	300,290	437,040	416,067	541,067

GENERAL STORM RECOVERY FUND

The General Storm Recovery Fund is utilized to account for funds to repair storm damage within the City.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	1,005,367	1,028,794	1,028,794	748,794
Revenues/Other Sources				
Interest	23,427	16,750	20,000	18,000
Total Revenues	23,427	16,750	20,000	18,000
Expenditures				
Tranfers to General Fund	-	300,000	300,000	-
Total Expenditures	-	300,000	300,000	-
Net Revenues Over (Under) Expenditures	23,427	(283,250)	(280,000)	18,000
Ending Fund Balance	1,028,794	745,544	748,794	766,794

ELECTRIC STORM RECOVERY FUND

The Electric Storm Recovery Fund is utilized to account for funds to repair the City's electric system following storms and other weather events.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	1,255,941	1,277,474	1,277,474	994,974
Revenues/Other Sources				
Interest	21,533	22,000	17,500	17,500
Total Revenues	21,533	22,000	17,500	17,500
Expenditures				
Transfers to Enterprise Fund	-	300,000	300,000	-
Total Expenditures	-	300,000	300,000	-
Net Revenues Over (Under) Expenditures	21,533	(278,000)	(282,500)	17,500
Ending Fund Balance	1,277,474	999,474	994,974	1,012,474

POLICE GRANT FUND

The Police Grant Fund is utilized to account for grant funds for the Sanger Police Department

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	4,808	4,920	4,920	5,020
Revenues/Other Sources				
Interest Income	112	-	100	100
Total Revenues	112	-	100	100
Expenditures				
Grant Expenditures	-	-	-	4,500
Total Expenditures	-	-	-	4,500
Net Revenues Over (Under) Expenditures	112	-	100	(4,400)
Ending Fund Balance	4,920	4,920	5,020	620

FIRE GRANT FUND

The Fire Grant Fund is utilized to account for grant funds for the Sanger Fire Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	103,653	136,392	136,392	163,112
Revenues/Other Sources				
Interest Income	2,739	1,500	3,000	1,500
Safer Grant Revenue	-	651,803	-	-
Apparatus Grant Revenues	-	1,302,000	-	-
Miscellaneous Grant Revenues	30,000	-	23,720	-
Total Revenues	32,739	1,955,303	26,720	1,500
Expenditures				
Safer Grant Expenses	-	651,803	-	-
Apparatus Grant Expenditures	-	1,302,000	-	-
Grant Expenditures	-	-	-	50,000
Total Expenditures	-	1,953,803	-	50,000
Net Revenues Over (Under) Expenditures	32,739	1,500	26,720	(48,500)
Ending Fund Balance	136,392	137,892	163,112	114,612

LIBRARY GRANT FUND

The Library Grant Fund is utilized to account for grant funds for the Sanger Public Library.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	2,514	5,014	5,014	3,649
Revenues/Other Sources				
Interest Income	-	-	35	25
Miscellaneous Grant Revenues	2,500	-	-	-
Total Revenues	2,500	-	35	25
Expenditures				
Grant Expenditures	-	-	1,400	3,000
Total Expenditures	-	-	1,400	3,000
Net Revenues Over (Under) Expenditures	2,500	-	(1,365)	(2,975)
Ending Fund Balance	5,014	5,014	3,649	674

BEAUTIFICATION FUND

The Beautification Fund accounts for revenue sources dedicated to beautifying City-owned parks by the Parks Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	5,557	5,428	5,428	5,428
Revenues				
Interest	-	100	-	100
Miscellaneous	-	500	-	500
Total Revenues	-	600	-	600
Expenditures				
Supplies & Materials	129	500	-	5,000
Total Expenditures	129	500	-	5,000
Net Revenues Over (Under) Expenditures	(129)	100	-	(4,400)
Ending Fund Balance	5,428	5,528	5,428	1,028

LIBRARY RESTRICTED FUND

The Library Restricted Fund is utilized to account for specific revenues set aside for future Library expenditures.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	99,231	101,893	101,893	104,693
Revenues				
Interest Income	2,662	1,975	2,800	2,500
Total Revenues	2,662	1,975	2,800	2,500
Ending Fund Balance	101,893	103,868	104,693	107,193

PARKLAND DEDICATION FUND

The Parkland Dedication Fund is utilized to account for the collection and expenditure of Parkland Dedication Fees. City Ordinances requires new residential developments to provide for community parks and open spaces.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	105,025	107,472	107,472	109,872
Revenues				
Parkland Dedication Fee	-	5,000	-	5,000
Interest	2,447	1,750	2,400	2,000
Total Revenues	2,447	6,750	2,400	7,000
Ending Fund Balance	107,472	114,222	109,872	116,872

ROADWAY IMPACT FEE FUND

The Roadway Impact Fee Fund is utilized to account for the collection and expenditure of Roadway Impact Fee. City Ordinances require each development to pay a share of the cost of such capital improvements or roadway expenditures attributable to such new development.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	1,446,341	1,571,746	1,571,746	2,413,746
Revenues				
Roadway Impact Fee	90,330	100,000	800,000	100,000
Interest	35,075	24,500	42,000	40,000
Total Revenues	125,405	124,500	842,000	140,000
Ending Fund Balance	1,571,746	1,696,246	2,413,746	2,553,746

COURT SECURITY FUND

The Court Security Fund is utilized to account for Court Security Fees imposed on convictions by the Sanger Municipal Court.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	16,595	20,056	20,056	21,956
Revenues				
Fines	3,429	3,500	2,250	-
Interest	423	275	400	400
Total Revenues	3,852	3,775	2,650	400
Expenditures				
Salaries & Benefits	391	3,775	750	-
Total Expenditures	391	3,775	750	-
Net Revenues Over (Under) Expenditures	3,461	-	1,900	400
Ending Fund Balance	20,056	20,056	21,956	22,356

COURT TECHNOLOGY FUND

The Court Technology Fund is utilized to account for Court Technology Fees imposed on convictions by the Sanger Municipal Court.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	129	2,067	2,067	-
Revenues				
Fines	2,791	2,500	1,714	-
Interest	22	-	60	-
Total Revenues	2,813	2,500	1,774	-
Expenditures				
Supplies & Materials	875	3,000	3,841	-
Total Expenditures	875	3,000	3,841	-
Net Revenues Over (Under) Expenditures	1,938	(500)	(2,067)	-
Ending Fund Balance	2,067	1,567	-	-

YOUTH DIVERSION FUND

The Youth Diversion Fund accounts for Youth Diversion Fees imposed on convictions by the Sanger Municipal Court.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	-	-	-	19,750
Revenues				
Fines	-	-	19,750	1,500
Interest	-	-	-	250
Total Revenues	-	-	19,750	1,750
Expenditures				
Supplies & Materials	-	-	-	7,500
Total Expenditures	-	-	-	7,500
Net Revenues Over (Under) Expenditures	-	-	19,750	(5,750)
Ending Fund Balance	-	-	19,750	14,000

COURT SECURITY/TECHNOLOGY FUND

The Court Security/Technology Fund accounts for Court Security/Technology Fees imposed on convictions by the Sanger Municipal Court. As of 2025, this fund replaces the individual Security and Technology funds.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	-	-	-	700
Revenues				
Fines	-	-	700	2,000
Interest	-	-	-	250
Total Revenues	-	-	700	2,250
Expenditures				
Supplies & Materials	-	-	-	2,000
Total Expenditures	-	-	-	2,000
Net Revenues Over (Under) Expenditures	-	-	700	250
Ending Fund Balance	-	-	700	950

CHILD SAFETY FUND

The Child Safety Fund is utilized to account for Child Safety Fees collected by the Sanger Municipal Court.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	74,770	86,867	86,867	99,667
Revenues				
Fines	10,145	10,000	11,000	10,000
Interest	1,952	1,750	1,800	1,750
Total Revenues	12,097	11,750	12,800	11,750
Expenditures				
Supplies & Materials	-	45,000	-	45,000
Total Expenditures	-	45,000	-	45,000
Net Revenues Over (Under) Expenditures	12,097	(33,250)	12,800	(33,250)
Ending Fund Balance	86,867	53,617	99,667	66,417

FORFEITED PROPERTY FUND

The Forfeited Property Fund accounts for forfeited property collected by the Sanger Police Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	4,982	3,609	3,609	3,709
Revenues				
Interest	72	-	100	100
Miscellaneous	5,380	-	-	-
Total Revenues	5,452	-	100	100
Expenditures				
Supplies & Materials	6,825	-	-	3,500
Total Expenditures	6,825	-	-	3,500
Net Revenues Over (Under) Expenditures	(1,373)	-	100	(3,400)
Ending Fund Balance	3,609	3,609	3,709	309

POLICE DONATIONS FUND

The Police Donations Fund is utilized to account for specific funds donated for the exclusive use of the Sanger Police Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	179	285	285	295
Revenues				
Interest	6	-	10	10
Miscellaneous	100	2,500	-	2,500
Total Revenues	106	2,500	10	2,510
Expenditures				
Supplies & Materials	-	2,500	-	2,500
Total Expenditures	-	2,500	-	2,500
Net Revenues Over (Under) Expenditures	106	-	10	10
Ending Fund Balance	285	285	295	305

FIRE DONATIONS FUND

The Fire Donations Fund is utilized to account for specific funds donated for the exclusive use of the Sanger Fire Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	17,632	21,728	21,728	22,653
Revenues				
Interest	506	300	425	300
Miscellaneous	3,590	1,000	500	1,000
Total Revenues	4,096	1,300	925	1,300
Expenditures				
Supplies & Materials	-	15,000	-	20,000
Total Expenditures	-	15,000	-	20,000
Net Revenues Over (Under) Expenditures	4,096	(13,700)	925	(18,700)
Ending Fund Balance	21,728	8,028	22,653	3,953

PARK DONATIONS FUND

The Park Donations Fund is utilized to account for specific funds donated for the exclusive use of the Parks Department.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	13,890	14,214	14,214	16,534
Revenues				
Interest	324	250	320	250
Miscellaneous	-	1,000	2,000	1,000
Total Revenues	324	1,250	2,320	1,250
Expenditures				
Supplies & Materials	-	13,000	-	12,500
Total Expenditures	-	13,000	-	12,500
Net Revenues Over (Under) Expenditures	324	(11,750)	2,320	(11,250)
Ending Fund Balance	14,214	2,464	16,534	5,284

LIBRARY DONATIONS FUND

The Library Donations Fund accounts for specific funds donated for the exclusive use of the Sanger Public Library.

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	7,207	7,537	7,537	7,937
Revenues				
Interest	230	250	150	150
Miscellaneous	100	250	250	250
Total Revenues	330	500	400	400
Expenditures				
Supplies & Materials	-	600	-	6,000
Total Expenditures	-	600	-	6,000
Net Revenues Over (Under) Expenditures	330	(100)	400	(5,600)
Ending Fund Balance	7,537	7,437	7,937	2,337



CAPITAL PROJECTS

CAPITAL PROJECTS FUNDS

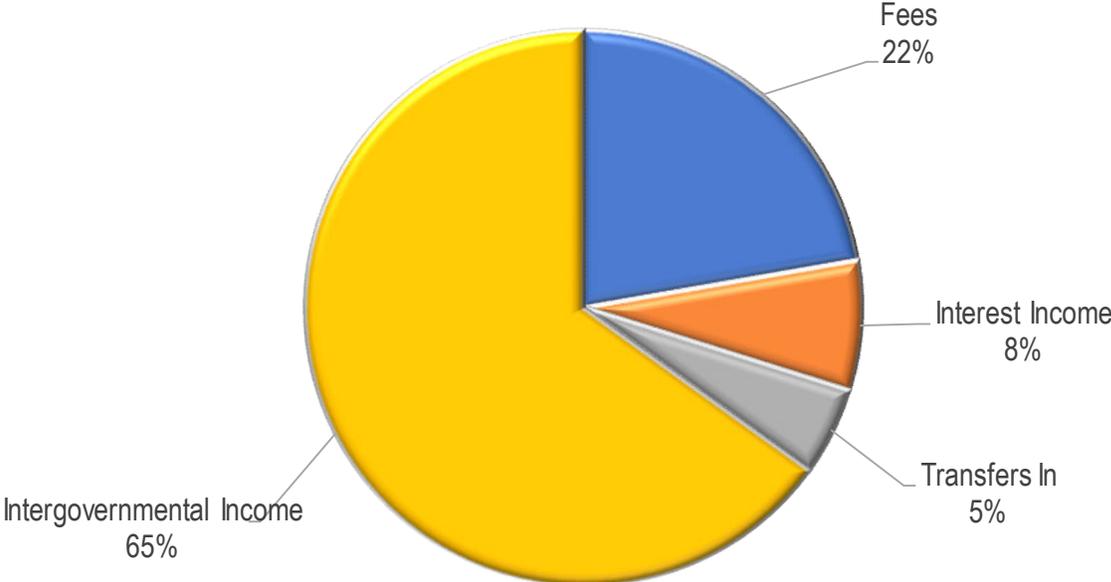
OVERVIEW

The City maintains two separate funds for capital projects. The Capital Projects Fund was established to account for general capital projects and the Enterprise Projects Fund was established to account for those capital projects specifically related to the water, wastewater and electric utility.

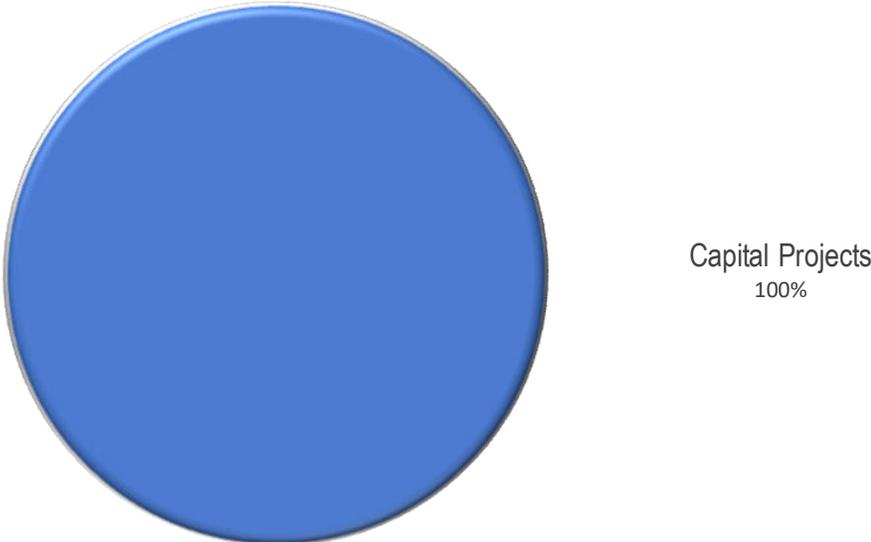
The basis of accounting for the Capital Projects Funds for both financial reporting and budgeting is the modified accrual basis.

COMBINED CAPITAL PROJECTS FUNDS BUDGET SUMMARY

Combined Capital Projects Funds Revenues



Combined Capital Projects Funds Expenditures



CAPITAL PROJECTS FUND

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	2,664,103	1,567,159	1,567,159	111,496
Revenues				
Interest Income	68,056	50,000	36,000	50,000
Transfers from General Fund	167,510	500,000	500,000	166,585
Proceeds from Sale of Real Property	-	12,000,000	-	-
Bond Proceeds	-	-	-	15,000,000
Total Revenues	235,566	12,550,000	536,000	15,216,585
Expenditures				
Riley Property Purchase	7,676	-	-	-
Building Improvements	394,611	-	275,319	-
I-35 Aesthetics	42,500	1,000,000	327,750	-
Annual Street Rehab Project	742,373	791,594	791,594	362,000
Street/Utility Maintenance Program	145,350	200,000	42,000	2,000,000
Marion Road - Arterial (city only)	-	3,000,000	150,000	2,500,000
Porter Park Phase II	-	1,330,000	100,000	600,000
Senior Center Improvements	-	550,000	225,000	-
Community Center Renovation	-	100,000	80,000	500,000
Chisam Road	-	-	-	400,000
Downtown Improvements	-	-	-	20,000
Fire Station I Renovation	-	-	-	250,000
Switzer Park Renovations	-	-	-	100,000
Belz Rd/Jennifer Cir	-	-	-	1,200,000
Joint Public Safety Facility	-	800,000	-	800,000
Total Expenditures	1,332,510	7,771,594	1,991,663	8,732,000
Net Revenues Over (Under) Expenditures	(1,096,944)	4,778,406	(1,455,663)	6,484,585
Ending Fund Balance	1,567,159	6,345,565	111,496	6,596,081

ENTERPRISE CAPITAL PROJECTS FUND

	2023-2024	2024-2025		2025-2026
	Actual	Budget	Estimated	Budget
Beginning Fund Balance	15,561,805	6,801,712	6,801,712	3,718,712
Revenues				
Water Tap Fees	137,450	350,000	175,000	375,000
Sewer Tap Fees	191,050	400,000	240,000	375,000
Interest Income	281,876	200,000	175,000	200,000
Transfer from Enterprise Fund	-	-	-	197,215
Transfer from General Fund	2,178,551	-	-	-
State Rembursements	-	3,500,000	1,000,000	2,500,000
Total Revenues	2,788,927	4,450,000	1,590,000	3,647,215
Expenditures				
Railroad Lift Station	-	208,319	-	-
Keaton Road Sewer Line	-	320,000	-	-
Fifth Street Sewer Rehab	-	350,000	-	-
Relocation of Utilities along FM 455	148,112	-	50,000	-
Relocation of Utilities along I-35	8,222,915	-	4,000,000	-
Automated Metering System	2,466,759	-	400,000	-
Riley Property Purchase	31,684	-	95,000	-
MUD 12 Feasibility Study	18,083	-	-	-
Water System Improvements	661,467	-	-	500,000
WWTP Site Study	-	-	28,000	-
WWTP Blowers	-	291,681	100,000	160,000
Electric System Improvements	-	-	-	1,000,000
Water Site Study	-	-	-	70,000
WWTP Clarifiers	-	200,000	-	150,000
Water System Cell Communication	-	-	-	83,500
Return Activated Sludge Pump	-	-	-	15,760
Total Expenditures	11,549,020	1,370,000	4,673,000	1,979,260
Net Revenues Over (Under) Expenditures	(8,760,093)	3,080,000	(3,083,000)	1,667,955
Ending Fund Balance	6,801,712	9,881,712	3,718,712	5,386,667

CAPITAL IMPROVEMENT PLAN

INTRODUCTION

This plan addresses capital improvement needs in the City of Sanger over the next five years and funding sources for projects expected in FY 2025--26.

Infrastructure remains a priority for Sanger. Over the past several years more and more resources have been dedicated to infrastructure maintenance and replacement and several projects have been completed. While the city's Street Rehabilitations Project continues to be funded for basic maintenance and repaving of roadways, this year the city will embark on the critical planning and design phases of a the more comprehensive Street and Utility Maintenance Program. (SUMP) The SUMP program is the city's long-term plan to replace aging street, water, sewage, and drainage infrastructure in a more cohesive and comprehensive manner. This program is designed to serve Sanger for decades to come.

As Sanger continues to experience growth the City's focus remains on improving the infrastructure needed to support development. In 2023, Council approved the issuance of \$15,215,000 for the purchase of approximately 450 acres of real property for future development, including future water, wastewater, and electric system improvements. The city has completed initial site selection for water and wastewater resources on this site. Over the next several fiscal years you will see Sanger begin construction planning for these future facilities.

PROJECT STATUS

Projects Continuing in FY 2025-2026	Anticipated Funding Source
Annual Street Rehab Project	Capital Projects Fund
Street/Utility Maintenance Program	Capital Projects Fund
Marion Road - Arterial (city only)	Capital Projects Fund
Porter Park Phase II	Capital Projects Fund
Senior Center Improvements	Capital Projects Fund
Community Center Renovation	Capital Projects Fund
Water System Improvements	Enterprise Capital Projects Fund
WWTP Blowers	Enterprise Capital Projects Fund
New Projects in 2025-2026	Anticipated Funding Source
Chisam Road	Capital Projects Fund
Downtown Improvements	Capital Projects Fund
Fire Station I Renovation	Capital Projects Fund
Switzer Park Renovations	Capital Projects Fund
Belz Rd/Jennifer Cir	Capital Projects Fund
Joint Public Safety Facility	Capital Projects Fund
Electric System Improvements	Enterprise Capital Projects Fund
Water Site Study	Enterprise Capital Projects Fund
WWTP Clarifiers	Enterprise Capital Projects Fund
Cell Communication to Replace Line-of-Sight	Enterprise Capital Projects Fund
Return Activated Sludge Pump	Enterprise Capital Projects Fund

Future Projects	Anticipated Funding Source
Pipe Bursting North Trunk Line	Capital Projects Fund
New Downtown Park	Capital Projects Fund
Municipal Complex	Enterprise Capital Projects Fund
Keaton Road Sewer Line	Enterprise Capital Projects Fund
Fifth Street Sewer Rehabilitation	Enterprise Capital Projects Fund
Railroad Lift Station	Enterprise Capital Projects Fund
New WWTP Engineering	Enterprise Capital Projects Fund
Elevated Water Storage	Enterprise Capital Projects Fund

PROJECTS

IH-35 Expansion

TXDOT will begin construction to expand IH-35 through Sanger this year. City has completed all principal utility relocations, and aesthetic elements have been approved by all parties.

Enterprise Capital Projects

In 2025 The City Council approved an agreement with Brazos Electric for the expansion of the electric substation allowing additional capacity for future growth. As a result of the new capacity the city will be upgrading several of our distribution circuits. This is a multiyear project.

In anticipation of future needs the Sanger has approved a water site study to determine long-range capacity and possible local treatment options. As water demand increases with local and regional growth, the city is working to better manage water resources by identifying and protecting future sources for the community.

Several other system improvements (water, wastewater, and electric) are scheduled for FY 2025-26 such as replacing several sewer lines and installing additional bays at the electric substation.

Streets and Thoroughfares:

For 2025-2026, work will continue on the Marion Road and Belz Road arterial projects. City anticipates completion of design phases and any property acquisition required for these projects this fiscal year. In addition, the City has also allocated funding towards package developments for Council's consideration for the Street Utility Maintenance Program (SUMP).

Parks and Facilities:

Construction design costs for Miracle Field and Porter Park Phase II are included in this year's budget. This is a continuation of the City Council's commitment to quality of life and available space for the health and wellness of our citizens. Funds are also being allocated towards a new Joint Public Safety facility as the city continues to identify the best location for the facility in coordination with Denton County. The proposed Senior Center, as well as the Community Center renovations, have also been funded in this plan.

CONCLUSION

Sanger continues to be committed to public safety and the quality of life of our community. Many of the projects that are funded by the City Council will go unseen to most citizens but they all directly impact the quality of life in the community by ensuring reliable utilities, safe streets, and adequate public facilities. Like every City, we will continue the struggle of balancing needs and resources to maintain current facilities and infrastructure, prepare for growth, and improve the quality of life in our community.

CAPITAL PROJECTS FIVE YEAR SUMMARY

General Capital Projects

	2023-2024 Actual	2024-2025 Estimate	2025-2026 Budget
Capital Projects Fund Balance	2,664,103	1,567,159	111,496
Project Funding			
Interest Income	68,056	36,000	50,000
Transfers from General Fund	167,510	500,000	166,585
Proceeds from Sale of Real Property	-	-	-
Bond Proceeds	-	-	15,000,000
Total Funding Sources	235,566	536,000	15,216,585
Expenditures			
Riley Property Purchase	7,676	-	-
Building Improvements	394,611	275,319	-
I-35 Aesthetics	42,500	327,750	-
Annual Street Rehab Project	742,373	791,594	362,000
Street/Utility Maintenance Program	145,350	42,000	2,000,000
Marion Road - Arterial (city only)	-	150,000	2,500,000
Porter Park Phase II	-	100,000	600,000
Senior Center Improvements	-	225,000	-
Community Center Renovation	-	80,000	500,000
Chisam Road	-	-	400,000
Downtown Improvements	-	-	20,000
Fire Station I Renovation	-	-	250,000
Switzer Park Renovations	-	-	100,000
Belz Rd/Jennifer Cir	-	-	1,200,000
Joint Public Safety Facility	-	-	800,000
Pipe Bursting North Trunk Line	-	-	-
New Downtown Park	-	-	-
Municipal Complex	-	-	-
Total Expenditures	1,332,510	1,991,663	8,732,000
Funding Sources less Expenditures	(1,096,944)	(1,455,663)	6,484,585
Capital Projects Fund Balance	1,567,159	111,496	6,596,081

	2026-2027 Projected	2027-2028 Projected	2028-2029 Projected	2029-2030 Projected
	6,929,496	7,861,496	8,429,496	104,496
Project Funding				
Interest Income	75,000	75,000	75,000	50,000
Transfers from General Fund	400,000	400,000	400,000	400,000
Proceeds from Sale of Real Property	12,000,000	-	-	-
Bond Proceeds	-	17,000,000	-	10,000,000
Total Funding Sources	12,475,000	17,475,000	475,000	10,450,000
Expenditures				
Riley Property Purchase	-	-	-	-
Building Improvements	-	-	-	-
I-35 Aesthetics	-	-	-	-
Annual Street Rehab Project	673,000	537,000	500,000	500,000
Street/Utility Maintenance Program	-	6,000,000	-	6,000,000
Marion Road - Arterial (city only)	1,250,000	-	-	-
Porter Park Phase II	2,500,000	-	-	-
Senior Center Improvements	50,000	-	-	-
Community Center Renovation	-	-	1,000,000	-
Chisam Road	-	-	-	-
Downtown Improvements	20,000	20,000	-	-
Fire Station I Renovation	5,000,000	-	-	-
Switzer Park Renovations	50,000	50,000	-	-
Belz Rd/Jennifer Cir	2,000,000	1,000,000	-	-
Joint Public Safety Facility	-	4,300,000	4,300,000	-
Pipe Bursting North Trunk Line	-	3,000,000	-	-
New Downtown Park	-	2,000,000	3,000,000	3,000,000
Municipal Complex	-	-	-	1,000,000
Use of Bond Proceeds	11,543,000	16,907,000	8,800,000	10,500,000
Funding Sources less Expenditures	932,000	568,000	(8,325,000)	(50,000)
	7,861,496	8,429,496	104,496	54,496

CAPITAL PROJECTS FIVE YEAR SUMMARY

Enterprise Capital Projects

	2023-2024	2024-2025	2025-2026
	Actual	Estimate	Budget
Capital Projects Fund Balance	15,561,805	6,801,712	3,718,712
Project Funding			
Water Tap Fees	137,450	175,000	375,000
Sewer Tap Fees	191,050	240,000	375,000
Interest Income	281,876	175,000	200,000
Intergovernmental Income (TXDOT)	0	1,000,000	2,500,000
Transfer from General Fund	2,178,551	0	0
Transfer from Enterprise Fund	0	0	197,215
Bond Funds	0	0	0
Total Funding Sources	2,788,927	1,590,000	3,647,215
Expenditures			
Relocation of Utilities along FM 455	148,112	50,000	0
Relocation of Utilities along I-35	8,222,915	4,000,000	0
Automated Metering System	2,466,759	400,000	0
Riley Property Purchase	31,684	95,000	0
MUD 12 Feasibility Study	18,083	0	0
Water System Improvements	661,467	0	500,000
WWTP Site Study	0	28,000	0
WWTP Blowers	0	100,000	160,000
Electric System Improvements	0	0	1,000,000
Water Site Study	0	0	70,000
WWTP Clarifiers	0	0	150,000
Cell Communication to Replace Line-of-Sight	0	0	83,500
Return Activated Sludge Pump	0	0	15,760
Keaton Road Sewer Line	0	0	0
Fifth Street Sewer Rehabilitation	0	0	0
Railroad Lift Station	0	0	0
New WWTP Engineering	0	0	0
Elevated Water Storage	0	0	0
Total Expenditures	11,549,020	4,673,000	1,979,260
Funding Sources less Expenditures	(8,760,093)	(3,083,000)	1,667,955
Capital Projects Fund Balance	6,801,712	3,718,712	5,386,667

	2026-2027 Projected	2027-2028 Projected	2028-2029 Projected	2029-2030 Projected
	5,374,058	16,754,058	4,204,058	229,058
Project Funding				
Water Tap Fees	425,000	450,000	475,000	500,000
Sewer Tap Fees	475,000	500,000	550,000	600,000
Interest Income	250,000	250,000	250,000	250,000
Intergovernmental Income (TXDOT)	0	0	0	0
Transfer from General Fund	0	0	0	0
Transfer from Enterprise Fund	250,000	250,000	250,000	250,000
Bond Funds	13,000,000	0	13,000,000	0
Total Funding Sources	14,400,000	1,450,000	14,525,000	1,600,000
Expenditures				
Relocation of Utilities along FM 455	0	0	0	0
Relocation of Utilities along I-35	0	0	0	0
Automated Metering System	0	0	0	0
Riley Property Purchase	0	0	0	0
MUD 12 Feasibility Study	0	0	0	0
Water System Improvements	0	500,000	0	0
WWTP Site Study	0	0	0	0
WWTP Blowers	0	0	0	0
Electric System Improvements	1,000,000	1,000,000	1,000,000	1,000,000
Water Site Study	0	0	0	0
WWTP Clarifiers	1,350,000	0	1,500,000	0
Cell Communication to Replace Line-of-Sig	0	0	0	0
Return Activated Sludge Pump	0	0	0	0
Keaton Road Sewer Line	320,000	0	0	0
Fifth Street Sewer Rehabilitation	350,000	0	0	0
Railroad Lift Station	0	1,750,000	0	0
New WWTP Engineering	0	10,000,000	10,000,000	0
Elevated Water Storage	0	750,000	6,000,000	750,000
Total Expenditures	3,020,000	14,000,000	18,500,000	1,750,000
Funding Sources less Expenditures	11,380,000	(12,550,000)	(3,975,000)	(150,000)
	16,754,058	4,204,058	229,058	79,058



APPENDIX

DEPARTMENTAL CAPITAL REQUESTS

To request departmental capital expenditures, City Department Directors complete a request form for each requested expenditure. These requests and supporting documentation are reviewed during individual and group budget planning meetings. A review of the items includes a discussion of any available alternatives to the requested items.

In requesting a capital item, Directors must tie the request to the City's Organizational Goals, explain the objective of the request, offer alternatives to funding the request, and document the expected impact of not funding the item.

The City Manager reviews all capital requests to determine if they are in sync with City Council goals and the City's strategic plan. The following are the original requests submitted which are included in the current budget that have been approved. Some requests have been approved as submitted, some have been approved with modifications, and some were not approved for the current year.

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Police Department

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST
 THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	<u>2025 Chevrolet Traverse (Unmarked CID Lieutenant Vehicle)</u>	
VENDOR QUOTED	<u>Lake Country Chevy/Defender</u>	QUOTE EXPIRATION DATE <u> </u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input checked="" type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input checked="" type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input checked="" type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input checked="" type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input checked="" type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	\$41,758	ANNUAL CONTRACT RENEWAL	\$0
DELIVERY & INSTALLATION	\$6,840	SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*	\$1,685	ALL OTHER OPERATING COSTS*	
TOTAL	\$50,283	TOTAL	\$0

* EXPLANATION OF "OTHER" COSTS
Emergency equipment upfitting and lockable steel storage box for firearms and crime scene equipment

DOES THIS REPLACE ANY EQUIPMENT? Yes AGE OF ITEM BEING REPLACED? 13 years

WHAT IS BEING REPLACED? 2012 Chevrolet Tahoe PPV being used for detective use

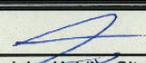
SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:
Replacement Vehicle for oldest vehicle in SPD fleet. The vehicle it is replacing was scheduled to be decommissioned in 2024 but was kept on for one more year after adding an additional Detective FTE in the 24/25 Budget. Requesting a non-pursuit-rated vehicle to help lower overall vehicle cost compared to a pursuit-rated vehicle.

ALTERNATIVES TO THIS REQUEST:
Continue to drive a 13-year-old police vehicle.

IMPACT OF NOT FUNDING THIS REQUEST:
Rising maintenance and repair costs associated with a 13-year-old police vehicle. Vehicle is visibly older and has aging spots on the front bumper. Decreases the visual appearance of Sanger PD.

APPROVED FOR FUNDING YES NO


 John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Suppression

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST

THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

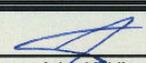
SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	<u>Brush Apparatus/TIFMAS apparatus</u>	
VENDOR QUOTED	<u>Blanchat</u>	QUOTE EXPIRATION DATE <u>4-31-2025</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input checked="" type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	<u>\$312,948</u>	ANNUAL CONTRACT RENEWAL	
DELIVERY & INSTALLATION		SUPPLIES, FUEL, ETC.	<u>\$2,300</u>
ALL OTHER ACQUISITION COSTS*		ALL OTHER OPERATING COSTS*	
TOTAL	<u>\$312,948</u>	TOTAL	<u>\$2,300</u>
* EXPLANATION OF "OTHER" COSTS			
<u> </u>			
DOES THIS REPLACE ANY EQUIPMENT? <input type="checkbox"/>		AGE OF ITEM BEING REPLACED? <input type="checkbox"/>	
WHAT IS BEING REPLACED? <u> </u>			

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST: This brush apparatus would be purchased in preparation of a new firehouse and as a deployment apparatus for the TIFMAS program. This apparatus primary responsibilities would be for our second firehouse.
ALTERNATIVES TO THIS REQUEST: Wait until we build the second firehouse, but the cost for the apparatus will be higher with the reported up coming cost increases.
IMPACT OF NOT FUNDING THIS REQUEST: There will not be a major impact on our current response model.
APPROVED FOR FUNDING <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO <div style="float: right; text-align: right;">  John Noblitt, City Manager </div>

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Water

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST
 THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

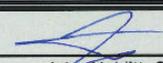
SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION <u>2025 1 Ton Truck with Dump Bed</u>	
VENDOR QUOTED <u>Southwest Ford</u>	QUOTE EXPIRATION DATE <u>Not listed</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:	
<input checked="" type="checkbox"/> 1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input checked="" type="checkbox"/> 2. PROVIDE A SAFE AND PREPARED CITY	
<input type="checkbox"/> 3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input checked="" type="checkbox"/> 4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input type="checkbox"/> 5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/> 6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/> 7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	\$74,879	ANNUAL CONTRACT RENEWAL	\$2,500
DELIVERY & INSTALLATION		SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*		ALL OTHER OPERATING COSTS*	
TOTAL	\$74,879	TOTAL	\$2,500
* EXPLANATION OF "OTHER" COSTS			
DOES THIS REPLACE ANY EQUIPMENT? <u>No</u>		AGE OF ITEM BEING REPLACED? _____	
WHAT IS BEING REPLACED? _____			

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:
This entire package consists of a truck with a 9' dump bed. The truck quote is attached but I'm still waiting on the bed portion quote. This vehicle will not require the operator to hold a CDL license to operate. This has become an issue as CDL licenses have become more difficult to obtain. This unit will also provide us the ability to not have to use the large dump truck for smaller situations.
ALTERNATIVES TO THIS REQUEST:
Keep using the dump truck for all situations.
IMPACT OF NOT FUNDING THIS REQUEST:
Difficulty in maintaining enough people with CDL licenses.
APPROVED FOR FUNDING <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
 John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Electric

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST

THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	<u>Vehicle Replacement</u>	
VENDOR QUOTED	<u>Caldwell County Chevrolet</u>	QUOTE EXPIRATION DATE <u>4/12/25</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input checked="" type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input checked="" type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input checked="" type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	\$52,818	ANNUAL CONTRACT RENEWAL	
DELIVERY & INSTALLATION	\$325	SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*	\$400	ALL OTHER OPERATING COSTS*	
TOTAL	\$53,543	TOTAL	\$0

* EXPLANATION OF "OTHER" COSTS
Buyboard Fee

DOES THIS REPLACE ANY EQUIPMENT? Yes AGE OF ITEM BEING REPLACED? 14 years old

WHAT IS BEING REPLACED? 2011 Chevrolet 3500HD Crewcab

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:

The Department is requesting to replace the 2011 Chevy 3500HD crewcab due to mechanical issues and age of the vehicle. We are only requesting to replace the cab and chassis as we will be utilizing the service body from the 2011 vehicle.

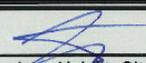
ALTERNATIVES TO THIS REQUEST:

N?A

IMPACT OF NOT FUNDING THIS REQUEST:

Vehicle that is used daily and on call being out of service plus costly repairs.

APPROVED FOR FUNDING YES NO


John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: CITY COUNCIL

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST
 THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	<u>AUDIO AND VIDEO RECORDING OF THE COUNCIL MEETINGS</u>	
VENDOR QUOTED	<u>GRANICUS - SWAGIT</u>	QUOTE EXPIRATION DATE <u>N/A</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	\$92,000	ANNUAL CONTRACT RENEWAL	\$28,000
DELIVERY & INSTALLATION		SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*	\$2,500	ALL OTHER OPERATING COSTS*	
TOTAL	\$94,500	TOTAL	\$28,000

* EXPLANATION OF "OTHER" COSTS
COST FOR AN ELECTRICIAN TO ADD ELECTRIC AS NEED FOR EQUIPMENT

DOES THIS REPLACE ANY EQUIPMENT? NO AGE OF ITEM BEING REPLACED? N/A

WHAT IS BEING REPLACED? _____

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:
VIDEO RECORDING OF THE COUNCIL MEETINGS. TWO COMPANIES REQUIRED; ONE FOR PURCHASE OF AUDIO (DELCOM GROUP) AND (SWAGIT) FOR LIVE STREAMING VIDEO. TOTAL COST FOR THE PURCHASE AND INSTALLATION OF EQUIPMENT. THE ANNUAL FEE FOR SWAGIT INCLUDED ABOVE.

ALTERNATIVES TO THIS REQUEST:
NOT RECORDING THE MEETINGS.

IMPACT OF NOT FUNDING THIS REQUEST:
CONTINUE WITH DURANT RECORDING THE MEETINGS AND PLACING THEM ON THE WEBSITE AFTER THE MEETING.

APPROVED FOR FUNDING YES NO


 John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: **CITY COUNCIL**

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST
 THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

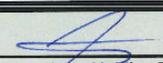
SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	AUDIO AND VIDEO RECORDING OF THE COUNCIL MEETINGS	
VENDOR QUOTED	DELCOM GROUP	QUOTE EXPIRATION DATE N/A
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

<u>COST OF ACQUISITION</u>		<u>OPERATING BUDGET IMPACT</u>	
PURCHASE PRICE	\$68,805	ANNUAL CONTRACT RENEWAL	
DELIVERY & INSTALLATION		SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*	\$2,000	ALL OTHER OPERATING COSTS*	
TOTAL	\$70,805	TOTAL	\$0
* EXPLANATION OF "OTHER" COSTS			
POSSIBLE TARIFF & PRICING ADJUSTMENT AS NECESSARY			
DOES THIS REPLACE ANY EQUIPMENT?	NO	AGE OF ITEM BEING REPLACED?	N/A
WHAT IS BEING REPLACED?			

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:
VIDEO RECORDING OF THE COUNCIL MEETINGS. TWO COMPANIES REQUIRED; ONE FOR PURCHASE OF AUDIO (DELCOM GROUP) AND (SWAGIT) FOR LIVE STREAMING VIDEO. TOTAL COST FOR THE PURCHASE AND INSTALLATION OF EQUIPMENT.
ALTERNATIVES TO THIS REQUEST:
NOT RECORDING THE MEETINGS.
IMPACT OF NOT FUNDING THIS REQUEST:
CONTINUE WITH DURANT RECORDING THE MEETINGS AND PLACING THEM ON THE WEBSITE AFTER THE MEETING.
APPROVED FOR FUNDING <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
 John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Finance

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST
 THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

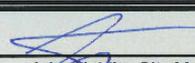
SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION <u>Tyler Technologies ERP software migration to v10</u>	
VENDOR QUOTED <u>Tyler Technologies</u>	QUOTE EXPIRATION DATE <u>9/30/25</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:	
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS
<input type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY
<input type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE
<input checked="" type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING
<input type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE		ANNUAL CONTRACT RENEWAL	\$0
DELIVERY & INSTALLATION	\$69,120	SUPPLIES, FUEL, ETC.	
ALL OTHER ACQUISITION COSTS*		ALL OTHER OPERATING COSTS*	
TOTAL	\$69,120	TOTAL	\$0
* EXPLANATION OF "OTHER" COSTS			
DOES THIS REPLACE ANY EQUIPMENT? <u>Yes</u>		AGE OF ITEM BEING REPLACED? <u>>25 years</u>	
WHAT IS BEING REPLACED? <u>Tyler ERP Pro 9 (formerly INCODE) software.</u>			

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST:
While Tyler has made updates over the years, the City's Financial, Utility, and Court software remains largely unchanged from the version originally implemented over 25 years ago. Tyler offers a separate platform—Version 10—that provides a wide range of new features, improved functionality, and more advanced reporting capabilities. Migrating to V10 would allow us to integrate the Court and financial databases, helping to eliminate redundant processes and streamline operations. The one-time cost is for the migration alone, as the annual software renewals are the same rate for V10 as for the current version.
ALTERNATIVES TO THIS REQUEST:
The City could choose to stay on the current version of the software, but doing so would mean missing out on the advantages offered by the V10 upgrade. Another option would be to explore other software providers with more advanced features; however, this is not the preferred route due to our long-standing relationship and overall satisfaction with Tyler.
IMPACT OF NOT FUNDING THIS REQUEST:
If this request is not funded, the City would miss out on the advantages of a more modern software system. The v10 platform is designed to enhance staff efficiency and effectiveness, and postponing the upgrade could accelerate the need for additional staffing due to the increasing demands of Sanger's continued growth.
APPROVED FOR FUNDING <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
 John Noblitt, City Manager

2025-2026 BUDGET CAPITAL REQUEST FORM

DEPARTMENT: Facility Maintenance

A VENDOR QUOTE MUST BE SUBMITTED FOR EACH CAPITAL REQUEST

THIS FORM IS ONLY FOR ITEMS COSTING MORE THAN \$5,000

SECTION A (ALL ITEMS MUST BE COMPLETED)

DESCRIPTION	<u>New Library HVAC Unit</u>	
VENDOR QUOTED	<u>Underwood's Heating & Air</u>	QUOTE EXPIRATION DATE <u>N/A</u>
ORGANIZATIONAL GOALS SUPPORTED BY FUNDING THIS ACQUISITION:		
<input checked="" type="checkbox"/>	1. MAINTAIN EXCELLENT, CONSERVATIVE FINANCES WHILE DELIVERING THE SERVICES DESIRED BY CITIZENS	
<input type="checkbox"/>	2. PROVIDE A SAFE AND PREPARED CITY	
<input checked="" type="checkbox"/>	3. IMPROVE SANGER'S BASIC INFRASTRUCTURE	
<input type="checkbox"/>	4. IMPROVE STAFF EFFICIENCY THROUGH THE USE OF TECHNOLOGY & TRAINING	
<input checked="" type="checkbox"/>	5. IMPROVE THE VISUAL APPEARANCE OF SANGER	
<input type="checkbox"/>	6. PROMOTE ECONOMIC DEVELOPMENT AND A DIVERSIFIED ECONOMY	
<input type="checkbox"/>	7. PROMOTE CULTURAL AND RECREATIONAL OPPORTUNITIES FOR LOCALS AND TOURISTS	

SECTION B

COST OF ACQUISITION		OPERATING BUDGET IMPACT	
PURCHASE PRICE	<u>\$13,850</u>	ANNUAL CONTRACT RENEWAL	<u></u>
DELIVERY & INSTALLATION	<u></u>	SUPPLIES, FUEL, ETC.	<u></u>
ALL OTHER ACQUISITION COSTS*	<u></u>	ALL OTHER OPERATING COSTS*	<u></u>
TOTAL	<u>\$13,850</u>	TOTAL	<u>\$0</u>
* EXPLANATION OF "OTHER" COSTS			
<u></u>			
DOES THIS REPLACE ANY EQUIPMENT? <u>Yes</u>		AGE OF ITEM BEING REPLACED? <u>13 years</u>	
WHAT IS BEING REPLACED? <u>One of the 3 Library HVAC units</u>			

SECTION C (ALL ITEMS MUST BE COMPLETED)

PURPOSE/OBJECTIVE OF THIS REQUEST: <u>One of the 3 Library HVAC unit has a coil leak and needs to be replaced with a new unit with a 5 yr warranty.</u>
ALTERNATIVES TO THIS REQUEST: <u>We could repair the 13 year old unit for \$5,610.00 with no warranty.</u>
IMPACT OF NOT FUNDING THIS REQUEST: <u>The current unit has a leak. It cost \$715.00 to add freon every time the unit is empty due to the leak.</u>
APPROVED FOR FUNDING <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
 John Noblitt, City Manager

FINANCIAL MANAGEMENT POLICY

**The Sanger City Council approved the City's Financial Management Policy on September 2, 2025*

Introduction

The City of Sanger, Texas financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Texas Local Government Code and the Sanger City Charter. The policies are intended to assist the City Council and city staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

The scope of these policies generally spans accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, expenditure control and debt management, all to make it possible both: (a) to present fairly and with full disclosure the financial position and results of financial operations of the City in conformity to generally accepted accounting principles (GAAP), and (b) to determine and demonstrate compliance with finance-related legal and contractual provisions.

It is the goal of the Statement of Financial Management Policies to enable the City to adhere to the principles of sound municipal finance and to continue its long-term stable and positive financial condition.

Annual Budget

1. The fiscal year of the City of Sanger shall begin on October 1 of each calendar year and will end on September 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, prior to August first of each year, shall prepare and submit to the City Secretary the annual budget covering the next fiscal year. The budget shall provide a complete financial plan of all city funds and activities and, except as required by law or the City Charter, shall be in such form as the Council may require.

The budget shall contain the following information:

- a. The City Manager's budget message outlining the proposed financial policies for the next fiscal year with an explanation of any changes in expenditures from the previous year, any major changes in policies, and a complete statement regarding the financial condition of the City. (Proposition 1 approved at an election held November 7, 2006 and certified by Resolution 11-19-06 adopted November 20, 2006.)
- b. An estimate of all revenues from taxes and other sources, including the present tax structure, rates, and property valuations for the ensuing year;
- c. A carefully itemized list of proposed expenses and revenues by fund, service type, and project for the budget year, as compared to actual expenditures and revenues of the last ended fiscal year and the projected final expenditures and revenues for the current fiscal year;
- d. A description of all outstanding bond indebtedness, showing amount, date of issue, rate of interest, and maturity date; also, any other indebtedness which the City has incurred and which has not been paid;
- e. A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and the recommended provision for financing; and
- f. Such other information as is required by City Council or deemed desirable by the City Manager.

3. The City Manager's budget should assume, for each fund, operating revenues that are equal to or exceed operating expenditures (i.e., a balanced budget). The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
4. The City Council shall hold a public hearing on the budget, as submitted, at the time and place so advertised in the official newspaper, which will be no less than seven (7) days or more than fifteen (15) days after the date of notice. All interested persons shall be given the opportunity to be heard, either for or against, any item of the proposed budget.
5. The budget and tax rate may be adopted at any regular or special meeting of the Council prior to the beginning of the budgeted fiscal year by a majority vote of two thirds (2/3) quorum. The Council may amend the proposed budget by increasing, decreasing, or removing any programs or amounts, except for expenditures required by law, for debt service, or for estimated cash deficit. No amendment to the budget shall increase the authorized expenditures to an amount greater than the total of estimated income plus funds available from prior years.
6. If the Council fails to adopt a budget by the beginning of the fiscal year, the budget currently in place for the preceding year shall remain in place on a month-to-month basis until such time as a new budget has been adopted.
7. On final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the current year and shall constitute the basis of the official levy of the property tax. Under conditions which may arise, the City Council may amend or change the budget to provide for any additional expense.

Capital Program

1. The City Manager shall submit a five-year capital improvement program (CIP) as an attachment to the annual budget. The CIP shall induce the following:
 - a. A clear, general summary of its contents;
 - b. A list of all capital improvements which are proposed for the five (5) fiscal years including the budget year, with appropriate supporting information as to the necessity for such improvements;
 - c. Cost estimates, method of financing and recommended time schedules for each improvement; and
 - d. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

Basis of Accounting and Budgeting

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB).
 - a. The accounts of the City are organized and operated on the basis of funds and account groups. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds.
 - b. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Substantially all revenues are considered to be susceptible to accrual. Ad valorem, sales, hotel, franchise and tax

revenues recorded in the General Fund and ad valorem tax revenues recorded in the Debt Service Fund are recognized under the susceptible to accrual concept. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues (except earnings on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available. Expenditures are recognized when the related fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which are recorded when due, and compensated absences, which are recorded when payable from currently available financial resources.

- c. The City utilizes encumbrance accounting for its governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.
 - d. The City's proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred.
2. The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental and proprietary funds
 3. The issuance of Statement 34 by GASB has influenced the creation and reporting of individual funds. GASB 34 essentially mandates dual accounting systems: one for government-wide (i.e. the government as a single entity) reporting and another for individual fund reporting. Under GASB 34 for individual funds, the City will continue utilizing the accounting and budgeting processes as described in paragraphs (1) and (2) of this section. However, because GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for the government-wide reporting, extensive reconciliation must be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund to government-wide reconciliation as much as possible. When appropriate, individual funds will be examined as to whether it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of those funds into other governmental funds.

Budget Administration

1. All expenses of the City shall be made in accordance with the adopted annual budget. Budgetary control is maintained at the individual expenditure account level by the review of all requisitions of estimated purchase amounts prior to the release of purchase orders to vendors.
2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure accounts in one department may occur with the approval of the City Manager and Finance Director. Transfers between operating departments may occur with the approval of the City manager and Finance Director provided that a department's total budget is not changed by more than \$50,000. Transfers between funds must be accomplished by budget amendment approved by the City Council. Budget amendments calling for new fund appropriations must also be approved by the City Council.

Financial Reporting

1. At the close of each fiscal year, and at such other times as it may be deemed necessary, the Council shall direct that an independent audit be made on all accounts of the City by a certified public accountant. The certified public accountant shall have no personal interest directly or indirectly, in the financial affairs of the City

or any of its officers and shall report directly to the Council. Upon completion of the audit, a summary of the results thereof shall be placed on file in the City Secretary's office for public record. A copy of the comprehensive financial annual report shall be available at City Hall.

2. The City Manager shall submit to the Council a monthly report of the financial condition of the City by department for the fiscal year-to-date. The financial records of the City will be maintained on a modified accrual basis to support this type of financial management. The City Manager shall make available to the Council the monthly cash disbursements journal of the City of all funds and accounts.

Revenues

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax is a volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on sales tax revenue.
2. For every annual budget, the City shall levy two property tax rates: operation/ maintenance and debt service. The debt service levy shall be sufficient for meeting all principal and interest payments associated with the City's outstanding general obligation debt for that budget year. The debt service levy and related debt service expenditures shall be accounted for in the Debt Service Fund. The operation and maintenance levy shall be accounted for in the General Fund. City Council will consider exceeding the rollback rate only after options have been presented by staff to avoid the rollback by increasing revenue from other sources or reducing expenditures.
3. The City will maintain a policy of levying the lowest tax rate on the broadest tax base. Minimal exemptions may be provided to homeowners, senior citizens, and disabled veterans. The City may consider providing tax abatements or other incentives to encourage development.
4. The City will establish user charges and fees at a level that attempts to recover the full cost of providing the service.
 - a. User fees, particularly utility rates, should identify the relative costs of serving different classes of customers.
 - b. Where possible, utility rates should be designed to reduce peak (hour and day) demands on the utility systems.
 - c. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g., verification of business sales tax payments, verification of appraisal district property values, and accuracy of water meters).
5. The City will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.
6. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees and charges.
7. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. The revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.

Operating Expenditures

1. Operating expenditures shall be accounted, reported, and budgeted for in the following major categories:
 - a. Operating, Recurring Expenditures

- i. Salaries and Benefits
 - ii. Supplies and Materials
 - iii. Maintenance and Operations
 - iv. Contractual Services
 - v. Utilities
 - vi. Capital Replacement
 - vii. Other Expenses
 - b. Operating, Non-Recurring Expenditures
 - i. Capital Equipment
2. The annual budget shall appropriate sufficient funds for operating, recurring expenditures necessary to maintain established (i.e., status quo) quality and scope of city services.
 3. The City will constantly examine the methods for providing public services in order to reduce operating, recurring expenditures and/or enhance quality and scope of public services with no increase to cost.
 4. Salaries and benefits expenditures will reflect the minimum staffing needed to provide established quality and scope of city services. To attract and retain employees necessary for providing high-quality service, the City shall maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.
 5. Supplies and materials expenditures shall be sufficient for ensuring the optimal productivity of City employees.
 6. Maintenance and operations expenditures shall be sufficient for addressing the deterioration of the City's capital assets to ensure the optimal productivity of the capital assets. Maintenance should be conducted to ensure a relatively stable level of maintenance expenditures for every budget year.
 7. Utility expenditure providers shall, when options are available, be selected on the basis of the provider's competitive pricing and service.
 8. The City will utilize contractual services for the provision of city services whenever private contractors can perform the established level of service at less expense to the City. The City will regularly evaluate its agreements with private contractors to ensure the established levels of service are performed at the least expense to the City.
 9. Capital equipment is defined as equipment that exceeds \$5,000 and has a useful life of at least one year. Bulk purchases of smaller equipment with a useful life of at least one year will be capitalized if the total amount of the purchase exceeds \$25,000. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
 10. Expenditures for additional capital equipment shall be made only to enhance employee productivity, improve quality of service, or expand scope of service.
 11. Expenditures for other expenses not included in the categories above shall be made strictly on the basis of economic and business merit, ensuring the best possible return on each dollar spent.
 12. To assist in controlling the growth of operating expenditures, operating departments will submit their annual budgets to the City Manager during the budget preparation process. Departments shall provide justification where projected expenditures exceed prior year budgeted amounts.

Fund Balance

1. The annual budget shall be presented to City Council with each fund reflecting an ending fund balance which is no less than 25 percent of that fund's annual operating expenditures. To satisfy the particular needs of individual funds, ending fund balances may be established which exceed the 25 percent minimum.

2. Fund balance that exceeds the minimum level established for each fund may be appropriated for non-recurring capital projects or programs, reserves or as the Council directs.
3. The City will exercise diligence in avoiding the appropriation of fund balance for recurring operating expenditures. In the event fund balance is appropriated for recurring operating expenditures to meet the needs of the Sanger community, the budget document shall include an explanation of the circumstances requiring the appropriation and the methods to be used to arrest the future use of fund balance for operating expenditures.

Fund Transfers

1. With the exceptions noted below, there will be no operating transfers between funds. Any costs incurred by one fund to support the operations of another shall be charged directly to the fund.
2. Fund transfers may occur when surplus fund balances are used to support non-recurring capital expenses or when needed to satisfy debt service obligations.
3. Transfers are permitted between funds to support economic development programs.
4. Transfers are permitted from the Enterprise Fund to other funds to cover the cost of operations.

Debt Expenditures

1. The City shall have the right and power, except as prohibited by law or the City Charter, to borrow money by whatever method it may deem to be in the public interest.
2. The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds for permanent public improvements or for any other public purpose not prohibited by law and the City Charter and to issue refunding bonds to refinance outstanding bonds previously issued. All such bonds or certificates of obligation shall be issued in conformity with the laws of the State of Texas and shall be used only for purposes for which they were issued. General obligation bonds shall not be issued without an election. In all cases when the City Council shall order an election for the issuance of bonds of the City, it shall, at the same time, state whether or not a tax rate increase is anticipated for the purpose of paying the principal and interest on the bonds and to create a sinking fund for their redemption.
3. The City shall have the power to borrow money for the purpose of constructing, purchasing, improving, extending or repairing public utilities, recreational facilities, or any other self-liquidating municipal function not prohibited by the Constitution and the laws of the State of Texas, and to issue revenue bonds to evidence the obligation created thereby. Such shall be a charge upon and payable from the properties, or interest therein pledged, or the income therefrom, or both. The holders of the revenue bonds shall never have the right to demand payment thereof out of moneys raised or to be raised by taxation. All such bonds shall be issued in conformity with the laws of the State of Texas and shall be used only for the purpose for which they were issued.
4. When needed to minimize annual debt payments, the City will obtain insurance for new debt issues.

Capital Project Expenditures

1. The City will develop a multi-year plan for capital projects, which identifies all projects likely to be constructed within a five-year horizon. The multi-year plan will reflect for each project the likely source of funding and attempt to quantify the project's impact to future operating expenditures.
2. Capital projects will be constructed to:
 - a. Protect or improve the community's quality of life.
 - b. Protect or enhance the community's economic vitality.

- c. Support and service new development.
3. To minimize the issuance of debt, the City will attempt to support capital projects with appropriations from operating revenues or excess fund balances (i.e., “pay-as-you-go”).

Purchasing

1. All purchases and contracts over \$3,000 shall conform to Chapter 252, Subchapter B of the Local Government Code of Texas, as amended. Purchases of goods or services over \$50,000 shall be submitted to the City Council for approval. The adoption of the annual budget gives the City Manger the authority to approve all other purchases for goods or services in accordance with each department’s approved budget.
2. Purchases of goods or services at a total cost of \$1,000 or more must be made through the City’s purchase order system. Written purchase orders shall also be used for vendors requiring formal City authorization regardless of dollar amount.
3. Purchases of goods or services at a total cost of less than \$1,000 may be made via a written Accounts Payable Voucher, signed and submitted by the applicable Department Director to the Finance Department.
4. All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt in accordance with provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

INVESTMENT POLICY

**The Sanger City Council approved the City's Investment Policy on September 2, 2025*

POLICY STATEMENT

It is the objective of the City of Sanger, Texas ("City") that the administration of its funds and the investment of those funds shall be handled in the highest public trust. Investments shall be made in a manner which will provide the maximum security of principle invested through limitations and diversification while meeting the daily cash flow needs of the city and conforming to all applicable federal, state, and local statutes, rules and regulations governing the investment of public funds. The receipt of a market rate return will be secondary to the requirements for safety and liquidity. The earning from investments shall be used in a manner that best serves the public trust and interest of the City. This policy serves to satisfy the statutory requirements of defining and adopting a formal investment policy and shall be reviewed annually for modifications. It is the intent of the City to be in compliance with local law and the provisions of Public Funds Investment Act of the Texas Government Code Chapter 2256.

SCOPE

This Investment Policy applies to the investment activities, all financial assets and funds held by the City of Sanger, Texas. Funds covered and managed by this Investment Policy include:

- A. General Fund – Used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.
- B. Debt Service Fund – Used to account for resources to be used for the payment of principle, interest and related costs on debt.
- C. Enterprise Fund – Used to account for operations that are financed and operated in a manner similar to private business enterprises.
- D. Capital Improvement Fund – Used to account for resources to enable the acquisition or construction of major capital facilities which are not financed by enterprise funds, internal service funds, or trust funds.
- E. Special Revenue Funds – Used to account for proceeds from specific revenue sources which are restricted to expenditures for specific purposes.
 - 1. 4A Fund
 - 2. 4B Fund
 - 3. Employee Benefits Fund

INVESTMENT OBJECTIVES AND STRATEGY

It is the policy of the City that all funds shall be invested in conformance with state and federal regulations, applicable bond ordinance requirements, and adopted Investment Policy. In accordance with the Public Funds Investment Act, the following prioritized primary objectives, in accordance with the Texas Government Code Section 2256.005(d) apply to the City's investment strategy. Listed in order of their priority, these objectives encompass:

- A. Suitability – Understanding the suitability of the investment to the financial requirement of the City is important. Any investment eligible in the Investment Policy is suitable for all City funds.
- B. Safety – Preservation and safety of principal are the primary objectives of the Investment Policy. Investments of the City shall be undertaken in a manner that seeks to insure the preservation of capital in the overall portfolio. To obtain this goal, diversification is required in the portfolio's composition.

The suitability of each investment decision will be made on the basis of these objectives. The City prefers to invest in money market accounts, certificates of deposits, and United States government backed agency discount notes.

- C. Liquidity – The City’s investment portfolio will remain sufficiently liquid to meet operating requirements that might be reasonably anticipated. The City’s investment portfolio will remain sufficiently liquid and enable it to meet all operating requirements which might be reasonably anticipated.
- D. Diversification – Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated needs of the City. Diversifying the appropriate maturity structure will reduce market cycle risk. Diversification of the portfolio will include diversification by maturity and market sector and will include the use of a number of brokers/dealers for diversification and market coverage. Competitive bidding will be used on each sale and purchase.
- E. Yield – Attaining a competitive market yield, commensurate with the City’s investment risk constraints and cash flow characteristic of the portfolio, is the desired objective. The City’s investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the City’s risk constraints and the cash flow of the portfolio. “Market rate of return” may be defined as the average yield of the current three-month U.S. Treasury Bill or such other index that most closely matches the average maturity of the portfolio. The City’s objective shall be a reasonably safe yield rate in accordance with payment schedules and other investment goals.

Effective cash management is recognized as essential to good fiscal management. Cash management is defined as the process of managing monies in order to ensure maximum cash availability. The City shall maintain a comprehensive cash management program which includes collection of accounts receivable, prudent investment of its available cash, disbursement of payments in accordance with invoice terms and the management of banking services. The City staff will follow the “Prudent Person” statement relating to the standard of care that must be exercised when investing public funds as expressed in the Texas Government Code Section 2256.006(a-b). The Investment Officers shall avoid any transactions that might impair public confidence in the City’s ability to govern effectively. The governing body recognizes that in diversifying the portfolio, occasional measured unrealized losses due to market volatility are inevitable, and must be considered within the context of the overall portfolio’s investment return, provided that adequate diversification has been implemented. The prudence of the investment decision shall be measured in accordance with the tests set forth in the Texas Government Code Section 2256.006(b).

It shall be the policy of the City not to invest in speculative instruments such as derivatives.

LEGAL LIMITATIONS, RESPONSIBILITIES AND AUTHORITY

Direct specific investment parameters for the investment of public funds in Texas are found in the Public Funds Investment Act of the Texas Government Code Section 2256. The Interlocal Cooperation Contracts, Section 791, of the Texas Government Code authorizes local governments to participate in public funds investments in conjunction with other local governments and agencies of the state of Texas. Section 791 along with Section 2256 of the Texas Government Code provides authorization for participation in investment pools to invest public funds jointly with objectives of preservation and safety of principal, liquidity, and yield.

DELEGATION OF INVESTMENT AUTHORITY

The City Manager and the Finance Director acting on behalf of the City Council are designated as the Investment Officers of the City and are responsible for investment management decisions and activities. The Council is responsible for considering the quality and capability of staff, investment advisors, and consultants involved in investment management and procedures. All participants in the investment process shall seek to act responsibly as custodians of the public trust.

The Investment Officers shall develop and maintain written administrative procedures for the operation of the investment program which are consistent with the investment policy. Procedures will include reference to safekeeping, wire transfers, certificates of deposit, and fund accounts. Additional procedures will be documented for the performance of wire transfer agreements; banking services contracts, and other investment related activities.

The Investment Officers shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials and staff. The Investment Officers shall designate a staff person as a liaison/deputy in the event circumstances require timely action and the Investment Officers are not available.

No officer or designee may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Investment Officers and approved by the City Council.

PRUDENCE – STANDARD OF CARE

The standard of prudence to be used in the investment function shall be the “prudent person” standard and shall be applied in the context of managing the overall portfolio. The Texas Government Code Section 2256.006(a) states Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person’s own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

Limitation of Personal Liability

The Investment Officers and those delegated investment authority under this policy, when acting in accordance with the written procedures and this policy and in accordance with the written procedures and this policy and in accord with the Prudent Person Rule, shall be relieved of personal responsibility and liability in the management of the portfolio provided that deviations from expectations for a specific security’s credit risk or market price change or portfolio shifts are reported in a timely manner and that appropriate action is taken to control adverse market effects.

INTERNAL CONTROLS

The Investment Officers shall establish a system of written internal controls which will be reviewed annually with the independent auditor of the City. The controls shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees or Investment Officers of the City.

Cash Flow Forecasting

Cash flow forecasting is designated to protect and sustain cash flow requirements of the City. Supplemental to the financial and budgetary systems, the Investment Officers will maintain a cash flow forecasting process designed to monitor and forecast cash positions for investment purposes. Cash flow will include the historical researching and monitoring of specific cash flow items, payables, and receivables as well as overall cash position and patterns.

AUTHORIZED INVESTMENTS

Acceptable investments under this policy shall be limited to the instruments listed below. The investments shall be selected in a manner which promotes diversity of the market sector and maturity. The selection of high-grade government investments and high-grade money market instruments is designed to assure the marketability of those investments should the need for liquidity arise.

- A. Obligations of the United States Government, its agencies and instrumentalities, and government sponsoring enterprises, not to exceed two years to stated maturity;
- B. Fully insured or collateralized certificates of deposit from a bank doing business in the State of Texas and under the terms of a written depository agreement with that bank, not to exceed three years to the stated maturity;
- C. Money market funds authorized by the Public Funds Investment Act of the Texas Government Code Chapter 2256.
- D. Texas Local Government Investment Pools authorized by the Public Funds Investment Act of the Texas Government Code Chapter 2256.

Additional types of securities approved for investment of public funds by Texas state statutes are not eligible for investment by the City until this Investment Policy has been amended and the amended version approved by the City Council authorizing investment of these additional types of securities.

Competitive Bidding Requirements

All securities, excluding certificates of deposit, will be purchased or sold after three (3) offers/bids are taken to verify that the City is receiving fair market value/price for the investment.

Delivery versus Payment

All security transactions, including collateral for repurchase agreements, entered into by the City, shall be conducted on a delivery versus payment (DVP) basis.

SAFEKEEPING AND COLLATERALIZATION

The laws of the State and prudent treasury management require that all purchased securities be bought on a delivery versus payment basis and be held in safekeeping by either the City, an independent third-party financial institution, or the City's designated depository.

All safekeeping arrangements shall be designed by the Investment Officers and an agreement of the terms executed in writing. The third-party custodian shall be required to issue safekeeping receipts to the City listing each specific security, rate, description, maturity, cusip number, and other pertinent information. Each safekeeping receipt will be clearly marked that the security is held for the City or pledged to the City.

All securities pledged to the City for certificates of deposit or demand deposits shall be held by an independent third-party bank domiciled in Texas. The safekeeping bank may be written within the same holding company as the bank, from which the securities are pledged.

Collateralization

Collateralization shall be required on all public funds of the City over the FDIC insurance coverage limit, and in order to anticipate market changes and provide a level of additional security for all funds, the collateralized level required will be 102% of the market value of the principal accrued interest.

PERFORMANCE EVALUATION AND REPORTING

The Investment Officers shall submit quarterly and annual reports to the City Council containing a written report of investment transactions and investment positions as of the date of report. The report will be prepared jointly by all involved in the investment activity and be signed by the Investment Officer(s).

DEPOSITORIES

The City will designate one banking institution through a competitive process as its central banking service provider. This institution will be used for normal banking services including disbursements, deposits, and lockbox. As a matter of ensuring liquidity and security should the funds deposited with the designated bank be temporarily unavailable, the City will maintain an emergency reserve in another qualified bank.

INVESTMENT POLICY ADOPTION BY CITY COUNCIL

The City's Investment Policy shall be formally approved and adopted by resolution of the City Council and reviewed annually in accordance with the provisions of the Public Funds Investment Act of the Texas Government Code Chapter 2256.

AMENDMENT

In the event Texas state law changes and the City cannot invest in the investments described by this policy, this policy shall automatically be conforming to existing law.

DEBT SERVICE SCHEDULES

Certificates of Obligation, Series 2007

Purpose: to acquire and renovate a building and parking area to be used by the City's public works department; to purchase phone, alarm and computer equipment and office furniture for such building; and professional services rendered in connection with this project.

Fiscal Year	General Fund 34%			Enterprise Fund: 66%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	42,500	3,814	46,314	82,500	7,406	89,906	125,000	11,220	136,220
2027	44,200	1,944	46,144	85,800	3,776	89,576	130,000	5,720	135,720
Total	86,700	5,758	92,458	168,300	11,182	179,482	255,000	16,940	271,940

Certificates of Obligation, Series 2015

Purpose: to pay for rehabilitation, reconstruction, addition and expansion of the waste water treatment plant; rehabilitation and construction of wastewater lift stations and wastewater lines; construction of water lines and associated equipment and facilities rehabilitation, reconstruction and construction of streets and drainage; rehabilitation of municipal facilities; and professional services rendered in connection with this project.

Fiscal Year	General Fund: 0%			Enterprise Fund: 100%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	-	-	-	310,000	142,750	452,750	310,000	142,750	452,750
2027	-	-	-	320,000	132,900	452,900	320,000	132,900	452,900
2028	-	-	-	330,000	121,925	451,925	330,000	121,925	451,925
2029	-	-	-	340,000	110,200	450,200	340,000	110,200	450,200
2030	-	-	-	355,000	97,594	452,594	355,000	97,594	452,594
2031	-	-	-	370,000	84,000	454,000	370,000	84,000	454,000
2032	-	-	-	380,000	69,937	449,937	380,000	69,937	449,937
2033	-	-	-	395,000	55,406	450,406	395,000	55,406	450,406
2034	-	-	-	410,000	40,313	450,313	410,000	40,313	450,313
2035	-	-	-	425,000	24,656	449,656	425,000	24,656	449,656
2036	-	-	-	445,000	8,344	453,344	445,000	8,344	453,344
Total	-	-	-	4,080,000	888,025	4,968,025	4,080,000	888,025	4,968,025

Certificates of Obligation, Series 2017

Purpose: to pay for the restoration, replacement, rehabilitation, and expansion of the wastewater and water systems, including the treatment plant; street and drainable improvements; and professional services related thereto.

Fiscal Year	General Fund: 0%			Enterprise Fund: 100%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	-	-	-	115,000	353,000	468,000	115,000	353,000	468,000
2027	-	-	-	390,000	348,400	738,400	390,000	348,400	738,400
2028	-	-	-	545,000	332,800	877,800	545,000	332,800	877,800
2029	-	-	-	560,000	311,000	871,000	560,000	311,000	871,000
2030	-	-	-	585,000	288,600	873,600	585,000	288,600	873,600
2031	-	-	-	605,000	265,200	870,200	605,000	265,200	870,200
2032	-	-	-	630,000	241,000	871,000	630,000	241,000	871,000
2033	-	-	-	660,000	215,800	875,800	660,000	215,800	875,800
2034	-	-	-	1,010,000	189,400	1,199,400	1,010,000	189,400	1,199,400
2035	-	-	-	1,050,000	149,000	1,199,000	1,050,000	149,000	1,199,000
2036	-	-	-	1,090,000	107,000	1,197,000	1,090,000	107,000	1,197,000
2037	-	-	-	1,585,000	63,400	1,648,400	1,585,000	63,400	1,648,400
Total	-	-	-	8,825,000	2,864,600	11,689,600	8,825,000	2,864,600	11,689,600

General Obligation Refunding Bonds, Series 2019

Purpose: to refund certain obligations (Combination Tax & Revenue Certificates of Obligations, Series 2009) of the City, and professional services related thereto.

Fiscal Year	General Fund 100%			Enterprise Fund: 0%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	245,000	4,900	249,900	-	-	-	245,000	4,900	249,900
Total	245,000	4,900	249,900	-	-	-	245,000	4,900	249,900

Certificates of Obligation, Series 2021A

Purpose: to pay for the expansion and improvements to the City's water and sewer system; system renovations and line relocations to the City's electric utility system; city-wide street repairs and improvements; and professional services related thereto.

Fiscal Year	General Fund: 0%			Enterprise Fund: 100%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	-	-	-	395,000	534,250	929,250	395,000	534,250	929,250
2027	-	-	-	140,000	526,350	666,350	140,000	526,350	666,350
2028	-	-	-	135,000	523,550	658,550	135,000	523,550	658,550
2029	-	-	-	160,000	519,500	679,500	160,000	519,500	679,500
2030	-	-	-	160,000	514,700	674,700	160,000	514,700	674,700
2031	-	-	-	185,000	509,900	694,900	185,000	509,900	694,900
2032	-	-	-	260,000	504,350	764,350	260,000	504,350	764,350
2033	-	-	-	290,000	493,950	783,950	290,000	493,950	783,950
2034	-	-	-	290,000	482,350	772,350	290,000	482,350	772,350
2035	-	-	-	320,000	470,750	790,750	320,000	470,750	790,750
2036	-	-	-	370,000	457,950	827,950	370,000	457,950	827,950
2037	-	-	-	395,000	446,850	841,850	395,000	446,850	841,850
2038	-	-	-	1,620,000	435,000	2,055,000	1,620,000	435,000	2,055,000
2039	-	-	-	1,665,000	386,400	2,051,400	1,665,000	386,400	2,051,400
2040	-	-	-	1,715,000	336,450	2,051,450	1,715,000	336,450	2,051,450
2041	-	-	-	1,765,000	285,000	2,050,000	1,765,000	285,000	2,050,000
2042	-	-	-	1,820,000	232,050	2,052,050	1,820,000	232,050	2,052,050
2043	-	-	-	1,875,000	177,450	2,052,450	1,875,000	177,450	2,052,450
2044	-	-	-	1,930,000	121,200	2,051,200	1,930,000	121,200	2,051,200
2045	-	-	-	1,990,000	63,300	2,053,300	1,990,000	63,300	2,053,300
2046	-	-	-	120,000	3,600	123,600	120,000	3,600	123,600
Total	-	-	-	17,600,000	8,024,900	25,624,900	17,600,000	8,024,900	25,624,900

Certificates of Obligation, Series 2021B

Purpose: to refund certain obligations (Combination Tax & Revenue Certificates of Obligations, Series 2013) of the City, and professional services related thereto.

Fiscal Year	General Fund: 0%			Enterprise Fund: 100%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	31,200	4,690	35,890	228,800	34,395	263,195	260,000	39,085	299,085
2027	31,800	4,341	36,141	233,200	31,833	265,033	265,000	36,174	301,174
2028	31,800	3,889	35,689	233,200	28,521	261,721	265,000	32,410	297,410
2029	33,000	3,390	36,390	242,000	24,860	266,860	275,000	28,250	303,250
2030	33,000	2,786	35,786	242,000	20,431	262,431	275,000	23,217	298,217
2031	34,200	2,149	36,349	250,800	15,761	266,561	285,000	17,910	302,910
2032	34,800	1,472	36,272	255,200	10,795	265,995	290,000	12,267	302,267
2033	34,800	741	35,541	255,200	5,436	260,636	290,000	6,177	296,177
Total	264,600	23,458	288,058	1,940,400	172,032	2,112,432	2,205,000	195,490	2,400,490

Limited Tax Notes, Series 2023A

Purpose: to purchase vehicles, equipment, real property for use by the City

Fiscal Year	General Fund: 100%			Enterprise Fund: 0%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	695,000	125,856	820,856	-	-	-	695,000	125,856	820,856
2027	722,000	99,641	821,641	-	-	-	722,000	99,641	821,641
2028	749,000	72,428	821,428	-	-	-	749,000	72,428	821,428
2029	777,000	44,197	821,197	-	-	-	777,000	44,197	821,197
2030	806,000	14,911	820,911	-	-	-	806,000	14,911	820,911
Total	3,749,000	357,033	4,106,033	-	-	-	3,749,000	357,033	4,106,033

Certificates of Obligation, Series 2023B

Purpose: purchase of real property for use by water, wastewater, and electric improvements.

Fiscal Year	General Fund: 0%			Enterprise Fund: 100%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	-	-	-	-	217,056	217,056	-	217,056	217,056
2027	-	-	-	-	217,056	217,056	-	217,056	217,056
2028	-	-	-	-	217,056	217,056	-	217,056	217,056
2029	-	-	-	-	217,056	217,056	-	217,056	217,056
2030	-	-	-	-	217,056	217,056	-	217,056	217,056
2031	-	-	-	130,000	217,056	347,056	130,000	217,056	347,056
2032	-	-	-	135,000	210,556	345,556	135,000	210,556	345,556
2033	-	-	-	140,000	203,806	343,806	140,000	203,806	343,806
2034	-	-	-	150,000	196,806	346,806	150,000	196,806	346,806
2035	-	-	-	155,000	189,306	344,306	155,000	189,306	344,306
2036	-	-	-	165,000	181,556	346,556	165,000	181,556	346,556
2037	-	-	-	170,000	173,306	343,306	170,000	173,306	343,306
2038	-	-	-	180,000	164,806	344,806	180,000	164,806	344,806
2039	-	-	-	190,000	155,806	345,806	190,000	155,806	345,806
2040	-	-	-	195,000	146,306	341,306	195,000	146,306	341,306
2041	-	-	-	205,000	138,506	343,506	205,000	138,506	343,506
2042	-	-	-	215,000	130,306	345,306	215,000	130,306	345,306
2043	-	-	-	220,000	121,706	341,706	220,000	121,706	341,706
2044	-	-	-	230,000	112,906	342,906	230,000	112,906	342,906
2045	-	-	-	240,000	103,706	343,706	240,000	103,706	343,706
2046	-	-	-	250,000	94,106	344,106	250,000	94,106	344,106
2047	-	-	-	260,000	84,106	344,106	260,000	84,106	344,106
2048	-	-	-	270,000	73,706	343,706	270,000	73,706	343,706
2049	-	-	-	280,000	62,906	342,906	280,000	62,906	342,906
2050	-	-	-	295,000	51,356	346,356	295,000	51,356	346,356
2051	-	-	-	305,000	39,188	344,188	305,000	39,188	344,188
2052	-	-	-	315,000	26,606	341,606	315,000	26,606	341,606
2053	-	-	-	330,000	13,613	343,613	330,000	13,613	343,613
Total	-	-	-	5,025,000	3,977,307	9,002,307	5,025,000	3,977,307	9,002,307

Certificates of Obligation, Series 2023C

Purpose: purchase of real property for future development by the City.

Fiscal Year	General Fund: 100%			Enterprise Fund: 0%			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	165,000	534,511	699,511	-	-	-	165,000	534,511	699,511
2027	170,000	526,443	696,443	-	-	-	170,000	526,443	696,443
2028	180,000	518,129	698,129	-	-	-	180,000	518,129	698,129
2029	190,000	509,328	699,328	-	-	-	190,000	509,328	699,328
2030	200,000	499,827	699,827	-	-	-	200,000	499,827	699,827
2031	205,000	489,828	694,828	-	-	-	205,000	489,828	694,828
2032	220,000	479,577	699,577	-	-	-	220,000	479,577	699,577
2033	230,000	468,578	698,578	-	-	-	230,000	468,578	698,578
2034	240,000	457,078	697,078	-	-	-	240,000	457,078	697,078
2035	255,000	444,237	699,237	-	-	-	255,000	444,237	699,237
2036	265,000	430,595	695,595	-	-	-	265,000	430,595	695,595
2037	280,000	416,418	696,418	-	-	-	280,000	416,418	696,418
2038	295,000	401,438	696,438	-	-	-	295,000	401,438	696,438
2039	310,000	385,655	695,655	-	-	-	310,000	385,655	695,655
2040	330,000	368,756	698,756	-	-	-	330,000	368,756	698,756
2041	345,000	350,775	695,775	-	-	-	345,000	350,775	695,775
2042	356,000	331,973	687,973	-	-	-	356,000	331,973	687,973
2043	385,000	312,080	697,080	-	-	-	385,000	312,080	697,080
2044	405,000	291,098	696,098	-	-	-	405,000	291,098	696,098
2045	430,000	268,620	698,620	-	-	-	430,000	268,620	698,620
2046	455,000	244,755	699,755	-	-	-	455,000	244,755	699,755
2047	480,000	219,503	699,503	-	-	-	480,000	219,503	699,503
2048	505,000	192,862	697,862	-	-	-	505,000	192,862	697,862
2049	530,000	164,835	694,835	-	-	-	530,000	164,835	694,835
2050	560,000	135,420	695,420	-	-	-	560,000	135,420	695,420
2051	595,000	104,340	699,340	-	-	-	595,000	104,340	699,340
2052	625,000	71,318	696,318	-	-	-	625,000	71,318	696,318
2053	669,000	36,630	705,630	-	-	-	669,000	36,630	705,630
Total	9,875,000	9,654,607	19,529,607	-	-	-	9,875,000	9,654,607	19,529,607

Total Debt

Fiscal Year	General Fund			Enterprise Fund			Total		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2026	1,178,700	673,771	1,852,471	1,131,300	1,288,857	2,420,157	2,310,000	1,962,628	4,272,628
2027	968,000	632,369	1,600,369	1,169,000	1,260,315	2,429,315	2,137,000	1,892,684	4,029,684
2028	960,800	594,446	1,555,246	1,243,200	1,223,852	2,467,052	2,204,000	1,818,298	4,022,298
2029	1,000,000	556,915	1,556,915	1,302,000	1,182,616	2,484,616	2,302,000	1,739,531	4,041,531
2030	1,039,000	517,524	1,556,524	1,342,000	1,138,381	2,480,381	2,381,000	1,655,905	4,036,905
2031	239,200	491,977	731,177	1,540,800	1,091,917	2,632,717	1,780,000	1,583,894	3,363,894
2032	254,800	481,049	735,849	1,660,200	1,036,638	2,696,838	1,915,000	1,517,687	3,432,687
2033	264,800	469,319	734,119	1,740,200	974,398	2,714,598	2,005,000	1,443,717	3,448,717
2034	240,000	457,078	697,078	1,860,000	908,869	2,768,869	2,100,000	1,365,947	3,465,947
2035	255,000	444,237	699,237	1,950,000	833,712	2,783,712	2,205,000	1,277,949	3,482,949
2036	265,000	430,595	695,595	2,070,000	754,850	2,824,850	2,335,000	1,185,445	3,520,445
2037	280,000	416,418	696,418	2,150,000	683,556	2,833,556	2,430,000	1,099,974	3,529,974
2038	295,000	401,438	696,438	1,800,000	599,806	2,399,806	2,095,000	1,001,244	3,096,244
2039	310,000	385,655	695,655	1,855,000	542,206	2,397,206	2,165,000	927,861	3,092,861
2040	330,000	368,756	698,756	1,910,000	482,756	2,392,756	2,240,000	851,512	3,091,512
2041	345,000	350,775	695,775	1,970,000	423,506	2,393,506	2,315,000	774,281	3,089,281
2042	356,000	331,973	687,973	2,035,000	362,356	2,397,356	2,391,000	694,329	3,085,329
2043	385,000	312,080	697,080	2,095,000	299,156	2,394,156	2,480,000	611,236	3,091,236
2044	405,000	291,098	696,098	2,160,000	234,106	2,394,106	2,565,000	525,204	3,090,204
2045	430,000	268,620	698,620	2,230,000	167,006	2,397,006	2,660,000	435,626	3,095,626
2046	455,000	244,755	699,755	370,000	97,706	467,706	825,000	342,461	1,167,461
2047	480,000	219,503	699,503	260,000	84,106	344,106	740,000	303,609	1,043,609
2048	505,000	192,862	697,862	270,000	73,706	343,706	775,000	266,568	1,041,568
2049	530,000	164,835	694,835	280,000	62,906	342,906	810,000	227,741	1,037,741
2050	560,000	135,420	695,420	295,000	51,356	346,356	855,000	186,776	1,041,776
2051	595,000	104,340	699,340	305,000	39,188	344,188	900,000	143,528	1,043,528
2052	625,000	71,318	696,318	315,000	26,606	341,606	940,000	97,924	1,037,924
2053	669,000	36,630	705,630	330,000	13,613	343,613	999,000	50,243	1,049,243
Total	14,220,300	10,045,756	24,266,056	37,638,700	15,938,046	53,576,746	51,859,000	25,983,802	77,842,802

STANDARD & POORS RATING REPORT

S&P Global
Ratings

RatingsDirect®

Summary:

Sanger, Texas; General Obligation

Primary Credit Analyst:

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Table Of Contents

Credit Highlights

Outlook

Related Research

The City of Sanger was assigned a rating of AA+/Stable upon the issuance of the series 2023 bonds.

Summary:

Sanger, Texas; General Obligation

Credit Profile

US\$10.23 mil comb tax and rev certs of oblig (Taxable) ser 2023C dtd 08/01/2023 due 08/01/2053		
<i>Long Term Rating</i>	AA+/Stable	New
US\$4.999 mil comb tax and rev certs of oblig ser 2023B dtd 08/01/2023 due 08/01/2053		
<i>Long Term Rating</i>	AA+/Stable	New
Sanger GO		
<i>Long Term Rating</i>	AA+/Stable	Upgraded

Credit Highlights

- S&P Global Ratings raised its rating to 'AA+' from 'AA' on Sanger, Texas' existing general obligation debt.
- We also assigned our 'AA+' long-term rating to the city's anticipated \$5 million series 2023B and \$10.23 million series 2023C combination tax and revenue certificates of obligation.
- The outlook is stable.
- The raised rating is based on the city's maintenance of very strong reserves above 75% of expenditures.

Security

An ad valorem property tax, within limits prescribed by law, on all taxable property within the city secures the certificates. An ad valorem tax pledge and limited surplus net revenue of the city's water and sewer system, not to exceed \$1,000, secure the certificates. Given the limitation of the net utility system revenue pledge, the certificates are rated based on the city's ad valorem tax pledge.

The maximum allowable property tax rate in Texas is \$2.50 per \$100 of assessed value (AV) for all purposes, with the portion dedicated to debt service limited to \$1.50 per \$100 of AV. The city's levy is well below the maximum at 57.5 cents, 1.43 cents of which management dedicates to debt service. The ad valorem taxes are not levied on a narrower or distinctly different tax base, and there are no limitations on the fungibility of resources available for the payment of debt service. Therefore, we have not differentiated between an unlimited-tax pledge and a limited-tax pledge.

We understand the proceeds will be used to purchase 450 acres of land for future development by the city or for sale to private developers.

Credit overview

Sanger is located less than 50 miles north of Fort Worth and bisected by Interstate 35. Residents have access to employment opportunities throughout the Dallas Metroplex, which has supported demand for new construction. The primarily residential city has experienced strong retail and commercial growth, and land remains available for development. Due to commercial and residential expansion, property value has increased at elevated rates. The expansion of I-35 and a local west-east thoroughfare are expected to allow for new business construction in the future.

Currently, about 1,486 single-family homes and 952 multifamily units are in development.

With strong revenue growth, the general fund performance has been strong in recent years. The fiscal 2023 budget included increased personnel costs and staffing. Despite continued compensation increases to remain competitive, management expects year-end results to be better than budget, with a slight surplus. Because Sanger is a growing city, we understand management is taking steps to align rising costs with revenue growth. In addition, the city's five-year capital plan includes roughly \$36 million of largely growth-driven capital needs. Management has not yet determined how much of these capital projects will be funded with debt, versus cash. However, given the city's consistent ability to produce annual surpluses, we expect it should be able to fund ongoing capital needs without significantly diminishing reserves or liquidity.

We do not view pension and other postemployment benefits (OPEB) liabilities as an immediate credit pressure because required contributions currently make up a small portion of total governmental expenditures and the pension plan is currently well-funded. Sanger also provides life insurance coverage known as the supplemental death benefits fund; the city could terminate this coverage and discontinue participation by adopting an ordinance before Nov. 1 of any year, effective the following Jan. 1. Retiree death benefits are an OPEB. Death benefits are a fixed \$7,500.

The rating also reflects our opinion of the city's:

- Strong and growing economy, with participation in a broad and diverse metropolitan statistical area;
- Strong budgetary performance, with operating surpluses in the general fund, and very strong reserves in excess of 75%;
- Strong financial policies and practices under our Financial Management Assessment (FMA) methodology that include monthly budget-to-actual and investment reports to the city council, a debt and investment policy, a five-year capital improvement plan, and a fund balance policy of maintaining a minimum of 25% of annual operating expenditures; with a strong institutional framework score; and
- Very weak debt profile, with growth-driven capital needs, somewhat offset by a manageable retiree benefit liability.

Environmental, social, and governance

The rating incorporates our view of the city's environmental, social, and governance (ESG) risks relative to its economy, management, financial measures, and debt and liability profile, which we view as neutral to our credit analysis. We understand the city also maintains an electric storm recovery fund and general storm recovery fund designated specifically for storm recovery, funded to a combined \$2.2 million.

We note that the city has implemented policies and practices to help mitigate its exposure to cyber security risks.

Outlook

The stable outlook reflects our expectation that the city will continue to manage its budget to support growth-driven operating and capital needs while maintaining reserves significantly above its reserve policy.

Downside scenario

We could lower the rating if budgetary performance were to experience sustained imbalance, leading to significantly deteriorated reserves.

Upside scenario

Although unlikely during the two-year outlook period, we could raise the rating if ongoing economic expansion were to improve income and property values to levels we consider in line with higher-rated peers'.

Sanger, Texas--key credit metrics				
	Most recent	Historical information		
		2022	2021	2020
Strong economy				
Projected per capita EBI % of U.S.	87			
Market value per capita (\$)	110,480			
Population			10,064	9,809
County unemployment rate(%)			4.4	
Market value (\$000)	1,111,872	903,450	792,348	
Ten largest taxpayers % of taxable value	21.2			
Strong budgetary performance				
Operating fund result % of expenditures		54.6	75.8	40.0
Total governmental fund result % of expenditures		47.3	61.7	23.6
Very strong budgetary flexibility				
Available reserves % of operating expenditures		150.3	160.8	109.3
Total available reserves (\$000)		11,964	10,388	7,341
Very strong liquidity				
Total government cash % of governmental fund expenditures		538	592	229
Total government cash % of governmental fund debt service		11,889	5,632	2,293
Very strong management				
Financial Management Assessment	Strong			
Very weak debt & long-term liabilities				
Debt service % of governmental fund expenditures		4.5	10.5	10.0
Net direct debt % of governmental fund revenue	356			
Overall net debt % of market value	11.0			
Direct debt 10-year amortization (%)	35			
Required pension contribution % of governmental fund expenditures		5.0		
OPEB actual contribution % of governmental fund expenditures		0.0		
Strong institutional framework				
EBI—Effective buying income. OPEB—Other postemployment benefits. Data points and ratios may reflect analytical adjustments.				

Related Research

- Through The ESG Lens 3.0: The Intersection Of ESG Credit Factors And U.S. Public Finance Credit Factors, March 2, 2022
- 2022 Update Of Institutional Framework For U.S. Local Governments

Ratings Detail (As Of June 22, 2023)

Sanger combination tax and rev certs of oblig

Long Term Rating

AA+/Stable

Upgraded

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.capitaliq.com. All ratings affected by this rating action can be found on S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

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JUNE 22, 2023 6

2025 TAX RATE CALCULATION WORKSHEET

2025 Tax Rate Calculation Worksheet Taxing Units Other Than School Districts or Water Districts

Form 50-856

CITY OF SANGER

Taxing Unit Name

Phone (area code and number)

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	Prior year total taxable value. Enter the amount of the prior year taxable value on the prior year tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 1,319,870,413
2.	Prior year tax ceilings. Counties, cities and junior college districts. Enter the prior year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision last year or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 0
3.	Preliminary prior year adjusted taxable value. Subtract Line 2 from Line 1.	\$ 1,319,870,413
4.	Prior year total adopted tax rate.	\$ 0.689747 /\$100
5.	Prior year taxable value lost because court appeals of ARB decisions reduced the prior year's appraised value.	
	A. Original prior year ARB values:..... \$ 69,029,131	
	B. Prior year values resulting from final court decisions:..... - \$ 61,910,000	
	C. Prior year value loss. Subtract B from A. ³	\$ 7,119,131
6.	Prior year taxable value subject to an appeal under Chapter 42, as of July 25.	
	A. Prior year ARB certified value:..... \$ 30,180,503	
	B. Prior year disputed value:..... - \$ 6,036,101	
	C. Prior year undisputed value. Subtract B from A. ⁴	\$ 24,144,402
7.	Prior year Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 31,263,533

¹ Tax. Tax Code §26.012(14)
² Tax. Tax Code §26.012(14)
³ Tax. Tax Code §26.012(13)
⁴ Tax. Tax Code §26.012(13)

Form developed by: Texas Comptroller of Public Accounts, Property Tax Assistance Division For additional copies, visit: comptroller.texas.gov/taxes/property-tax
 50-856 • 6-25/13

Texas Tax Code §26.04(c) requires the calculation of the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. Texas Tax Code § 26.04(e-5) requires this calculation form be included in the annual budget document.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$ 1,351,133,946
9.	Prior year taxable value of property in territory the taxing unit deannexed after Jan. 1, 2024. Enter the prior year value of property in deannexed territory. ⁵	\$ 0
10.	Prior year taxable value lost because property first qualified for an exemption in the current year. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in the current year does not create a new exemption or reduce taxable value. A. Absolute exemptions. Use prior year market value: \$ 0 B. Partial exemptions. Current year exemption amount or current year percentage exemption times prior year value: + \$ 1,620,821 C. Value loss. Add A and B. ⁶	\$ 1,620,821
11.	Prior year taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in the current year. Use only properties that qualified for the first time in the current year; do not use properties that qualified in the prior year. A. Prior year market value: \$ 5,876,111 B. Current year productivity or special appraised value: - \$ 8,093 C. Value loss. Subtract B from A. ⁷	\$ 5,868,018
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$ 7,488,839
13.	Prior year captured value of property in a TIF. Enter the total value of the prior year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the prior year taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 0
14.	Prior year total value. Subtract Line 12 and Line 13 from Line 8.	\$ 1,343,645,107
15.	Adjusted prior year total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$ 9,267,751
16.	Taxes refunded for years preceding the prior tax year. Enter the amount of taxes refunded by the taxing unit for tax years preceding the prior tax year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for the prior tax year. This line applies only to tax years preceding the prior tax year. ⁹	\$ 52,428
17.	Adjusted prior year levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$ 9,320,179
18.	Total current year taxable value on the current year certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹ A. Certified values: \$ 1,430,451,420 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ 0 D. Tax increment financing: Deduct the current year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the current year taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 24 below. ¹² - \$ 0 E. Total current year value. Add A and B, then subtract C and D.	\$ 1,430,451,420

⁵ Tex. Tax Code 526.012(15)
⁶ Tex. Tax Code 526.012(15)
⁷ Tex. Tax Code 526.012(15)
⁸ Tex. Tax Code 526.03(c)
⁹ Tex. Tax Code 526.012(13)
¹⁰ Tex. Tax Code 526.012(13)
¹¹ Tex. Tax Code 526.012, 26.04(c-2)
¹² Tex. Tax Code 526.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	Total value of properties under protest or not included on certified appraisal roll. ¹³	
	A. Current year taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴	\$ 548,879
	B. Current year value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵	+ \$ 0
	C. Total value under protest or not certified. Add A and B.	\$ 548,879
20.	Current year tax ceilings. Counties, cities and junior colleges enter current year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in the prior year or a previous year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$ 0
21.	Anticipated contested value. Affected taxing units enter the contested taxable value for all property that is subject to anticipated substantial litigation. ¹⁷ An affected taxing unit is wholly or partly located in a county that has a population of less than 500,000 and is located on the Gulf of Mexico. ¹⁸ If completing this section, the taxing unit must include supporting documentation in Section 9. ¹⁹ Taxing units that are not affected, enter 0.	\$ _____
22.	Current year total taxable value. Add Lines 18E and 19C, then subtract Lines 20 and 21. ²⁰	\$ 1,431,000,299
23.	Total current year taxable value of properties in territory annexed after Jan. 1, of the prior year. Include both real and personal property. Enter the current year value of property in territory annexed. ²¹	\$ 0
24.	Total current year taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in the prior year. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, of the prior year and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for the current year. ²²	\$ 39,008,016
25.	Total adjustments to the current year taxable value. Add Lines 23 and 24.	\$ 39,008,016
26.	Adjusted current year taxable value. Subtract Line 25 from Line 22.	\$ 1,391,992,283
27.	Current year NNR tax rate. Divide Line 17 by Line 26 and multiply by \$ 100. ²³	\$ 0.669556 /\$100
28.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the current year county NNR tax rate. ²⁴	\$ _____ /\$100

SECTION 2: Voter Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

¹³ Tex. Tax Code §26.01(c) and (d)
¹⁴ Tex. Tax Code §26.01(c)
¹⁵ Tex. Tax Code §26.01(d)
¹⁶ Tex. Tax Code §26.012(6)(B)
¹⁷ Tex. Tax Code §926.012(6)(C) and 26.012(1-b)
¹⁸ Tex. Tax Code §26.012(1-a)
¹⁹ Tex. Tax Code §26.04(f-3)
²⁰ Tex. Tax Code §26.012(6)
²¹ Tex. Tax Code §26.012(17)
²² Tex. Tax Code §26.012(17)
²³ Tex. Tax Code §26.04(c)
²⁴ Tex. Tax Code §26.04(d)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
29.	Prior year M&O tax rate. Enter the prior year M&O tax rate.	\$ 0.568912 /\$100
30.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,351,133,946
31.	Total prior year M&O levy. Multiply Line 29 by Line 30 and divide by \$100.	\$ 7,686,763
32.	Adjusted prior year levy for calculating NNR M&O rate. A. M&O taxes refunded for years preceding the prior tax year. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2024. This line applies only to tax years preceding the prior tax year. + \$ 43,161 B. Prior year taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no current year captured appraised value in Line 18D, enter 0. - \$ 0 C. Prior year transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. +/- \$ 0 D. Prior year M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. \$ 43,161 E. Add Line 31 to 32D.	\$ 7,729,924
33.	Adjusted current year taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,391,992,283
34.	Current year NNR M&O rate (unadjusted). Divide Line 32E by Line 33 and multiply by \$100.	\$ 0.555313 /\$100
35.	Rate adjustment for state criminal justice mandate. ²⁶ A. Current year state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0 B. Prior year state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. - \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100
36.	Rate adjustment for indigent health care expenditures. ²⁷ A. Current year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state assistance received for the same purpose. \$ 0 B. Prior year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2023 and ending on June 30, 2024, less any state assistance received for the same purpose. - \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100. \$ 0.000000 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100

²⁶ Reserved for expansion!
²⁴ Tex. Tax Code 5.26.044
²⁷ Tex. Tax Code 5.26.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
37.	Rate adjustment for county indigent defense compensation. ²⁸	
	A. Current year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state grants received by the county for the same purpose.	\$ 0
	B. Prior year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2023 and ending on June 30, 2024, less any state grants received by the county for the same purpose.	\$ 0
	C. Subtract B from A and divide by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
	D. Multiply B by 0.05 and divide by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
E. Enter the lesser of C and D. If not applicable, enter 0.	\$ 0.000000 /\$100	
38.	Rate adjustment for county hospital expenditures. ²⁹	
	A. Current year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year.	\$ 0
	B. Prior year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2023 and ending on June 30, 2024.	\$ 0
	C. Subtract B from A and divide by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
	D. Multiply B by 0.08 and divide by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ 0.000000 /\$100	
39.	Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information.	
	A. Amount appropriated for public safety in the prior year. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year.	\$ 0
	B. Expenditures for public safety in the prior year. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year.	\$ 0
	C. Subtract B from A and divide by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100	
40.	Adjusted current year NNR M&O rate. Add Lines 34, 35D, 36D, 37E, and 38E. Subtract Line 39D.	\$ 0.555313 /\$100
41.	Adjustment for prior year sales tax specifically to reduce property taxes. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in the prior year should complete this line. These entities will deduct the sales tax gain rate for the current year in Section 3. Other taxing units, enter zero.	
	A. Enter the amount of additional sales tax collected and spent on M&O expenses in the prior year, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent	\$ 0
	B. Divide Line 41A by Line 33 and multiply by \$100.	\$ 0.000000 /\$100
C. Add Line 41B to Line 40.	\$ 0.555313 /\$100	
42.	Current year voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below. Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 41C by 1.08. - or - Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 41C by 1.035.	\$ 0.574748 /\$100

²⁸ Tex. Tax Code §26.0442
²⁹ Tex. Tax Code §26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D42.	<p>Disaster Line 42 (D42): Current year voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of:</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred; or</p> <p>2) the third tax year after the tax year in which the disaster occurred.</p> <p>If the taxing unit qualifies under this scenario, multiply Line 41C by 1.08.³⁰ If the taxing unit does not qualify, do not complete Disaster Line 42 (Line D42).</p>	\$ 0.000000 /\$100
43.	<p>Total current year debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes;</p> <p>(2) are secured by property taxes;</p> <p>(3) are scheduled for payment over a period longer than one year; and</p> <p>(4) are not classified in the taxing unit's budget as M&O expenses.</p> <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.³¹</p> <p>Enter debt amount \$ 1,853,721</p> <p>B. Subtract unencumbered fund amount used to reduce total debt. - \$ 10,000</p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ 0</p> <p>D. Subtract amount paid from other resources - \$ 180,000</p> <p>E. Adjusted debt. Subtract B, C and D from A. \$ 1,663,721</p>	
44.	Certified prior year excess debt collections. Enter the amount certified by the collector. ³²	\$ 0
45.	Adjusted current year debt. Subtract Line 44 from Line 43E.	\$ 1,663,721
46.	<p>Current year anticipated collection rate.</p> <p>A. Enter the current year anticipated collection rate certified by the collector.³³ 100.00 %</p> <p>B. Enter the prior year actual collection rate..... 98.80 %</p> <p>C. Enter the 2023 actual collection rate. 100.55 %</p> <p>D. Enter the 2022 actual collection rate. 99.03 %</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.³⁴</p>	100.00 %
47.	Current year debt adjusted for collections. Divide Line 45 by Line 46E.	\$ 1,663,721
48.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,431,000,299
49.	Current year debt rate. Divide Line 47 by Line 48 and multiply by \$100.	\$ 0.116262 /\$100
50.	Current year voter-approval M&O rate plus current year debt rate. Add Lines 42 and 49.	\$ 0.691010 /\$100
D50.	<p>Disaster Line 50 (D50): Current year voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D42. Add Line D42 and 49.</p>	\$ 0.000000 /\$100

³⁰ Tex. Tax Code §26.042(a)
³¹ Tex. Tax Code §26.012(f)
³² Tex. Tax Code §26.012(10) and 26.04(b)
³³ Tex. Tax Code §26.04(b)
³⁴ Tex. Tax Code §26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
51.	COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the current year county voter-approval tax rate.	\$ 0.000000 /\$100

SECTION 3: NNR Tax Rate and Voter Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
52.	Taxable Sales. For taxing units that adopted the sales tax in November of the prior tax year or May of the current tax year, enter the Comptroller's estimate of taxable sales for the previous four quarters. ³⁵ Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November of the prior year, enter 0.	\$ 0
53.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³⁶ Taxing units that adopted the sales tax in November of the prior tax year or in May of the current tax year. Multiply the amount on Line 52 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁷ - or - Taxing units that adopted the sales tax before November of the prior year. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
54.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,431,000,299
55.	Sales tax adjustment rate. Divide Line 53 by Line 54 and multiply by \$100.	\$ 0.000000 /\$100
56.	Current year NNR tax rate, unadjusted for sales tax. ³⁸ Enter the rate from Line 27 or 28, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.669556 /\$100
57.	Current year NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November the prior tax year or in May of the current tax year. Subtract Line 55 from Line 56. Skip to Line 58 if you adopted the additional sales tax before November of the prior tax year.	\$ 0.669556 /\$100
58.	Current year voter-approval tax rate, unadjusted for sales tax. ³⁹ Enter the rate from Line 50, Line D50 (disaster) or Line 51 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.691010 /\$100
59.	Current year voter-approval tax rate, adjusted for sales tax. Subtract Line 55 from Line 58.	\$ 0.691010 /\$100

SECTION 4: Voter Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
60.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ⁴⁰ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ⁴¹	\$ 0
61.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,431,000,299
62.	Additional rate for pollution control. Divide Line 60 by Line 61 and multiply by \$100.	\$ 0.000000 /\$100

³⁵ Tex. Tax Code §26.041(d)
³⁶ Tex. Tax Code §26.041(i)
³⁷ Tex. Tax Code §26.041(d)
³⁸ Tex. Tax Code §26.04(c)
³⁹ Tex. Tax Code §26.04(c)
⁴⁰ Tex. Tax Code §26.045(d)
⁴¹ Tex. Tax Code §26.045(i)

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
63.	Current year voter-approval tax rate, adjusted for pollution control. Add Line 62 to one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties) or Line 59 (taxing units with the additional sales tax).	\$ 0.691010 /\$100

SECTION 5: Voter Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the sum of the prior 3 years Foregone Revenue Amounts divided by the current taxable value. ⁴² The Foregone Revenue Amount for each year is equal to that year's adopted tax rate subtracted from that year's voter-approval tax rate adjusted to remove the unused increment rate multiplied by that year's current total value. ⁴³

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year in which a taxing unit affected by a disaster declaration calculates the tax rate under Tax Code Section 26.042;⁴⁴
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴⁵ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴⁶

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit. ⁴⁷

Line	Unused Increment Rate Worksheet	Amount/Rate
64.	Year 3 Foregone Revenue Amount. Subtract the 2024 unused increment rate and 2024 actual tax rate from the 2024 voter-approval tax rate. Multiply the result by the 2024 current total value A. Voter-approval tax rate (Line 68) B. Unused increment rate (Line 67) C. Subtract B from A. D. Adopted Tax Rate E. Subtract D from C. F. 2024 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.681570 /\$100 \$ 0.000000 /\$100 \$ 0.681570 /\$100 \$ 0.689747 /\$100 \$ -0.008177 /\$100 \$ 1,373,144,623 \$ 0
65.	Year 2 Foregone Revenue Amount. Subtract the 2023 unused increment rate and 2023 actual tax rate from the 2023 voter-approval tax rate. Multiply the result by the 2023 current total value A. Voter-approval tax rate (Line 67) B. Unused increment rate (Line 66) C. Subtract B from A. D. Adopted Tax Rate E. Subtract D from C. F. 2023 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.669136 /\$100 \$ 0.000000 /\$100 \$ 0.669136 /\$100 \$ 0.689747 /\$100 \$ -0.020611 /\$100 \$ 1,285,880,641 \$ 0
66.	Year 1 Foregone Revenue Amount. Subtract the 2022 unused increment rate and 2022 actual tax rate from the 2022 voter-approval tax rate. Multiply the result by the 2022 current total value A. Voter-approval tax rate (Line 67) B. Unused increment rate (Line 66) C. Subtract B from A. D. Adopted Tax Rate E. Subtract D from C. F. 2022 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.561763 /\$100 \$ 0.000000 /\$100 \$ 0.561763 /\$100 \$ 0.589497 /\$100 \$ -0.027734 /\$100 \$ 1,081,144,829 \$ 0
67.	Total Foregone Revenue Amount. Add Lines 64G, 65G and 66G	\$ 0 /\$100
68.	2025 Unused Increment Rate. Divide Line 67 by Line 22 of the <i>No-New-Revenue Rate Worksheet</i> . Multiply the result by 100	\$ 0.000000 /\$100
69.	Total 2025 voter-approval tax rate, including the unused increment rate. Add Line 68 to one of the following lines (as applicable): Line 50, Line 51 (counties), Line 59 (taxing units with additional sales tax) or Line 63 (taxing units with pollution)	\$ 0.691010 /\$100

⁴² Tex. Tax Code §26.013(b)
⁴³ Tex. Tax Code §26.013(a)(1)-(a), (1)-(b), and (2)
⁴⁴ Tex. Tax Code §26.04(c)(2)(A) and 26.042(a)
⁴⁵ Tex. Tax Code §26.0501(a) and (c)
⁴⁶ Tex. Local Govt. Code §120.007(d)
⁴⁷ Tex. Local Govt. Code §26.04(c)(2)(B)

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁸ This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁹

Line	De Minimis Rate Worksheet	Amount/Rate
70.	Adjusted current year NNR M&O tax rate. Enter the rate from Line 40 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.555313 /\$100
71.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,431,000,299
72.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 71 and multiply by \$100.	\$ 0.034940 /\$100
73.	Current year debt rate. Enter the rate from Line 49 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.116262 /\$100
74.	De minimis rate. Add Lines 70, 72 and 73.	\$ 0.706515 /\$100

SECTION 7: Voter Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁵⁰

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁵¹

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago. This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
75.	2024 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.689747 /\$100
76.	Adjusted 2024 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. ⁵² If a disaster occurred in 2024 and the taxing unit calculated its 2024 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2024 worksheet due to a disaster, complete the applicable sections or lines of <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> . - or - If a disaster occurred prior to 2024 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2024, complete <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2024 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the years following the disaster. ⁵³ Enter the final adjusted 2024 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2024 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ 0.000000 /\$100
77.	Increase in 2024 tax rate due to disaster. Subtract Line 76 from Line 75.	\$ 0.000000 /\$100
78.	Adjusted 2024 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,343,645,107
79.	Emergency revenue. Multiply Line 77 by Line 78 and divide by \$100.	\$ 0
80.	Adjusted 2024 taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 1,391,992,283
81.	Emergency revenue rate. Divide Line 79 by Line 80 and multiply by \$100. ⁵⁴	\$ 0.000000 /\$100

⁴⁸ Tex. Tax Code §26.012(b)-a)
⁴⁹ Tex. Tax Code §26.063(a)(1)
⁵⁰ Tex. Tax Code §26.042(b)
⁵¹ Tex. Tax Code §26.042(f)
⁵² Tex. Tax Code §26.042(c)
⁵³ Tex. Tax Code §26.042(b)

Line	Emergency Revenue Rate Worksheet	Amount/Rate
82.	Current year voter-approval tax rate, adjusted for emergency revenue. Subtract Line 81 from one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (taxing units with the additional sales tax), Line 63 (taxing units with pollution control) or Line 69 (taxing units with the unused increment rate).	\$ 0.691010 /\$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. As applicable, enter the current year NNR tax rate from: Line 27, Line 28 (counties), or Line 57 (adjusted for sales tax). Indicate the line number used: <u>26</u>	\$ 0.669556 /\$100
Voter-approval tax rate. As applicable, enter the current year voter-approval tax rate from: Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (adjusted for sales tax), Line 63 (adjusted for pollution control), Line 69 (adjusted for unused increment), or Line 82 (adjusted for emergency revenue). Indicate the line number used: <u>49</u>	\$ 0.691010 /\$100
De minimis rate. If applicable, enter the current year de minimis rate from Line 74.	\$ 0.706515 /\$100

SECTION 9: Addendum

An affected taxing unit that enters an amount described by Tax Code Section 26.012(6)(C) in line 21 must include the following as an addendum:

1. Documentation that supports the exclusion of value under Tax Code Section 26.012(6)(C); and
2. Each statement submitted to the designated officer or employee by the property owner or entity as required by Tax Code Section 41.48(c)(2) for that tax year.

Insert hyperlinks to supporting documentation:

SECTION 10: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.³⁴

print here _____
 Printed Name of Taxing Unit Representative

sign here _____ Date _____

³⁴ Tex. Tax Code §526.04(c-2) and (d-2)

Notice About 2025 Tax Rates

Property tax rates in CITY OF SANGER.

This notice concerns the 2025 property tax rates for CITY OF SANGER. This notice provides information about two tax rates used in adopting the current tax year's tax rate. The no-new-revenue tax rate would impose the same amount of taxes as last year if you compare properties taxed in both years. In most cases, the voter-approval tax rate is the highest tax rate a taxing unit can adopt without holding an election. In each case, these rates are calculated by dividing the total amount of taxes by the current taxable value with adjustments as required by state law. The rates are given per \$100 of property value.

This year's no-new-revenue tax rate	\$0.669556/\$100
This year's voter-approval tax rate	\$0.691010/\$100

To see the full calculations, please visit 1505 E. McKinney Street
Denton, TX 76209 for a copy of the Tax Rate Calculation Worksheet.

Unencumbered Fund Balance

The following estimated balances will be left in the taxing unit's accounts at the end of the fiscal year. These balances are not encumbered by corresponding debt obligation.

Type of Fund	Balance
GENERAL FUND	19,275,369
DEBT SERVICE FUND	335,225

Current Year Debt Service

The following amounts are for long-term debts that are secured by property taxes. These amounts will be paid from upcoming property tax revenues (or additional sales tax revenues, if applicable).

Description of Debt	Principal or Contract Payment to be Paid from Property Taxes	Interest to be Paid from Property Taxes	Other Amounts to be Paid	Total Payment
CERTIFICATES OF OBLIGATION, SERIES 2007	42,500	3,814	0	46,314
GENERAL OBLIGATION REFUNDING BONDS, SERIES 2019	245,000	4,900	0	249,900
GENERAL OBLIGATION REFUNDING BONDS, SERIES 2021B	31,200	4,690	0	35,890
LIMITED TAX NOTES, SERIES 2023	695,000	125,856	0	820,856
CERTIFICATES OF OBLIGATION, SERIES 2023C	165,000	534,511	0	699,511
BOND ADMINISTRATION FEES	0	0	1,250	1,250
Total required for 2025 debt service				\$1,853,721
- Amount (if any) paid from funds listed in unencumbered funds				\$10,000
- Amount (if any) paid from other resources				\$180,000
- Excess collections last year				\$0
= Total to be paid from taxes in 2025				\$1,663,721
+ Amount added in anticipation that the unit will collect only 100.00% of its taxes in 2025				\$0
= Total debt levy				\$1,663,721

This notice contains a summary of actual no-new-revenue and voter-approval calculations as certified by Michelle French, Denton County Tax Assessor/Collector on 07/29/2025 .

Visit [Texas.gov/PropertyTaxes](https://www.texas.gov/PropertyTaxes) to find a link to your local property tax database on which you can easily access information regarding your property taxes, including information about proposed tax rates and scheduled public hearings of each entity that taxes your property.

The 86th Texas Legislature modified the manner in which the voter-approval tax rate is calculated to

limit the rate of growth of property taxes in the state.

GLOSSARY OF TERMS

Accrual Basis of Accounting

The basis of accounting whereby revenue projections are developed recognizing revenues expected to be earned in the period, and expenditure estimates are developed for all expenses anticipated to be incurred during the last fiscal year.

Ad Valorem

Latin for “according to the value of.” Refers to the tax assessed against real (land and building) and personal (equipment and furniture) property.

Appropriation

A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in the amount and as to the time when it may be expended.

Assessed Valuation

A valuation set upon real estate and certain personal property by the appraisal district as a basis for levying property taxes.

Assets

Resources owned or held by a government which has monetary value.

Audit

The annual formal examination of the City’s financial statement by an independent third-party accounting firm.

Balanced Budget

A budget that is resources (revenues, fund balance) that equals, or is greater than, uses (expenditures/expenses, capital outlay).

Basis of Accounting

The timing method used in the recognition of revenues and expenditures for financial reporting purposes.

Bond

A written promise to pay a specified sum of money at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Budget

A plan of financial operation embodying an estimate of proposed expenditures for any given period and the proposed means of financing them.

Capital Expenditures/ Outlays

An acquisition or an improvement that will have a life of more than one year and cost more than \$5,000. Repairs that do not extend the life of an asset do not qualify.

Capital Project

A specific project in the Capital Projects Fund or in the Enterprise Capital Projects Fund. These major projects (e.g., parks, buildings, streets, water lines) have a long-term nature and are constructed for the public good.

Capital Projects Funds

Funds that have been created to account for financial resources to be used to acquire or construct major capital projects (see above).

Cash Basis of Accounting

The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

CIP

Acronym for Capital Improvement Plan.

CCN

A Certificate of Convenience and Necessity (CCN) gives a public utility the exclusive right to provide retail utility service to an identified geographic area, referred to as the certified service area.

DATCU

Acronym for Denton Area Teachers Credit Union.

Debt Service

Payment of interest and repayment of principle to holders of a government's debt instruments.

Debt Service Fund

A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. The Town has no debt; therefore, no debt service fund budget is presented.

DFW

Acronym for The Dallas - Fort Worth area.

EMS

Acronym for Emergency Medical Services.

Encumbrances

Commitments related to unperformed (executory) contracts for goods and services.

Enterprise Fund

A proprietary fund type used to report activity for which a fee is charged to external users for goods or services.

ERCOT

Acronym for Electric Reliability Council of Texas.

Expenditures

Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

FM

Designation for Farm to Market road.

Fiduciary Fund

A fund type used to report assets held in a trustee or agency position for other entities.

Fund

An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance (Equity)

The difference between fund assets and fund liabilities reported in the Town's governmental funds. For Budget presentation purposes, Fund Balance shall be defined as Unassigned Fund Balance for governmental funds and as Net Working Capital for proprietary funds.

FY

Acronym for Fiscal Year.

GAAP

Acronym for Generally Accepted Accounting Principles, which are a collection of rules and procedures that set the basis for the fair presentation of financial statements. The accounting and reporting policies of the Town conform to the GAAP applicable to state and local governments.

GASB

Acronym for Government Accounting Standards Board, an independent, non-profit agency responsible for the promulgation of accounting and financial reporting procedures for governmental entities.

General Fund

General Operating Fund of the Town, accounting for the resources and expenditures related to the generally recognized governmental services provided.

GFOA

Acronym for the Government Finance Officers Association. Founded in 1906, GFOA represents public finance officials throughout the United States and Canada. The association's more than 20,000 members are federal, state/provincial, and local finance officials deeply involved in planning, financing, and implementing thousands of governmental operations in each of their jurisdictions. GFOA's mission is to advance excellence in public finance.

Governmental Funds

Funds generally used to account for tax-supported activities. There are five (5) types of governmental funds; the general fund, special revenue funds, debt services funds, capital projects funds and permanent funds.

HOT

Acronym for Hotel Occupancy Tax.

I&I

Acronym for Inflow & Infiltration. Inflow happens when groundwater and stormwater seep into sanitary sewer systems through private and public defects within the collection system. Infiltration is when groundwater enters the sanitary sewer system through faulty pipes or manholes.

I&S

Acronym for Interest & Sinking.

Infrastructure

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and of value only to the government unit.

Internal Service Fund

A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis. The Town's Equipment Replacement, Technology

Replacement and Building Maintenance & Investment Funds are internal service funds.

MICU

Acronym for Mobile Intensive Care Unit.

M&O

Acronym for Maintenance & Operations

Major Fund

A fund whose revenues, expenditures, assets or liabilities are greater than ten percent of corresponding totals and at least five percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual

A combination of cash basis and accrual basis. Revenues are recognized when they are (1) measurable and (2) available. Expenditures are fully accrued as they are measurable when they are incurred.

No-New-Revenue (NNR) Tax Rate

The no-new-revenue tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year, based on a tax rate that would produce the same amount of taxes if applied to the same properties taxed in both years.

Ordinance

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances.

P&Z

Acronym for Planning & Zoning.

Proprietary Fund

A fund type used to account for activities that involve business-like operations.

R&M

Acronym for Repairs & Maintenance.

Revenues

Increases in net financial resources. Revenues include the receipt of assets for goods sold or services provided in the current reporting period, intergovernmental grants, and interest income.

SCBA

Self-contained Breathing Apparatus

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specific purposes. GAAP only require the use of special revenue funds when legally mandated. These include the Court Technology and Court Security Funds.

SWOT

Acronym for an analysis of the City's Strengths, Weaknesses, Opportunities and Threats.

Tax Levy

The total amount of taxes imposed by the Town of taxable property within its boundaries.

Tax Rate

The dollar rate for taxes levied for each \$100 of assessed valuation.

TBD

Acronym for To Be Determined.

TXDOT Acronym for Texas Department of Transportation.

Transfer

The movement of monies from one fund, activity, department, or account to another. This includes budgetary and/or movement of assets.

Voter-Approval Tax Rate

The voter-approval tax rate is a calculated maximum rate allowed by law without voter approval. The calculation splits the voter-approval tax rate into two separate components - a no-new-revenue maintenance and operations (M&O) rate and a debt service rate.

WW

Acronym for Waste Water.

WWTP

Abbreviation for Waste Water Treatment Plant.

